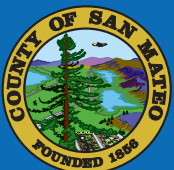


# ADOPTED BUDGET



COUNTY OF SAN MATEO  
FY 2019-20

## County of San Mateo



To the Citizens of San Mateo County:

The County of San Mateo's Adopted Budget for Fiscal Year 2019-20 was compiled in accordance with the County Budget Act (sections 29000 through 29144 of the Government Code) and is herewith presented. For planning purposes, the budget for Fiscal Year 2019-20 was prepared at the revenue and expenditure object level and is presented in the budget unit summaries for each County department.

This budget was adopted by the Board of Supervisors following a public hearing on September 24, 2019 to consider changes to the Fiscal Year 2019-20 Recommended Budget, which was approved on June 19, 2019. The Adopted Budget sets forth the appropriations (spending limits) for the provision of services by County departments and the estimated financing sources by which the spending plan will be funded. California law requires that the County's budget must balance, that is, appropriations cannot exceed available financing sources.

Changes made during the course of the budget cycle, including final Fund Balance adjustments, are available at the County's Budget Central website (<https://cmo.smcgov.org/budget-policy-and-performance>).

Shown separately in the Controller's Schedules are the managerial budgets for the County's enterprise funds, internal service funds, and special districts.

Michael P. Callagy  
County Manager

Juan Raigoza  
County Controller

**RESOLUTION NO. 076931**

**BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA**

\*\*\*\*\*

**RESOLUTION ADOPTING THE REVISED BUDGET OF THE COUNTY OF SAN MATEO  
AS TO EXPENDITURES FOR THE FISCAL YEAR 2019-20 AND MAKING  
APPROPRIATIONS THEREFORE**

---

**RESOLVED**, by the Board of Supervisors of the County of San Mateo, State of California, that

**WHEREAS**, this Board has, pursuant to law, held its hearing on the budget of the County of San Mateo as to expenditures for the fiscal year 2019-20, and there being no additional requests or applications on file with the Board for further hearing on the said budget; and

**WHEREAS**, Government Code Section 29088 requires the Board to adopt the budget by resolution no later than October 2.

**NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED AS FOLLOWS:**

1. The Board of Supervisors of the County of San Mateo does hereby adopt the budget of the County of San Mateo for the fiscal year 2019-20 as to the expenditures program as now determined and hereinafter specified under the general classes of salaries and employee benefits, services and supplies, other charges, fixed assets, other financing uses and expenditures transfers and reimbursements.
2. The hereinafter specified proposed expenditures are appropriated to the several offices, departments, services, institutions, and districts for the fiscal year 2019-20;

3. Revenues classified as tax proceeds received during the fiscal year in excess of that amount budgeted in conformance with California Constitution Article XIII B shall be deemed appropriated to Contingencies at the end of the fiscal year;
4. The Clerk of the Board shall forward certified copies of this Resolution to the County Controller, who is hereby authorized and directed to open books of the account for the fiscal year 2019-20, setting forth each of said appropriation accounts with the various departments and districts whose affairs and funds are under supervision and control of the Board, and to allow requisition against the same commencing July 1, 2019; and
5. The hereinafter specified expenditures, by general classes as set forth therein, are detailed in the Recommended Budget which was approved on June 19, 2019 and the Budget adopted herein.

\* \* \* \* \*

*Regularly passed and adopted this 24<sup>th</sup> day of September, 2019*

*AYES and in favor of said resolution:*

*Supervisors:* \_\_\_\_\_ *DAVE PINE*  
\_\_\_\_\_ *CAROLE GROOM*  
\_\_\_\_\_ *DON HORSLEY*  
\_\_\_\_\_ *WARREN SLOCUM*  
\_\_\_\_\_ *DAVID J. CANEPA*

*NOES and against said resolution:*

*Supervisors:* \_\_\_\_\_ *NONE*

*Carole Groom*

\_\_\_\_\_  
*President, Board of Supervisors  
County of San Mateo  
State of California*

***Certificate of Delivery***

*I certify that a copy of the original resolution filed in the Office of the Clerk of the Board of Supervisors of San Mateo County has been delivered to the President of the Board of Supervisors.*

*S. Sturawal*

\_\_\_\_\_  
*Assistant Clerk of the Board of Supervisors*

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**RESOLUTION NO. 076932**

**BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA**

\* \* \* \* \*

**RESOLUTION ADOPTING THE REVISED BUDGET OF THE COUNTY OF SAN MATEO AS TO THE MEANS OF FINANCING FOR THE FISCAL YEAR 2019-20**

---

**RESOLVED**, by the Board of Supervisors of the County of San Mateo, State of California, that

**WHEREAS**, that pursuant to the law in such cases made and provided, the Board of Supervisors of the County of San Mateo, State of California, does hereby adopt the summarization of the Budget by funds and the means of financing and the estimated revenue accruals including taxes to be collected on the current year secured tax roll for the fiscal year 2019-20 as set forth in the Recommended Budget approved on June 19, 2019 and the Budget adopted on September 24, 2019 and summarized herein; and

**NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED**, that the County Controller shall set forth and tabulate on the budget forms prescribed by the State Controller, State Schedules 1 through 15. Upon finalization by the County Controller, these schedules will be included in the Adopted Budget book for Fiscal Year 2019-20.

\* \* \* \* \*

Regularly passed and adopted this 24<sup>th</sup> day of September, 2019

*AYES and in favor of said resolution:*

*Supervisors:* \_\_\_\_\_ *DAVE PINE*  
\_\_\_\_\_ *CAROLE GROOM*  
\_\_\_\_\_ *DON HORSLEY*  
\_\_\_\_\_ *WARREN SLOCUM*  
\_\_\_\_\_ *DAVID J. CANEPA*

*NOES and against said resolution:*

*Supervisors:* \_\_\_\_\_ *NONE*

*Carole Groom*  
\_\_\_\_\_  
*President, Board of Supervisors  
County of San Mateo  
State of California*

**Certificate of Delivery**

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*S. Sturawal*  
\_\_\_\_\_  
*Assistant Clerk of the Board of Supervisors*



**RESOLUTION NO. 076933**

**BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA**

\* \* \* \* \*

**RESOLUTION ESTABLISHING THE APPROPRIATION LIMIT  
FOR THE COUNTY OF SAN MATEO FOR FISCAL YEAR 2019-20**

---

**RESOLVED**, by the Board of Supervisors of the County of San Mateo, State of California, that

**WHEREAS**, on November 6, 1979, California voters passed Proposition 4, an initiative to restrict government spending by establishing limits on the annual appropriations of local agencies; and

**WHEREAS**, Proposition 4 added Article XIII B to the California State constitution, and the Legislature thereafter enacted Division 9 to Title I of the Government Code, which prescribes procedures to be used in implementing Article XIII B; and

**WHEREAS**, Article XIII B of the California Constitution was later amended by Proposition 111; and

**WHEREAS**, Government Code Section 7910 requires each local jurisdiction to annually establish by resolution its appropriation limit for the following fiscal year; and

**WHEREAS**, pursuant to section 8 of Article XIII B of the California Constitution and Government Code section 7902, a local jurisdiction's appropriations limit for a given fiscal year is determined by multiplying the jurisdiction's base year value, based on the appropriations limit for the prior year, by two key factors: the change in the cost of living and the change in population for the jurisdiction as measured from the preceding year; and

**WHEREAS**, each year a local jurisdiction may select the higher of two methods for determining the change of cost of living factor for purposes of calculating the jurisdiction's appropriations limit: (A) the percentage change in California per capita personal income from the preceding year, as provided by the State Department of Finance ("Per Capita Personal Income Factor"); or (B) the percentage change in the local assessment roll from the preceding year for the jurisdiction due to the addition of local nonresidential new construction ("Local Assessment Roll Factor"); and

**WHEREAS**, the County of San Mateo as a local region has experienced historic economic growth in recent years, as reflected in part by record high secured roll values; and

**WHEREAS**, although the County of San Mateo has historically employed the Per Capita Personal Income Factor as a matter of custom to calculate its appropriations limit, a review of local assessment data in recent years shows that the Local Assessment Roll Factor indicates a larger increase in the cost of living than the Per Capita Personal Income Factor in all but one year since and including Fiscal Year 2011-2012; and

**WHEREAS**, the Board finds that, to better capture the increase in the cost of living experienced in the County of San Mateo as a region, it is appropriate to employ the higher of the Local Assessment Roll Factor or the Per Capita Income Factor for purposes of calculating the County's appropriations limit; and

**WHEREAS**, as a result of the review of recent local assessment data, this Board determines that the higher of the Local Assessment Roll Factor or Per Capita Personal Income Factor shall be employed for each fiscal year from 2011-2012 through 2018-2019 for purposes of determining the base year value used to calculate the appropriations limit

for Fiscal Year 2019-2020; and

**WHEREAS**, the Board elects to employ the Local Assessment Roll Approach in calculating the appropriations limit for the 2019-20 fiscal year.

**NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED**, by the Board of Supervisors that, utilizing the Increase in Local Assessment Roll Factor, the Appropriation Limit for the County of San Mateo and certain Board governed special districts for the 2019-20 fiscal year shall be \$1,123,469,093.

\* \* \* \* \*

*Regularly passed and adopted this 24<sup>th</sup> day of September, 2019*

*AYES and in favor of said resolution:*

*Supervisors:* \_\_\_\_\_ *DAVE PINE*  
\_\_\_\_\_ *CAROLE GROOM*  
\_\_\_\_\_ *DON HORSLEY*  
\_\_\_\_\_ *WARREN SLOCUM*  
\_\_\_\_\_ *DAVID J. CANEPA*

*NOES and against said resolution:*

*Supervisors:* \_\_\_\_\_ *NONE*

*Carole Groom*

\_\_\_\_\_  
*President, Board of Supervisors  
County of San Mateo  
State of California*

***Certificate of Delivery***

*I certify that a copy of the original resolution filed in the Office of the Clerk of the Board of Supervisors of San Mateo County has been delivered to the President of the Board of Supervisors.*

*S. Sturawal*

\_\_\_\_\_  
*Assistant Clerk of the Board of Supervisors*

**RESOLUTION NO. 076934**

**BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA**

\* \* \* \* \*

**RESOLUTION AMENDING THE FISCAL YEAR 2019-20 MASTER SALARY  
RESOLUTION 076798 TO ADD A NET OF EIGHTY-SIX (86) POSITIONS.**

---

**RESOLVED**, by the Board of Supervisors of the County of San Mateo, State of California, that

**WHEREAS**, section 206a(4) of the San Mateo County Charter authorizes the Board of Supervisors to establish the number of all appointed officers and employees; and

**WHEREAS**, sections 206a(5) and 508 of the San Mateo County Charter authorize the Board of Supervisors to establish by ordinance or resolution the compensation and benefits of County officers and employees; and

**WHEREAS**, San Mateo County Ordinance No. 07303 ordered that henceforth the number of County appointed officers and employees and their compensation and benefits shall be established by resolution of the Board of Supervisors; and

**NOW THEREFORE, IT IS HEREBY ORDERED** that the Board of Supervisors authorizes an amendment to Master Salary Resolution 076798 as follows:

**SECTION 1:** Part 14 of the Resolution is amended as indicated:

ORGANIZATION 12000 COUNTY MANAGER

1. Item D182S, Management Analyst Series is increased by 3 positions for a new total of 10 positions.

2. Item G112S, Community Worker Series is increased by 3 positions for a new total of 3 positions.
3. Item G245S, Community Program Analyst Series increased by 1 position for a new total 2 positions.
4. Item E337, Office Specialist is increased by 1 position for a new total of 1 position.

#### ORGANIZATION 12200 REAL PROPERTY SERVICES

1. Item E350, Fiscal Office Specialist is increased by 1 position for a new total of 1 position.

#### ORGANIZATION 12400 PUBLIC SAFETY

1. Item V231, Senior Information Technology Technician is increased by 1 position for a new total of 2 positions.

#### ORGANIZATION 13000 ASSESSOR-CLERK-RECORDER

1. Item E166S, Elections Specialist Series is decreased by 2 positions for a new total of 1 position.
2. Item E334S, Office Assistant Series is decreased by 1 position for a new total of 0 positions.
3. Item E452, Election Technician is decreased by 1 position for a new total of 0 positions.
4. Item U068, Senior Appraiser is decreased by 2 positions for a new total of 25 positions.

5. Item E168, Elections Specialist III is increased by 3 positions for a new total of 12 positions.
6. Item V233, Departmental Systems Analyst is increased by 4 positions for a new total of 9 positions.
7. Item D005, Chief Appraiser is increased by 2 positions for a new total of 3 positions.
8. Item V306, IS Project Manager II is increased by 2 positions for a new total of 2 positions.
9. Item U045, Principal Appraiser – E is increased by 2 positions for a new total of 10 positions.
10. Item E031, Administrative Assistant I – Confidential is increased by 1 position for a new total of 1 position.
11. Item V054S, GIS Technician Series is increased by 1 position for a new total of 3 positions.

#### ORGANIZATION 14000 CONTROLLER

1. Item V233, Departmental Systems Analyst is increased by 1 position for a new total of 1 position.
2. Item E350, Fiscal Office Specialist is increased by 2 positions for a new total of 4 positions.
3. Item V260S, IS Support Series is increased by 1 position for a new total of 1 position.

4. Item D182S, Management Analyst is increased by 1 position for a new total of 2 positions.

#### ORGANIZATION 16000 COUNTY COUNSEL

1. Item D090, Human Services Manager I is decreased by 1 position for a new total of 0 positions.

#### ORGANIZATION 17000 HUMAN RESOURCES

1. Item E013, Human Resources Technician – Confidential is increased by 1 position for a new total of 12 positions.
2. Item D182S, Management Analyst Series is increased by 1 position for a new total of 16 positions.

#### ORGANIZATION 18000 INFORMATION SERVICES

1. Item G247S, Contract Administrator Series is increased by 1 position for a new total of 3 positions.
2. Item V305, IS Project Manager I is increased by 2 positions for a new total of 2 positions.
3. Item D105, Communications Officer is increased by 1 position for a new total of 1 position.
4. Item D119, IS Manager I is increased by 1 position for a new total of 1 position.
5. Item V260S, IS Support Series is increased by 2 positions for a new total of 79 positions.



### ORGANIZATION 20000 RETIREMENT

1. Item D076, Assistant Executive Officer is decreased by 1 position for a new total of 1 position.

### ORGANIZATION 2510B DISTRICT ATTORNEY

1. Item B024S, Deputy District Attorney – Unclassified Series is increased by 3 positions for a new total of 55 positions.

### ORGANIZATION 3200B PROBATION

1. Item E375, Legal Office Specialist is increased by 6 positions for a new total of 61 positions.
2. Item E376, Legal Office Services Supervisor is increased by 1 position for a new total of 8 positions.
3. Item C001S, Deputy Probation Officer Series is increased by 2 positions for a new total of 143 positions.
4. Item D163, Probation Services Manager I is increased by 1 position for a new total of 20 positions.
5. Item V260S, IS Support Series is increased by 1 position for a new total of 2 positions.

### ORGANIZATION 3300B CORONER

1. Item H131, Deputy Coroner is increased by 1 position for a new total of 7 positions.

### ORGANIZATION 37000 LIBRARY

1. Item E346S, Fiscal Office Assistant Series is decreased by 1 position for a new total of 0 positions.
2. Item V230, Information Technology Technician is decreased by 1 position for a new total of 0 positions.
3. Item E030S, Accountant Series is increased by 1 position for a new total of 2 positions.
4. Item V235, Information Technology Analyst is increased by 1 position for a new total of 1 position.

### ORGANIZATION 38000 PLANNING AND BUILDING

1. Item J055, Building Plan Specialist is decreased by 1 position for a new total of 1 position.
2. Item E029, Administrative Assistant I is increased by 1 position for a new total of 1 position.
3. Item D028, Deputy Director of Community Development is increased by 1 position for a new total of 2 positions.
4. Item R020, Senior Planner - Exempt is increased by 1 position for a new total of 5 positions.
5. Item R004S, Code Compliance Officer Series is increased by 2 positions for a new total of 5 positions.

6. Item V054S, GIS Technician Series is increased by 1 position for a new total of 1 position.
7. Item E337, Office Specialist is increased by 1 position for a new total of 4 positions.
8. Item R065S, Planner Series is increased by 1 position for a new total of 14 positions.
9. Item N045S, Engineer Series is increased by 1 position for a new total of 3 positions.
10. Item E002, Administrative Secretary II is increased by 1 position for a new total of 1 position.

#### ORGANIZATION 39000 PARKS

1. Item L040S, Park Ranger Series is increased by 1 position for a new total of 31 positions.
2. Item L039, Park Ranger III is increased by 1 position for a new total of 17 positions.

#### ORGANIZATION 40000 OFFICE OF SUSTAINABILITY

1. Item E409, Surplus Property Officer is decreased by 1 position for a new total of 0 positions.
2. Item J083S, Resource Conservation/Sustainability Specialist Series is increased by 6 positions for a new total of 14 positions.

#### ORGANIZATION 4730B FACILITIES SERVICES

1. Item N108, Capital Project Manager is increased by 2 positions for a new total of 5 positions.

#### ORGANIZATION 4850B AIRPORTS

1. Item E056, Communications Specialist is increased by 1 position for a new total of 1 position.

#### ORGANIZATION 5510B HEALTH COVERAGE UNIT

1. Item E483S, Health Benefits Analyst Series is decreased by 1 position for a new total of 17 positions.

#### ORGANIZATION 55500 PUBLIC HEALTH POLICY AND PLANNING

1. Item B013S, Case Management/Assessment Specialist – Unclassified Series is increased by 13 positions for a new total of 13 positions.
2. Item B050, Communicable Disease Investigator - Unclassified is increased by 1 position for a new total of 2 positions.

#### ORGANIZATION 57000 AGING AND ADULT SERVICES

1. Item G098S, Social Worker/Children's Services Social Worker Series is increased by 2 positions for a new total of 41 positions.

#### ORGANIZATION 61000 BEHAVIORAL HEALTH AND RECOVERY SERVICES

1. Item D033, Health Services Manager II is decreased by 1 position for a new total of 0 positions.

2. Item D054S, Clinical Services Manager – Mental Health Series is increased by 1 position for a new total of 12 positions.

#### ORGANIZATION 62400 FAMILY HEALTH SERVICES

1. Item B174, Dietitian - Unclassified is decreased by 1 position for a new total of 0 positions.

#### ORGANIZATION 63000 CORRECTIONAL HEALTH SERVICES

1. Item F039S, Patient Care Support Series is increased by 1 position for a new total of 3 positions.
2. Item G040S, Mental Health Case Worker Series is increased by 1 position for a new total of 12 positions.

#### ORGANIZATION 70000 HUMAN SERVICES AGENCY

1. Item G100, Vocational Rehabilitation Counseling Supervisor is decreased by 1 position for a new total of 1 position.
2. Item E334S, Office Assistant Series is decreased by 1 position for a new total of 39 positions.
3. Item G040S, Mental Health Case Worker Series is decreased by 1 position for a new total of 19 positions.
4. Item D185, Senior Management Analyst is increased by 1 position for a new total of 1 position.
5. Item G112S, Community Worker Series is increased by 1 position for a new total of 21 positions.

6. Item D090, Human Services Manager I is increased by 1 position for a new total of 11 positions.
7. Item D091, Human Services Manager II is increased by 1 position for a new total of 12 positions.
8. Item G081, Mental Health Program Specialist is increased by 1 position for a new total of 1 position.

ORGANIZATION 79000 DEPARTMENT OF HOUSING

1. Item R001S, Housing and Community Development Specialist Series is increased by 3 positions for a new total of 8 positions.

**SECTION 2: Effective Date**

1. All changes are effective on the first pay period following adoption.

\* \* \* \* \*

*Regularly passed and adopted this 24<sup>th</sup> day of September, 2019*

*AYES and in favor of said resolution:*

*Supervisors:* \_\_\_\_\_ *DAVE PINE*  
\_\_\_\_\_ *CAROLE GROOM*  
\_\_\_\_\_ *DON HORSLEY*  
\_\_\_\_\_ *WARREN SLOCUM*  
\_\_\_\_\_ *DAVID J. CANEPA*

*NOES and against said resolution:*

*Supervisors:* \_\_\_\_\_ *NONE*

*Carole Groom*

\_\_\_\_\_  
*President, Board of Supervisors  
County of San Mateo  
State of California*

***Certificate of Delivery***

*I certify that a copy of the original resolution filed in the Office of the Clerk of the Board of Supervisors of San Mateo County has been delivered to the President of the Board of Supervisors.*

*S. Sturwal*

\_\_\_\_\_  
*Assistant Clerk of the Board of Supervisors*

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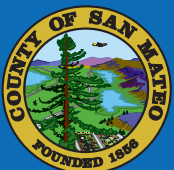
# ADOPTED BUDGET



## BOARD OF SUPERVISORS

DAVE PINE, 1ST DISTRICT  
CAROLE GROOM, 2ND DISTRICT  
DON HORSLEY, 3RD DISTRICT  
WARREN SLOCUM, 4TH DISTRICT  
DAVID J. CANEPA, 5TH DISTRICT

RECOMMENDED BY:  
MICHAEL P. CALLAGY, COUNTY MANAGER



COUNTY OF SAN MATEO  
FY 2019-20

# ACKNOWLEDGEMENTS

The County Manager's Office would like to thank the many individuals who provide the necessary information, inspiration, and expertise to produce the Adopted Budget.

The dedication of our public servants across all departments, with the support of our community-based partners, made the production of the Adopted Budget possible.

The Board of Supervisors' leadership and commitment to effective and compassionate governance bolsters the County's current and future fiscal stability and upholds our Shared Vision 2025 commitment to a healthy, safe, prosperous, livable, collaborative, and environmentally conscious community.

RECOMMENDED BY:

**MICHAEL P. CALLAGY**  
COUNTY MANAGER

**PEGGY JENSEN**  
DEPUTY COUNTY MANAGER

**ILIANA RODRIGUEZ**  
DEPUTY COUNTY MANAGER

PREPARED BY:

**ROBERTO MANCHIA**  
*Chief Financial Officer*

**HEATHER LEDESMA**  
*Principal Management Analyst*

**SOPHIE MINTIER**  
*Management Analyst*

**PANIZ AMIRNASIRI**  
*Management Analyst*

**MYLES TUCKER**  
*Associate Management Analyst*

**TIM NEVIN**  
*Principal Management Analyst*

**MICHAEL LEACH**  
*Management Analyst*

**LINDSEY FREELAND**  
*Management Analyst*

**SABA BOKHAREY**  
*Associate Management Analyst*

SPECIAL THANKS TO:

**MICHAEL BOLANDER**  
*Financial Services Manager*

**CONNIE JUAREZ-DIROLL**  
*County Legislative Director*

**NGOC NGUYEN**  
*Controller Division Manager*

**SHERPA**

**JOY LIMIN**  
*Senior Accountant*

**MICHELLE DURAND**  
*Chief Communications Officer*

**FISCAL OFFICER COMMITTEE**

**CARTWRIGHT DESIGN STUDIO**

FISCAL YEAR 2019-20

ADOPTED BUDGET

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# COUNTY SUMMARIES



## FY 2019-20

### ADOPTED BUDGET



## MISSION

The County of San Mateo protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

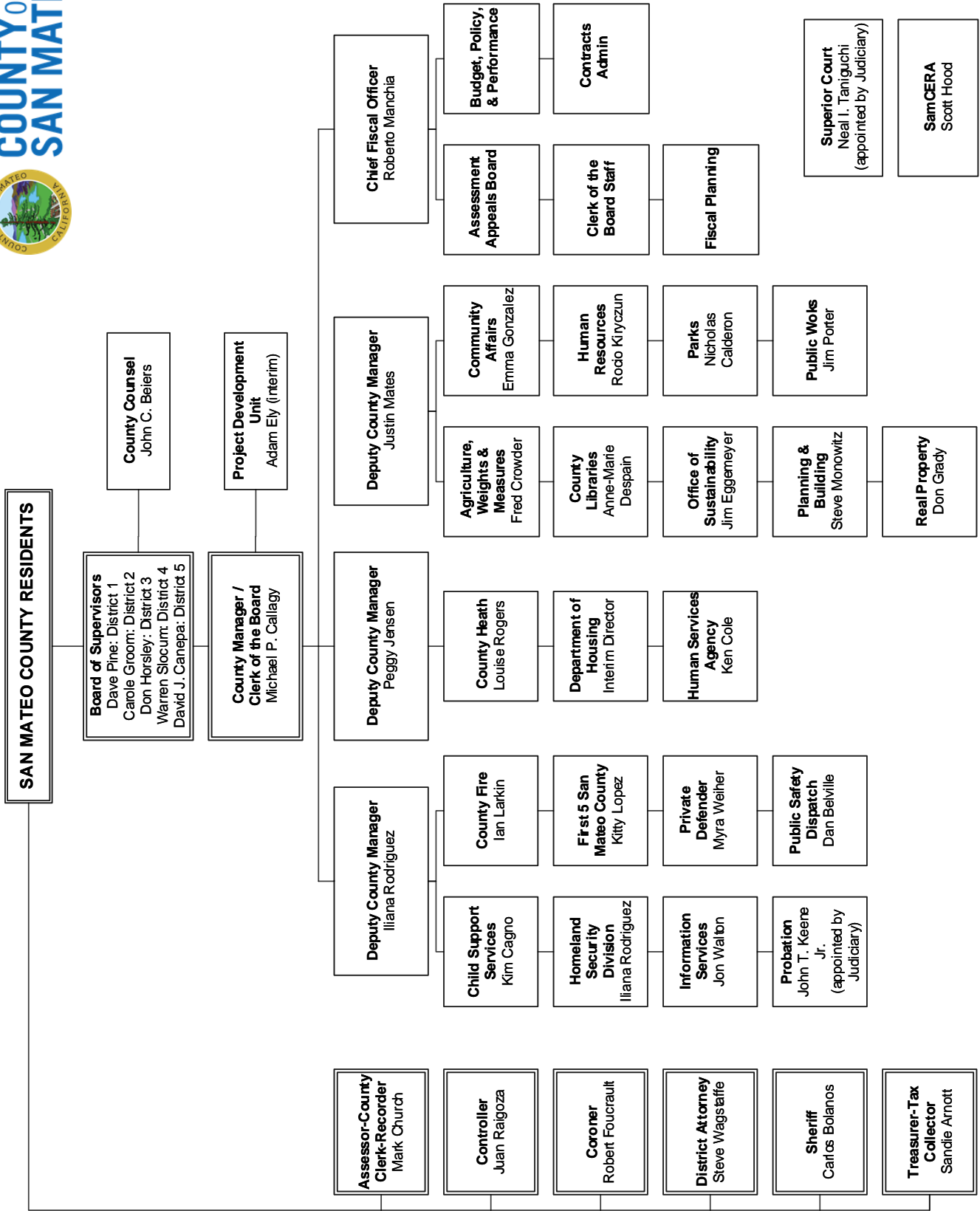
We are committed to:

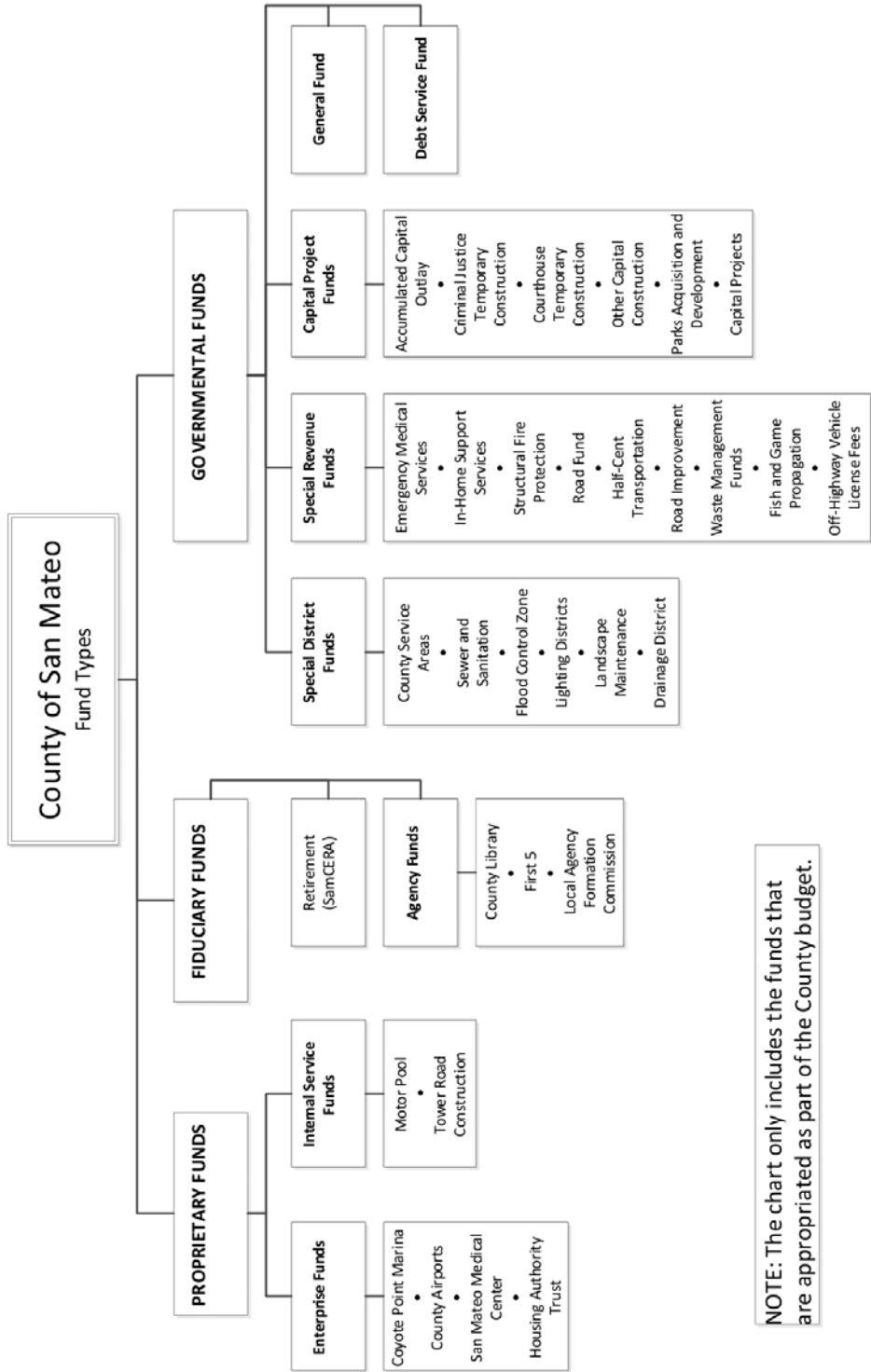
The highest standards of public service

A common vision of responsiveness

The highest standards of ethical conduct

Treating people with respect and dignity





NOTE: The chart only includes the funds that are appropriated as part of the County budget.



## Proprietary Funds

### Enterprise Funds

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to have the costs of providing goods or services (including depreciation and amortization) to the general public be financed primarily through user charges on a continuing basis or where the County has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Coyote Point Marina Fund provides and maintains a fully utilized recreational facility for the boating public. Revenues are collected from berth and facility rentals and interest earnings.

County Airports Fund was established to provide for operations and maintenance of the San Carlos and Half Moon Bay aviation facilities. Revenues are derived from facility rental fees and federal aid.

San Mateo Medical Center (SMMC) Fund accounts for the hospital and clinical services provided to county residents. SMMC's revenues are principally fees for patient services, payments from federal and state programs such as Medicare, Medi-Cal, Interfund Revenue, realignment revenues, and subsidies from the General Fund.

Housing Authority Trust Fund is not maintained by the County, but financial information from the Fund has been entered into the County's budget system so that the Department of Housing's budget displays the Department's total costs of providing housing services. The Housing Authority is a separate legal entity under state law and administered by the Board of Supervisors as the Housing Authority Board of Commissioners. Funding is primarily provided by the U.S. Department of Housing (HUD) and tenants.

### Internal Service Funds

Internal Service Funds are used to account for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

Motor Pool Fund provides vehicle and equipment acquisition, replacement, maintenance, repair, and fuel services to all County agencies. Full service repair facilities are operated in Belmont and Redwood City.

Tower Road Construction Fund provides quality, cost-effective maintenance, repair, and renovation of County facilities to ensure a safe, accessible, efficient, and attractive environment for the public and all County employees. This unit also offers remodeling and craft services beyond the scope of building maintenance to County and other government agencies, as well as capital project management, support, and maintenance services to the lighting districts on a fee for service basis.

## Fiduciary Funds

### Non-County Funds

San Mateo County Employees' Retirement Association (SamCERA) Pension Fund, under the control of the Board of Retirement, accumulates contributions from the County, its employees, and other participating employers, as well as earnings from investments. Disbursements are made for administrative expenses as well as retirement, disability, and death benefits based on a defined benefit formula. This Fund includes all assets of the San Mateo County Employees' Retirement Association. All assets of SamCERA are held in this fund.

## Non-County Agency Funds

County Library Fund is governed by the Board of the San Mateo Joint Powers Authority (JPA). The Board has twelve members, one representative from each of the eleven cities and one from the County Board of Supervisors. The JPA is primarily financed by property taxes and provides library services to eleven cities and all the unincorporated areas of the county.

First 5 San Mateo County (First 5) Fund was established in March 1999 under the authority of the California Children and Families First Act of 1998 and is used to administer receipts and disbursements of California Children and Families First 5 allocations and appropriations, including administrative and overhead costs of the Commission and staff.

San Mateo Local Agency Formation Commission (LAFCo) is a State-mandated, independent agency with countywide jurisdiction over changes in organization and boundaries of the 20 cities, 22 independent special districts, and many of the 33 county-governed special districts, including annexations, detachments, incorporations and formations. LAFCo is governed by a seven-member commission consisting of County Supervisors, city council members, special district members, and members of the public. LAFCo is funded by application fees and membership contributions from the County, cities, and special districts.

## Governmental Funds

### Special District Funds

Special District Funds are used to account for property tax revenues and user fees restricted by law to only support specified government services to the districts from which tax revenues and fees are derived.

County Service Areas Funds account for special district funds that provide refuse disposal, water, and lighting maintenance services to specific areas in the county. Revenues are derived from user charges and property taxes.

Sewer and Sanitation Fund accounts for special district funds that support construction and maintenance of reliable sanitary sewer systems, providing sensitive sewage treatment and disposal to sewer and sanitary districts within the county. Revenues are derived from user charges and property taxes.

Flood Control Zone Fund accounts for special district funds that support various flood control projects within the flood control districts. This fund is financed through property taxes, certificates of participation, and state and federal grants.

Lighting Districts Fund accounts for special district funds that enhance public safety by providing adequate lighting systems to street lighting districts within the county. Property taxes are the primary source of revenue.

Other Special District Funds include Landscape Maintenance Fund and Drainage District Fund.

### Special Revenue Funds

Special Revenue Funds are used to account for revenues that are restricted by law or administrative action and expenditures for specified purposes.

Emergency Medical Services Fund was established under Senate Bill 12/612 to provide financial assistance for individuals. This fund is financed by a special assessment imposed on court fines, forfeitures, and traffic school fees, and used to pay physicians for uncompensated emergency care and hospitals providing disproportionate emergency and trauma care.

IHSS Public Authority Fund provides for consumer assistance in finding qualified In-Home Supportive Services (IHSS) personnel, and training as well as support for providers and recipients of IHSS via the maintenance of a registry and referral system. This fund is primarily financed by state grants.

Structural Fire Protection Fund provides for fire protection services to both cities and unincorporated areas in the county. Revenues are derived from property taxes on all parcels within the county's fire protection districts.

Road Fund provides for planning, design, construction, maintenance, and administration of the County's transportation activities. Revenues come from the County's share of state highway user taxes and federal grants.

County Half-Cent Transportation Fund accounts for a half-cent sales tax approved by the voters of San Mateo County in 1988. This fund is restricted for transportation programs sponsored by other County departments and outside agencies.

Road Improvement Fund accounts for mitigation fees imposed on building permits to finance road improvements in the county.

Solid Waste Fund previously accounted for revenues derived from the management and operation of the Ox Mountain landfill. Tipping fee revenues from an expired agreement with the landfill operator have been replaced with a newly implemented AB 939 Waste Diversion Fee, which will be accounted for in the Waste Management Fund.

Waste Management Fund accounts for revenues from AB 939 Waste Diversion Fee. The new AB 939 Fee, which is derived from landfill disposal in the unincorporated lands of the county, will be used to prepare and implement a countywide integrated waste management plan. This Fee will also fund eligible waste management and diversion programs, and Household Hazardous Waste and state-mandated Local Enforcement Agency programs.

Waste Management Programs Fund accounts for revenues derived from Garbage Collection Franchise Fees. Funds will be used for garbage and recyclable collection expenses in unincorporated franchised areas.

Other Special Revenue Funds include Fish and Game Propagation Fund and Off-Highway Vehicle License Fees Fund.

## **Capital Project Funds**

Capital Project Funds are used to account for financial resources to be used for the acquisition of land or acquisition and construction of major facilities other than those financed by the proprietary funds.

Accumulated Capital Outlay Fund accounts for appropriations for County capital improvement and facilities maintenance projects. Revenues are derived from selling County real property and interest earnings.

Criminal Justice Temporary Construction Fund was established to finance the construction, reconstruction, expansion, improvements, operation, or maintenance of criminal justice facilities. Sources of revenue for this fund are identical to the Courthouse Temporary Construction Fund below.

Courthouse Temporary Construction Fund was established to support the construction, rehabilitation, lease, and financing of courtrooms. For every \$10.00 of all criminal and traffic fines, bail, and imposed penalties, a \$2.25 penalty assessment is added to the fines and placed into this fund. A penalty assessment in the amount of \$1.50 is put into this fund for every parking offense paid. The County's Probation Department also deposits \$1.00 into this fund for every \$10.00 in fines collected pursuant to Government Code 76004.

Other Capital Construction Fund was established to provide additional capital funding from County sources to bonded projects.

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Parks Acquisition and Development Fund is used for the acquisition of land for the County Parks system and the development of County park facilities.

Capital Projects Fund was established to centrally budget capital improvement projects in the County. It includes major capital construction projects managed by the Project Development Unit (PDU) and capital maintenance projects managed by Department of Public Works.

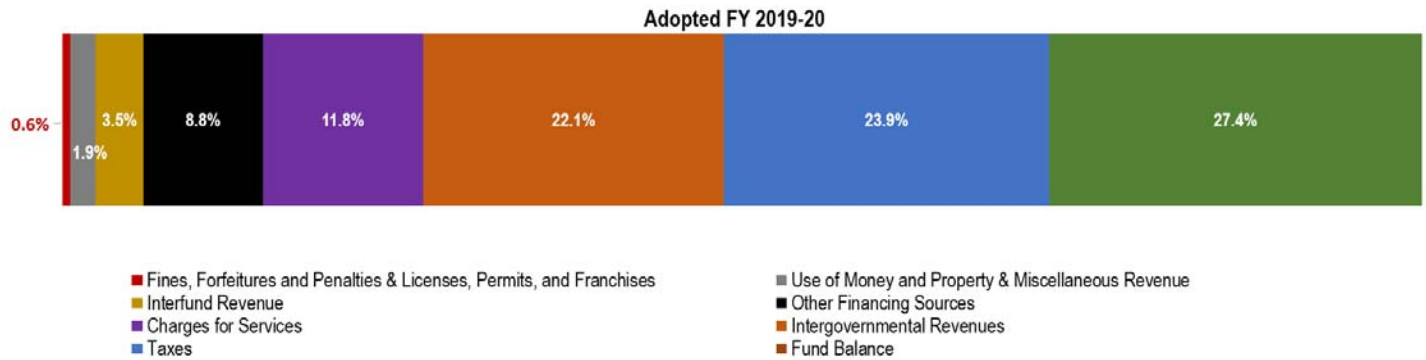
### **General Fund**

General Fund is used to account for all revenues and expenditures necessary to carry out basic governmental activities of the County that are not accounted for through other funds. For the County, the General Fund includes such activities as general government, public protection, public ways and facilities, health and sanitation, public assistance, education, and recreation services.

### **Debt Service Fund**

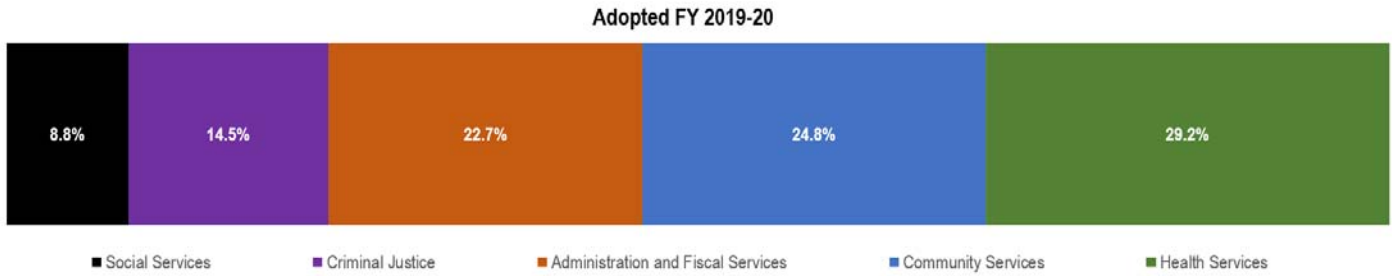
Debt Service Fund is used to account for the accumulation of resources for, and payment of, principal and interest on the County's general long-term debt. The Fund was established to centrally budget all County debt service payments. Amounts are transferred into this fund from the various funding sources before payments are made

## All County Funds FY 2019-20 Adopted Sources



Source of Funds	Adopted FY 2019-20	Percent of Total FY 2019-20
Fund Balance	897,623,589	27.4%
Taxes	783,679,454	23.9%
Intergovernmental Revenues	723,956,252	22.1%
Charges for Services	387,259,984	11.8%
Other Financing Sources	287,063,276	8.8%
Interfund Revenue	114,863,920	3.5%
Use of Money and Property & Miscellaneous Revenue	26,463,508	1.9%
Fines, Forfeitures and Penalties & Licenses, Permits, and Franchises	8,067,195	0.6%
<b>Total Sources</b>	<b>3,274,474,396</b>	<b>100.00%</b>

All County Funds FY 2019-20 Adopted Requirements



Use of Funds	Adopted FY 2019-20	Percent of Total FY 2019-20
Health Services	956,736,985	29.2%
Community Services	812,024,671	24.8%
Administration and Fiscal Services	743,816,104	22.7%
Criminal Justice	474,586,340	14.5%
Social Services	287,310,297	8.8%
<b>Total Requirements</b>	<b>3,274,474,396</b>	<b>100.00%</b>

County of San Mateo  
 Total Requirements - All Funds  
 FY 2019-20 and 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>TOTAL REQUIREMENTS</b>							
Criminal Justice Agency	418,229,525	445,090,319	461,321,006	474,586,340	13,265,334	476,026,892	1,440,552
County Health	431,484,274	430,249,451	469,592,716	494,414,037	24,821,321	487,190,945	(7,223,091)
Social Services	216,680,148	221,714,890	272,483,961	287,310,297	14,826,336	280,371,351	(6,938,946)
Community Services	124,896,443	144,553,719	198,246,770	232,459,630	34,212,860	183,435,465	(49,024,165)
Administration and Fiscal	646,882,604	736,244,206	559,292,424	671,023,536	111,731,112	588,943,617	(82,079,919)
<b>Subtotal General Fund</b>	<b>1,838,172,993</b>	<b>1,977,852,585</b>	<b>1,960,936,877</b>	<b>2,159,793,839</b>	<b>198,856,962</b>	<b>2,015,968,270</b>	<b>(143,825,569)</b>
Enterprise Funds	366,651,363	391,401,775	394,054,668	447,455,473	53,400,805	436,152,532	(11,302,941)
Special Revenue Funds	114,857,748	120,778,504	124,387,568	137,329,586	12,942,018	119,111,533	(18,218,053)
Capital Project Funds	146,024,360	174,170,148	342,392,792	303,378,049	(39,014,743)	233,819,340	(69,558,709)
Debt Service Funds	75,402,215	74,546,760	74,625,980	72,792,568	(1,833,412)	70,552,325	(2,240,243)
Special Districts	112,921,591	120,330,960	114,796,398	123,884,969	9,088,571	107,457,674	(16,427,295)
Internal Service Funds	26,741,697	27,396,576	28,492,426	29,839,912	1,347,486	29,130,535	(709,377)
<b>Subtotal Non-General Fund</b>	<b>842,598,973</b>	<b>908,624,723</b>	<b>1,078,749,832</b>	<b>1,114,680,557</b>	<b>35,930,725</b>	<b>996,223,939</b>	<b>(118,456,618)</b>
<b>Total Requirements - All Funds</b>	<b>2,680,771,966</b>	<b>2,886,477,308</b>	<b>3,039,686,709</b>	<b>3,274,474,396</b>	<b>234,787,687</b>	<b>3,012,192,209</b>	<b>(262,282,187)</b>
<b>Total Sources - All Funds</b>	<b>2,680,771,966</b>	<b>2,886,477,308</b>	<b>3,039,686,709</b>	<b>3,274,474,396</b>	<b>234,787,687</b>	<b>3,012,192,209</b>	<b>(262,282,187)</b>
<b>AUTHORIZED POSITIONS</b>							
Salary Resolution	5,527.0	5,565.0	5,543.0	5,647.0	104.0	5,648.0	1.0
Funded FTE	5,427.8	5,495.6	5,421.8	5,534.2	112.4	5,535.2	1.0

County of San Mateo  
All Funds  
FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>SOURCES</b>							
Taxes	696,813,626	795,193,074	744,303,209	783,679,454	39,376,245	710,587,388	(73,092,066)
Licenses, Permits and Franchises	11,261,154	11,370,391	10,636,774	10,675,597	38,823	10,744,139	68,542
Fines, Forfeitures and Penalties	8,537,078	8,310,116	7,475,026	8,067,195	592,169	8,156,152	88,957
Use of Money and Property	28,953,956	42,518,871	22,044,184	26,463,508	4,419,324	27,004,557	541,049
Intergovernmental Revenues	644,185,404	643,287,745	712,376,577	723,956,252	11,579,675	714,703,843	(9,252,409)
Charges for Services	270,912,684	311,750,946	307,013,777	387,259,984	80,246,207	389,741,219	2,481,235
Interfund Revenue	75,785,099	80,044,435	101,836,369	114,863,920	13,027,551	102,018,094	(12,845,826)
Miscellaneous Revenue	46,273,280	38,492,824	44,767,594	34,821,621	(9,945,973)	34,850,233	28,612
Other Financing Sources	151,182,271	163,842,707	299,098,969	287,063,276	(12,035,693)	253,101,292	(33,961,984)
<b>Total Revenue</b>	<b>1,933,904,552</b>	<b>2,094,811,110</b>	<b>2,249,552,479</b>	<b>2,376,850,807</b>	<b>127,298,328</b>	<b>2,250,906,917</b>	<b>(125,943,890)</b>
Fund Balance	746,867,414	791,666,198	790,134,230	897,623,589	107,489,359	761,285,292	(136,338,297)
<b>TOTAL SOURCES</b>	<b>2,680,771,966</b>	<b>2,886,477,308</b>	<b>3,039,686,709</b>	<b>3,274,474,396</b>	<b>234,787,687</b>	<b>3,012,192,209</b>	<b>(262,282,187)</b>
<b>REQUIREMENTS</b>							
Salaries and Benefits	958,816,022	1,024,648,627	1,056,974,895	1,132,716,256	75,741,361	1,171,721,961	39,005,705
Services and Supplies	507,562,671	503,879,358	652,594,013	771,370,749	118,776,736	681,942,272	(89,428,477)
Other Charges	382,071,837	349,770,121	450,038,673	474,094,949	24,056,276	401,649,995	(72,444,954)
Fixed Assets	56,611,948	81,446,970	300,475,788	250,179,169	(50,296,619)	160,734,683	(89,444,486)
Other Financing Uses	169,804,935	181,712,338	289,707,306	340,852,434	51,145,128	293,610,742	(47,241,692)
<b>Gross Appropriations</b>	<b>2,074,867,414</b>	<b>2,141,457,414</b>	<b>2,749,790,675</b>	<b>2,969,213,557</b>	<b>219,422,882</b>	<b>2,709,659,653</b>	<b>(259,553,904)</b>
Intrafund Transfers	(173,889,041)	(153,567,084)	(193,598,662)	(216,124,902)	(22,526,240)	(193,841,133)	22,283,769
<b>Net Appropriations</b>	<b>1,900,978,373</b>	<b>1,987,890,329</b>	<b>2,556,192,013</b>	<b>2,753,088,655</b>	<b>196,896,642</b>	<b>2,515,818,520</b>	<b>(237,270,135)</b>
Contingencies/Dept Reserves	584,588,958	693,997,712	346,288,478	400,607,650	54,319,172	380,761,548	(19,846,102)
Non-General Fund Reserves	195,204,635	204,589,267	137,206,218	120,778,091	(16,428,127)	115,612,141	(5,165,950)
<b>Total Contingencies and Reserves</b>	<b>779,793,593</b>	<b>898,586,979</b>	<b>483,494,696</b>	<b>521,385,741</b>	<b>37,891,045</b>	<b>496,373,689</b>	<b>(25,012,052)</b>
<b>TOTAL REQUIREMENTS</b>	<b>2,680,771,966</b>	<b>2,886,477,308</b>	<b>3,039,686,709</b>	<b>3,274,474,396</b>	<b>234,787,687</b>	<b>3,012,192,209</b>	<b>(262,282,187)</b>
<b>AUTHORIZED POSITIONS</b>							
Salary Resolution	5,527.0	5,565.0	5,543.0	5,647.0	104.0	5,648.0	1.0
Funded FTE	5,427.8	5,495.6	5,421.8	5,534.2	112.4	5,535.2	1.0



County of San Mateo  
General Fund  
FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>SOURCES</b>							
Taxes	658,243,211	735,250,952	654,022,945	717,682,943	63,659,998	674,070,385	(43,612,558)
Licenses, Permits and Franchises	7,648,261	7,560,175	7,288,690	7,277,274	(11,416)	7,345,816	68,542
Fines, Forfeitures and Penalties	6,755,350	6,557,548	5,986,842	6,410,121	423,279	6,499,078	88,957
Use of Money and Property	20,956,207	30,845,618	15,990,860	19,177,140	3,186,280	19,721,462	544,322
Intergovernmental Revenues	455,689,302	444,501,774	504,826,610	524,153,942	19,327,332	491,476,474	(32,677,468)
Charges for Services	132,174,468	150,982,774	146,725,074	169,243,889	22,518,815	178,986,289	9,742,400
Interfund Revenue	56,527,236	59,558,872	77,804,089	83,580,226	5,776,137	78,245,070	(5,335,156)
Miscellaneous Revenue	37,371,052	31,286,212	36,934,906	26,527,905	(10,407,001)	26,230,017	(297,888)
Other Financing Sources	12,743,872	11,771,957	11,829,461	17,285,907	5,456,446	16,222,454	(1,063,453)
<b>Total Revenue</b>	<b>1,388,108,961</b>	<b>1,478,315,882</b>	<b>1,461,409,477</b>	<b>1,571,339,347</b>	<b>109,929,870</b>	<b>1,498,797,045</b>	<b>(72,542,302)</b>
Fund Balance	450,064,032	499,536,702	499,527,400	588,454,492	88,927,092	517,171,225	(71,283,267)
<b>TOTAL SOURCES</b>	<b>1,838,172,993</b>	<b>1,977,852,585</b>	<b>1,960,936,877</b>	<b>2,159,793,839</b>	<b>198,856,962</b>	<b>2,015,968,270</b>	<b>(143,825,569)</b>
<b>REQUIREMENTS</b>							
Salaries and Benefits	753,733,604	807,473,908	836,369,190	898,354,803	61,985,613	929,941,412	31,586,609
Services and Supplies	358,670,395	338,285,787	483,352,086	531,329,711	47,977,625	451,182,317	(80,147,394)
Other Charges	277,298,480	244,143,674	334,778,147	365,186,967	30,408,820	296,690,034	(68,496,933)
Fixed Assets	5,855,587	16,492,735	28,922,383	34,091,889	5,169,506	20,923,320	(13,168,569)
Other Financing Uses	124,158,751	132,259,136	184,328,483	222,397,270	38,068,787	191,541,303	(30,855,967)
<b>Total Gross Appropriations</b>	<b>1,519,716,818</b>	<b>1,538,655,239</b>	<b>1,867,750,289</b>	<b>2,051,360,640</b>	<b>183,610,351</b>	<b>1,890,278,386</b>	<b>(161,082,254)</b>
Intrafund Transfers	(170,819,936)	(150,837,906)	(191,402,685)	(213,218,648)	(21,815,963)	(190,897,103)	22,321,545
<b>Net Appropriations</b>	<b>1,348,896,882</b>	<b>1,387,817,333</b>	<b>1,676,347,604</b>	<b>1,838,141,992</b>	<b>161,794,388</b>	<b>1,699,381,283</b>	<b>(138,760,709)</b>
Contingencies/Dept Reserves	489,276,111	590,035,252	284,589,273	321,651,847	37,062,574	316,586,987	(5,064,860)
<b>Total Contingencies and Reserves</b>	<b>489,276,111</b>	<b>590,035,252</b>	<b>284,589,273</b>	<b>321,651,847</b>	<b>37,062,574</b>	<b>316,586,987</b>	<b>(5,064,860)</b>
<b>TOTAL REQUIREMENTS</b>	<b>1,838,172,993</b>	<b>1,977,852,585</b>	<b>1,960,936,877</b>	<b>2,159,793,839</b>	<b>198,856,962</b>	<b>2,015,968,270</b>	<b>(143,825,569)</b>
<b>AUTHORIZED POSITIONS</b>							
Salary Resolution	4,352.0	4,388.0	4,368.0	4,469.0	101.0	4,470.0	1.0
Funded FTE	4,316.9	4,370.4	4,318.7	4,427.6	108.9	4,428.6	1.0

**Criminal Justice  
General Fund  
FY 2019-20 and FY 2020-21 Budget Unit Summary**

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>SOURCES</b>							
Taxes	1,666,077	3,620,995	3,866,449	3,805,918	(60,531)	3,679,245	(126,673)
Licenses, Permits and Franchises	18,795	17,475	13,600	16,500	2,900	16,500	0
Fines, Forfeitures and Penalties	6,225,429	5,964,350	5,781,242	6,150,698	369,456	6,239,255	88,557
Intergovernmental Revenues	138,419,701	133,196,384	145,932,317	131,323,384	(14,608,933)	129,053,119	(2,270,265)
Charges for Services	15,870,881	16,863,082	15,391,273	33,174,182	17,782,909	34,079,678	905,496
Interfund Revenue	2,784,753	3,048,580	3,381,363	4,353,539	972,176	3,067,020	(1,286,519)
Miscellaneous Revenue	3,667,858	8,794,427	3,748,930	3,688,455	(60,475)	3,732,779	44,324
Other Financing Sources	152,191	21,150	0	21,150	21,150	21,150	0
<b>Total Revenue</b>	<b>168,805,686</b>	<b>171,526,442</b>	<b>178,115,174</b>	<b>182,533,826</b>	<b>4,418,652</b>	<b>179,888,746</b>	<b>(2,645,080)</b>
Fund Balance	31,038,854	38,526,922	38,526,922	34,497,802	(4,029,120)	32,404,597	(2,093,205)
<b>TOTAL SOURCES</b>	<b>199,844,540</b>	<b>210,053,364</b>	<b>216,642,096</b>	<b>217,031,628</b>	<b>389,532</b>	<b>212,293,343</b>	<b>(4,738,285)</b>
<b>REQUIREMENTS</b>							
Salaries and Benefits	267,644,660	280,178,896	281,923,585	299,675,878	17,752,293	310,134,899	10,459,021
Services and Supplies	39,221,696	47,705,581	57,966,662	56,259,424	(1,707,238)	55,833,188	(426,236)
Other Charges	54,711,600	51,345,353	57,859,964	58,020,854	160,890	58,879,418	858,564
Fixed Assets	1,551,934	8,783,812	8,108,011	6,409,525	(1,698,486)	1,545,685	(4,863,840)
Other Financing Uses	34,343,465	31,874,963	31,856,236	28,953,870	(2,902,366)	25,671,004	(3,282,866)
<b>Total Gross Appropriations</b>	<b>397,473,355</b>	<b>419,888,605</b>	<b>437,714,458</b>	<b>449,319,551</b>	<b>11,605,093</b>	<b>452,064,194</b>	<b>2,744,643</b>
Intrafund Transfers	(4,296,823)	(4,643,029)	(6,151,101)	(5,909,985)	241,116	(5,287,610)	622,375
<b>Net Appropriations</b>	<b>393,176,533</b>	<b>415,245,576</b>	<b>431,563,357</b>	<b>443,409,566</b>	<b>11,846,209</b>	<b>446,776,584</b>	<b>3,367,018</b>
Contingencies/Dept Reserves	25,052,992	29,844,743	29,757,649	31,176,774	1,419,125	29,250,308	(1,926,466)
<b>Total Contingencies and Reserves</b>	<b>25,052,992</b>	<b>29,844,743</b>	<b>29,757,649</b>	<b>31,176,774</b>	<b>1,419,125</b>	<b>29,250,308</b>	<b>(1,926,466)</b>
<b>TOTAL REQUIREMENTS</b>	<b>418,229,525</b>	<b>445,090,319</b>	<b>461,321,006</b>	<b>474,586,340</b>	<b>13,265,334</b>	<b>476,026,892</b>	<b>1,440,552</b>
<b>Net County Cost</b>	<b>218,384,985</b>	<b>235,036,954</b>	<b>244,678,910</b>	<b>257,554,712</b>	<b>12,875,802</b>	<b>263,733,549</b>	<b>6,178,837</b>
<b>AUTHORIZED POSITIONS</b>							
Salary Resolution	1,373.0	1,386.0	1,381.0	1,402.0	21.0	1,402.0	0.0
Funded FTE	1,368.1	1,384.2	1,368.5	1,392.1	23.6	1,392.1	0.0

Health Services  
General Fund  
FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>SOURCES</b>							
Taxes	9,172,870	9,631,693	10,292,822	10,211,897	(80,925)	10,396,594	184,697
Licenses, Permits and Franchises	2,060,971	2,116,824	2,016,131	1,888,364	(127,767)	1,892,410	4,046
Fines, Forfeitures and Penalties	217,895	288,569	200,100	253,923	53,823	254,323	400
Use of Money and Property	502,806	779,843	287,775	411,981	124,206	411,981	0
Intergovernmental Revenues	145,591,061	142,490,481	164,406,731	181,118,333	16,711,602	165,403,140	(15,715,193)
Charges for Services	73,355,462	87,225,069	88,314,294	93,267,130	4,952,836	96,886,256	3,619,126
Interfund Revenue	8,676,474	9,570,115	8,620,428	8,285,878	(334,550)	8,093,982	(191,896)
Miscellaneous Revenue	26,588,354	14,368,261	28,975,812	17,028,134	(11,947,678)	17,338,720	310,586
Other Financing Sources	0	51	0	0	0	0	0
<b>Total Revenue</b>	<b>266,165,892</b>	<b>266,470,906</b>	<b>303,114,093</b>	<b>312,465,640</b>	<b>9,351,547</b>	<b>300,677,406</b>	<b>(11,788,234)</b>
Fund Balance	12,036,706	9,973,820	9,973,820	12,767,557	2,793,737	9,098,443	(3,669,114)
<b>TOTAL SOURCES</b>	<b>278,202,598</b>	<b>276,444,726</b>	<b>313,087,913</b>	<b>325,233,197</b>	<b>12,145,284</b>	<b>309,775,849</b>	<b>(15,457,348)</b>
<b>REQUIREMENTS</b>							
Salaries and Benefits	185,844,995	195,671,812	211,902,609	225,899,719	13,997,110	234,021,570	8,121,852
Services and Supplies	113,957,610	115,054,947	127,457,804	137,933,318	10,475,514	127,667,898	(10,265,420)
Other Charges	76,749,966	67,616,704	84,417,868	85,909,371	1,491,503	80,418,358	(5,491,013)
Fixed Assets	53,138	95,291	577,500	852,980	275,480	217,500	(635,480)
Other Financing Uses	59,766,591	58,496,851	58,620,169	58,561,444	(58,725)	58,568,703	7,259
<b>Total Gross Appropriations</b>	<b>436,372,301</b>	<b>436,935,605</b>	<b>482,975,950</b>	<b>509,156,832</b>	<b>26,180,882</b>	<b>500,894,029</b>	<b>(8,262,802)</b>
Intrafund Transfers	(17,091,573)	(16,945,015)	(21,476,104)	(23,842,166)	(2,366,062)	(21,992,416)	1,849,750
<b>Net Appropriations</b>	<b>419,280,728</b>	<b>419,990,590</b>	<b>461,499,846</b>	<b>485,314,666</b>	<b>23,814,820</b>	<b>478,901,613</b>	<b>(6,413,052)</b>
Contingencies/Dept Reserves	12,203,546	10,258,862	8,092,870	9,099,371	1,006,501	8,289,332	(810,039)
<b>Total Contingencies and Reserves</b>	<b>12,203,546</b>	<b>10,258,862</b>	<b>8,092,870</b>	<b>9,099,371</b>	<b>1,006,501</b>	<b>8,289,332</b>	<b>(810,039)</b>
<b>TOTAL REQUIREMENTS</b>	<b>431,484,274</b>	<b>430,249,451</b>	<b>469,592,716</b>	<b>494,414,037</b>	<b>24,821,321</b>	<b>487,190,945</b>	<b>(7,223,091)</b>
<b>Net County Cost</b>	<b>153,281,676</b>	<b>153,804,725</b>	<b>156,504,803</b>	<b>169,180,840</b>	<b>12,676,037</b>	<b>177,415,096</b>	<b>8,234,257</b>
<b>AUTHORIZED POSITIONS</b>							
Salary Resolution	1,145.0	1,157.0	1,145.0	1,162.0	17.0	1,162.0	0.0
Funded FTE	1,118.6	1,141.2	1,114.0	1,133.9	19.9	1,133.9	0.0

Social Services  
General Fund  
FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>SOURCES</b>							
Taxes	9,923,949	10,839,720	14,073,686	13,057,136	(1,016,550)	12,470,348	(586,788)
Intergovernmental Revenues	145,983,432	141,102,212	170,934,496	176,020,151	5,085,655	174,277,731	(1,742,420)
Charges for Services	2,590,201	2,473,220	2,630,000	2,984,784	354,784	3,036,810	52,026
Interfund Revenue	123,525	204,322	0	221,198	221,198	221,198	0
Miscellaneous Revenue	1,447,828	1,371,188	1,554,032	2,399,044	845,012	2,772,379	373,335
<b>Total Revenue</b>	<b>160,068,936</b>	<b>155,990,661</b>	<b>189,192,214</b>	<b>194,682,313</b>	<b>5,490,099</b>	<b>192,778,466</b>	<b>(1,903,847)</b>
Fund Balance	28,939,140	33,217,022	33,217,022	35,243,820	2,026,798	26,276,640	(8,967,180)
<b>TOTAL SOURCES</b>	<b>189,008,076</b>	<b>189,207,683</b>	<b>222,409,236</b>	<b>229,926,133</b>	<b>7,516,897</b>	<b>219,055,106</b>	<b>(10,871,027)</b>
<b>REQUIREMENTS</b>							
Salaries and Benefits	108,506,690	109,037,061	124,071,167	134,354,005	10,282,838	140,130,055	5,776,050
Services and Supplies	62,532,215	60,846,426	85,753,194	92,148,039	6,394,845	84,734,116	(7,413,923)
Other Charges	53,893,482	52,246,909	70,823,669	65,645,012	(5,178,657)	63,479,602	(2,165,410)
Fixed Assets	0	316,305	0	920,000	920,000	500,000	(420,000)
Other Financing Uses	1,122,101	1,909,033	2,168,841	2,649,007	480,166	1,158,432	(1,490,575)
<b>Total Gross Appropriations</b>	<b>226,054,487</b>	<b>224,355,735</b>	<b>282,816,871</b>	<b>295,716,063</b>	<b>12,899,192</b>	<b>290,002,205</b>	<b>(5,713,858)</b>
Intrafund Transfers	(28,906,397)	(26,644,604)	(34,336,670)	(34,682,406)	(345,736)	(34,669,329)	13,077
<b>Net Appropriations</b>	<b>197,148,091</b>	<b>197,711,130</b>	<b>248,480,201</b>	<b>261,033,657</b>	<b>12,553,456</b>	<b>255,332,876</b>	<b>(5,700,781)</b>
Contingencies/Dept Reserves	19,532,057	24,003,760	24,003,760	26,276,640	2,272,880	25,038,475	(1,238,165)
<b>Total Contingencies and Reserves</b>	<b>19,532,057</b>	<b>24,003,760</b>	<b>24,003,760</b>	<b>26,276,640</b>	<b>2,272,880</b>	<b>25,038,475</b>	<b>(1,238,165)</b>
<b>TOTAL REQUIREMENTS</b>	<b>216,680,148</b>	<b>221,714,890</b>	<b>272,483,961</b>	<b>287,310,297</b>	<b>14,826,336</b>	<b>280,371,351</b>	<b>(6,938,946)</b>
<b>Net County Cost</b>	<b>27,672,072</b>	<b>32,507,207</b>	<b>50,074,725</b>	<b>57,384,164</b>	<b>7,309,439</b>	<b>61,316,245</b>	<b>3,932,081</b>
<b>AUTHORIZED POSITIONS</b>							
Salary Resolution	842.0	843.0	843.0	843.0	0	843.0	0.0
Funded FTE	841.8	843.0	842.5	842.9	0.4	842.9	0.0

Community Services  
General Fund  
FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>SOURCES</b>							
Taxes	16,181,724	19,589,951	54,975,141	68,035,614	13,060,473	31,517,320	(36,518,294)
Licenses, Permits and Franchises	5,015,580	4,900,557	4,812,002	4,921,002	109,000	4,981,002	60,000
Fines, Forfeitures and Penalties	39,002	37,949	5,500	5,500	0	5,500	0
Use of Money and Property	1,248,187	1,202,725	1,171,904	1,253,115	81,211	1,275,591	22,476
Intergovernmental Revenues	12,103,608	14,651,654	15,742,036	22,772,198	7,030,162	14,345,053	(8,427,145)
Charges for Services	12,456,600	13,820,505	13,394,679	13,970,153	575,474	14,050,026	79,873
Interfund Revenue	23,745,611	23,829,212	33,055,440	37,019,816	3,964,376	37,617,934	598,118
Miscellaneous Revenue	1,715,742	2,814,859	676,489	1,374,285	697,796	999,285	(375,000)
Other Financing Sources	9,922,896	10,239,509	11,829,461	17,264,757	5,435,296	16,201,304	(1,063,453)
<b>Total Revenue</b>	<b>82,428,951</b>	<b>91,086,920</b>	<b>135,662,652</b>	<b>166,616,440</b>	<b>30,953,788</b>	<b>120,993,015</b>	<b>(45,623,425)</b>
Fund Balance	19,212,008	27,566,122	27,556,820	27,055,846	(500,974)	21,265,561	(5,790,285)
<b>TOTAL SOURCES</b>	<b>101,640,959</b>	<b>118,653,043</b>	<b>163,219,472</b>	<b>193,672,286</b>	<b>30,452,814</b>	<b>142,258,576</b>	<b>(51,413,710)</b>
<b>REQUIREMENTS</b>							
Salaries and Benefits	66,260,772	69,649,422	81,249,411	89,053,024	7,803,613	91,814,757	2,761,733
Services and Supplies	37,880,260	41,426,455	65,027,130	66,758,811	1,731,681	53,157,578	(13,601,233)
Other Charges	47,106,604	51,411,874	89,571,985	103,192,815	13,620,830	66,825,815	(36,367,000)
Fixed Assets	1,022,159	2,697,169	4,067,395	5,550,767	1,483,372	2,350,000	(3,200,767)
Other Financing Uses	1,030,613	1,023,452	1,140,090	1,433,991	293,901	1,213,812	(220,179)
<b>Total Gross Appropriations</b>	<b>153,300,408</b>	<b>166,208,372</b>	<b>241,056,011</b>	<b>265,989,408</b>	<b>24,933,397</b>	<b>215,361,962</b>	<b>(50,627,446)</b>
Intrafund Transfers	(49,641,315)	(43,584,678)	(55,243,740)	(52,894,109)	2,349,631	(49,850,517)	3,043,592
<b>Net Appropriations</b>	<b>103,659,093</b>	<b>122,623,694</b>	<b>185,812,271</b>	<b>213,095,299</b>	<b>27,283,028</b>	<b>165,511,445</b>	<b>(47,583,854)</b>
Contingencies/Dept Reserves	21,237,350	21,930,025	12,434,499	19,364,331	6,929,832	17,924,020	(1,440,311)
<b>Total Contingencies and Reserves</b>	<b>21,237,350</b>	<b>21,930,025</b>	<b>12,434,499</b>	<b>19,364,331</b>	<b>6,929,832</b>	<b>17,924,020</b>	<b>(1,440,311)</b>
<b>TOTAL REQUIREMENTS</b>	<b>124,896,443</b>	<b>144,553,719</b>	<b>198,246,770</b>	<b>232,459,630</b>	<b>34,212,860</b>	<b>183,435,465</b>	<b>(49,024,165)</b>
<b>Net County Cost</b>	<b>23,255,484</b>	<b>25,900,676</b>	<b>35,027,298</b>	<b>38,787,344</b>	<b>3,760,046</b>	<b>41,176,889</b>	<b>2,389,545</b>
<b>AUTHORIZED POSITIONS</b>							
Salary Resolution	454.0	460.0	457.0	472.0	15	473.0	1.0
Funded FTE	452.6	460.0	454.1	470.2	16.0	471.2	1.0

Administration and Fiscal Services  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>SOURCES</b>							
Taxes	621,298,591	691,568,594	570,814,847	622,572,378	51,757,531	616,006,878	(6,565,500)
Licenses, Permits and Franchises	552,915	525,319	446,957	451,408	4,451	455,904	4,496
Fines, Forfeitures and Penalties	273,024	266,681	0	0	0	0	0
Use of Money and Property	19,205,214	28,863,050	14,531,181	17,512,044	2,980,863	18,033,890	521,846
Intergovernmental Revenues	13,591,500	13,061,044	7,811,030	12,919,876	5,108,846	8,397,431	(4,522,445)
Charges for Services	27,901,324	30,600,898	26,994,828	25,847,640	(1,147,188)	30,933,519	5,085,879
Interfund Revenue	21,196,873	22,906,644	32,746,858	33,699,795	952,937	29,244,936	(4,454,859)
Miscellaneous Revenue	3,951,270	3,937,477	1,979,643	2,037,987	58,344	1,386,854	(651,133)
Other Financing Sources	2,668,785	1,511,247	0	0	0	0	0
<b>Total Revenue</b>	<b>710,639,496</b>	<b>793,240,953</b>	<b>655,325,344</b>	<b>715,041,128</b>	<b>59,715,784</b>	<b>704,459,412</b>	<b>(10,581,716)</b>
Fund Balance	358,837,324	390,252,816	390,252,816	478,889,467	88,636,651	428,125,984	(50,763,483)
<b>TOTAL SOURCES</b>	<b>1,069,476,820</b>	<b>1,183,493,769</b>	<b>1,045,578,160</b>	<b>1,193,930,595</b>	<b>148,352,435</b>	<b>1,132,585,396</b>	<b>(61,345,199)</b>
<b>REQUIREMENTS</b>							
Salaries and Benefits	125,476,487	152,936,717	137,222,418	149,372,178	12,149,760	153,840,131	4,467,953
Services and Supplies	105,078,614	73,252,377	147,147,296	178,230,119	31,082,823	129,789,537	(48,440,582)
Other Charges	44,836,828	21,522,833	32,104,661	52,418,915	20,314,254	27,086,841	(25,332,074)
Fixed Assets	3,228,356	4,600,158	16,169,477	20,358,617	4,189,140	16,310,135	(4,048,482)
Other Financing Uses	27,895,981	38,954,837	90,543,147	130,798,958	40,255,811	104,929,352	(25,869,606)
<b>Total Gross Appropriations</b>	<b>306,516,266</b>	<b>291,266,923</b>	<b>423,186,999</b>	<b>531,178,787</b>	<b>107,991,788</b>	<b>431,955,996</b>	<b>(99,222,791)</b>
Intrafund Transfers	(70,883,828)	(59,020,579)	(74,195,070)	(95,889,982)	(21,694,912)	(79,097,231)	16,792,751
<b>Net Appropriations</b>	<b>235,632,438</b>	<b>232,246,344</b>	<b>348,991,929</b>	<b>435,288,805</b>	<b>86,296,876</b>	<b>352,858,765</b>	<b>(82,430,040)</b>
Contingencies/Dept Reserves	411,250,166	503,997,862	210,300,495	235,734,731	25,434,236	236,084,852	350,121
<b>Total Contingencies and Reserves</b>	<b>411,250,166</b>	<b>503,997,862</b>	<b>210,300,495</b>	<b>235,734,731</b>	<b>25,434,236</b>	<b>236,084,852</b>	<b>350,121</b>
<b>TOTAL REQUIREMENTS</b>	<b>646,882,604</b>	<b>736,244,206</b>	<b>559,292,424</b>	<b>671,023,536</b>	<b>111,731,112</b>	<b>588,943,617</b>	<b>(82,079,919)</b>
<b>Net County Cost</b>	<b>(422,594,216)</b>	<b>(447,249,563)</b>	<b>(486,285,736)</b>	<b>(522,907,059)</b>	<b>(36,621,323)</b>	<b>(543,641,779)</b>	<b>(20,734,720)</b>
<b>AUTHORIZED POSITIONS</b>							
Salary Resolution	538.0	542.0	542.0	590.0	48.0	590.0	0.0
Funded FTE	535.9	542.0	539.5	588.6	49.1	588.6	0.0

**All Funds**  
**FY 2019-20 Authorized Position Summary**

General Fund - Budget Unit	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
Coroner's Office	13	14	13	14	1	14	0
District Attorney's Office	135	137	135	140	5	140	0
Probation Department	415	415	415	426	11	426	0
Sheriff's Office	810	820	818	822	4	822	0
<b>Criminal Justice</b>	<b>1,373</b>	<b>1,386</b>	<b>1,381</b>	<b>1,402</b>	<b>21</b>	<b>1,402</b>	<b>0</b>
Aging and Adult Services	142	142	142	144	2	144	0
Behavioral Health and Recovery Services	471	474	471	469	(2)	469	0
Correctional Health Services	83	82	83	88	5	88	0
Emergency Medical Services GF	9	10	9	9	0	9	0
Environmental Health Services	79	79	79	79	0	79	0
Family Health Services	183	184	183	182	(1)	182	0
Health Administration	24	27	24	24	0	24	0
Health Coverage Unit	28	28	28	27	(1)	27	0
Health IT	19	21	19	19	0	19	0
Public Health, Policy and Planning	107	110	107	121	14	121	0
<b>Health Services</b>	<b>1,145</b>	<b>1,157</b>	<b>1,145</b>	<b>1,162</b>	<b>17</b>	<b>1,162</b>	<b>0</b>
Children and Family Services	205	205	205	206	1	206	0
Community Capacity	8	7	8	10	2	10	0
Department of Child Support Services	76	73	77	73	(4)	73	0
Economic Self-Sufficiency	368	368	367	368	1	368	0
Employment Services	54	53	53	53	0	53	0
Homeless and Safety Net Services	5	7	5	6	1	6	0
Office of Agency Director	91	95	93	92	(1)	92	0
Vocational Rehab Services	35	35	35	35	0	35	0
<b>Social Services</b>	<b>842</b>	<b>843</b>	<b>843</b>	<b>843</b>	<b>0</b>	<b>843</b>	<b>0</b>
Agricultural Commissioner/Sealer	30	30	30	30	0	30	0
Department of Housing	16	16	16	19	3	19	0
Engineering Services	21	21	21	21	0	21	0
Facilities Services	111	114	113	114	1	115	1
Fire Protection Services	0	0	0	0	0	0	0
Local Agency Formation Commission (Information Only)	2	0	0	0	0	0	0
Office of Sustainability	18	21	19	17	(2)	17	0
Parks Department	71	72	72	74	2	74	0
Planning and Building	57	58	58	67	9	67	0
Public Safety Communications	74	74	74	75	1	75	0
Public Works Administration	36	36	36	36	0	36	0
Real Property Services	4	4	4	5	1	5	0
Utilities	13	13	13	13	0	13	0

Vehicle and Equipment Services	1	1	1	1	0	1	0
<b>Community Services</b>	<b>454</b>	<b>460</b>	<b>457</b>	<b>472</b>	<b>15</b>	<b>473</b>	<b>1</b>
Assessor-County Clerk-Recorder	126	130	128	155	27	155	0
Board of Supervisors	22	23	22	22	0	22	0
CMO Revenue Services	0	22	26	22	(4)	22	0
Controller's Office	46	46	46	51	5	51	0
County Counsel's Office	47	49	48	47	(1)	47	0
County Manager/Clerk of the Board	34	36	36	49	13	49	0
Human Resources Department	61	62	61	63	2	63	0
Information Services Department	130	128	129	135	6	135	0
Shared Services	12	12	12	12	0	12	0
Treasurer - Tax Collector	60	34	34	34	0	34	0
<b>Administration and Fiscal Services</b>	<b>538</b>	<b>542</b>	<b>542</b>	<b>590</b>	<b>48</b>	<b>590</b>	<b>0</b>
<b>Total General Fund</b>	<b>4,352</b>	<b>4,388</b>	<b>4,368</b>	<b>4,469</b>	<b>101</b>	<b>4,470</b>	<b>1</b>
<b>Non-General Fund</b>	<b>Actual 2017-18</b>	<b>Actual 2018-19</b>	<b>Revised 2018-19</b>	<b>Adopted 2019-20</b>	<b>Change</b>	<b>Recomm 2020-21</b>	<b>Change</b>
Airports	9	9	9	10	1	10	0
Coyote Point Marina	3	3	3	3	0	3	0
San Mateo Medical Center	1,049	1,050	1,049	1,049	0	1,049	0
<b>Enterprise Funds</b>	<b>1,061</b>	<b>1,062</b>	<b>1,061</b>	<b>1,062</b>	<b>1</b>	<b>1,062</b>	<b>0</b>
Road Construction and Operations	77	77	77	77	0	77	0
Solid Waste Management	6	6	6	8	2	8	0
<b>Special Revenue Funds</b>	<b>83</b>	<b>83</b>	<b>83</b>	<b>85</b>	<b>2</b>	<b>85</b>	<b>0</b>
Utilities	8	8	8	8	0	8	0
<b>Special Districts</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>0</b>	<b>8</b>	<b>0</b>
Construction Services	10	10	10	10	0	10	0
Vehicle and Equipment Services	13	14	13	13	0	13	0
<b>Internal Service Funds</b>	<b>23</b>	<b>24</b>	<b>23</b>	<b>23</b>	<b>0</b>	<b>23</b>	<b>0</b>
<b>Non-General Fund Total</b>	<b>1,175</b>	<b>1,177</b>	<b>1,175</b>	<b>1,178</b>	<b>3</b>	<b>1,178</b>	<b>0</b>
<b>Total All County Funds</b>	<b>5,527</b>	<b>5,565</b>	<b>5,543</b>	<b>5,647</b>	<b>104</b>	<b>5,648</b>	<b>1</b>
<b>Non-County Funds (Information Only)</b>	<b>Actual 2017-18</b>	<b>Actual 2018-19</b>	<b>Revised 2018-19</b>	<b>Adopted 2019-20</b>	<b>Change</b>	<b>Recomm 2020-21</b>	<b>Change</b>
County Library (Information Only)	122	123	122	123	1	123	0
Department of Housing	47	47	47	47	0	47	0
First 5 San Mateo County (Information Only)	8	8	8	8	0	8	0
Local Agency Formation Commission (Information Only)	0	2	2	2	0	2	0
Retirement Office (Information Only)	24	24	24	23	-1	23	0
<b>Non-County Funds (Information Only)</b>	<b>201</b>	<b>204</b>	<b>203</b>	<b>203</b>	<b>0</b>	<b>203</b>	<b>0</b>
<b>All Positions</b>	<b>5,728</b>	<b>5,769</b>	<b>5,746</b>	<b>5,850</b>	<b>104</b>	<b>5,851</b>	<b>1</b>



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## COUNTY BUDGET PROCESS

Pursuant to the County Budget Act (Government Code, Sections 29000 to 29144) and the Ralph M. Brown Act (Government Code, Sections 54950 to 54963), the San Mateo County Board of Supervisors adopts the budget each year in September and the County presents the Adopted Budget to the State Controller's Office by December 1. The County follows what is known as the two-step model for adopting the annual County budget. Under this model, the Board of Supervisors first approves an interim budget (referenced in the County Budget Act as the "Recommended Budget") by June 30 and then formally adopts the budget by October 2.

In the spring of 2013, the County of San Mateo implemented a two-year budget process to improve financial planning and create more time for performance improvement efforts in the second year. See below for more information on the stages of the County's two-year budget process. Budgets can be found on the County's Budget Central website (<https://cmo.smcgov.org/budget-policy-and-performance>).

### Year 1 of the Two-Year Budget Cycle<sup>1</sup>

#### *Recommended Budget and Preliminary Recommended Budget*

Every odd numbered year (e.g., 2017, 2019, 2021 etc.) in June, the County Manager presents the Board of Supervisors with the proposed spending plans for the next two fiscal years. Prior to the June Budget Hearings, the Year 1 budget (i.e., FY 2019-20) is known as the "Recommended Budget", whereas the Year 2 budget (i.e., FY 2020-21) is called the "Preliminary Recommended Budget."

#### *Approved Recommended Budget*

In accordance with the two-step model for adopting the annual County budget, the Board must approve the Year 1 Recommended Budget by June 30. The Board satisfies this requirement at the conclusion of the June Budget Hearings. During these hearings, the Board also receives the Year 2 Preliminary Recommended Budget.

At the June Budget Hearings, the Board considers not only the Year 1 Recommended Budget and the Year 2 Preliminary Recommended Budget, but also any revisions that were made since the budgets were published in early June ("June Revisions"). The June Revisions generally consist of adjustments that did not make the Recommended and Preliminary Recommended Budgets, but need to be included in said budgets, especially in the Year 1 budget so County departments have the authority to spend from July to September (i.e., July – September, 2019).

#### *Adopted Budget and Recommended Budget*

As mentioned above, the Board is required to adopt the County's Year 1 budget by October 2. Typically, the Board adopts the County's Year 1 budget at its September Budget Hearing in late September.

At the September Budget Hearing, September Revisions are presented to the Board for approval. September Revisions represent final budget changes to the Year 1 Recommended Budget and adjustments that need to be made to the Year 2 Preliminary Recommended Budget. At the conclusion of the September Budget Hearing, once the Board adopts the Year 1 budget, it is referenced as the Year 1 Adopted Budget (i.e., FY 2019-20 Adopted Budget). Similarly, once the Board receives the Year 2 budget with revisions, it becomes known as the Year 2 Recommended Budget (i.e., FY 2020-21 Recommended Budget).

## Year 2 of the Two-Year Budget Cycle<sup>1</sup>

### *Year 1 Final Budget*

The Year 1 budget is considered final after June 30 of the following even numbered year (e.g., 2018, 2020, 2022 etc.); the Final Budget is the Adopted Budget with all revisions made during the fiscal year (i.e., FY 2019-20 Final Budget).

### *Recommended, Approved Recommended, Adopted, and Final Year 2 Budget*

Prior to June 30 in every even numbered year, the County Manager presents the Board with the Year 2 Recommended Budget (i.e., FY 2020-21 Recommended Budget). This budget incorporates any additional adjustments since the prior year's September Budget Hearing. The Year 2 budget then follows the same progression as the Year 1 budget, except it commences in an even numbered year. The Year 2 budget is approved by the Board by June 30, is adopted by the Board by October 2, and becomes final after June 30 of the following odd numbered year.

<sup>1</sup>At all stages, the County budget is balanced (i.e., funding sources equal financing uses).

**Budget Units (Appropriation Authority Level)**

The following schedule on the next three pages lists the budget units that require a separate legal appropriation from the Board of Supervisors.

<b>BUDGETS</b>	<b>Budget Unit Number</b>	<b>Budget Unit Level</b>
<b>CRIMINAL JUSTICE</b>		
Sheriff's Office	3000B	Department
Message Switch	1940B	Department
Probation Department	3200B	Department
District Attorney	2510B	Department
Private Defender Program	2800B	Department
County Support of the Courts	2700B	Department
Coroner's Office	3300B	Department
<b>HEALTH SERVICES</b>		
Health Administration	5500B	Division
Health Coverage Unit	5510B	Division
Public Health, Policy and Planning	5550B	Division
Health IT	5560B	Division
Emergency Medical Services GF	5600B	Division
Emergency Medical Services-Trust Fund	5630B	Fund
Aging and Adult Services	5700B	Division
IHSS Public Authority	5800B	Fund
IHSS Public Authority GF	6900B	Division
Environmental Health Services	5900B	Division
Behavioral Health and Recovery Services	6100B	Division
Family Health Services	6240B	Division
Correctional Health Services	6300B	Division
San Mateo Medical Center	6600B	Division
Contributions to Medical Center	5850B	Department
First 5 San Mateo County (Information Only)	1950B	Department

<b>SOCIAL SERVICES</b>		
Human Services Agency	7000D	Department
Department of Child Support Services	2600B	Department
<b>COMMUNITY SERVICES</b>		
Planning and Building	3800B	Department
Local Agency Formation Commission (Information Only)	3570B	Department
Parks Department	3900B	Department
Fish and Game	3950B	Fund
Parks Acquisition and Development	3970B	Fund
Coyote Point Marina	3980B	Department
County Library (Information Only)	3700B	Department
Office of Sustainability	4000B	Division
Solid Waste Management - OOS	4060B	Division
County Service Areas - OOS	4070B	Division
Public Works - Administrative Services	4510B	Division
Public Works - Engineering Services	4600B	Division
Public Works - Facilities Services	4730B	Division
Public Works - Road Construction and Operations	4520B	Division
Public Works - Construction Service	4740B	Division
Public Works - Vehicle and Equipment Services	4760B	Division
Public Works - Waste Management	4820B	Division
Public Works - Utilities	4840B	Division
Public Works - Airports	4850B	Division
Capital Projects	8500D	Fund
Accumulated Capital Outlay Fund	8200B	Fund
Courthouse Construction Fund	8300B	Fund
Criminal Justice Construction Fund	8400B	Fund
Other Capital Construction Fund	8450B	Fund
Real Property Services	1220B	Division
Agricultural Commissioner / Sealer	1260B	Division

<b>COMMUNITY SERVICES cont.</b>		
Public Safety Communications	1240B	Division
Structural Fire Special Revenue Fund	3550B	Fund
Fire Protection Services	3580B	Department
County Service Area #1	3560B	Fund
Housing and Community Development	7920P	Division
Housing Authority (Information Only)	7930P	Division
<b>ADMINISTRATION AND FISCAL SERVICES</b>		
Board of Supervisors	1100B	Department
County Manager / Clerk of the Board	1200B	Department
Revenue Services	1270B	Division
Workforce and Economic Development	1280B	Division
Assessor-County Clerk-Recorder	1300B	Department
Controller's Office	1400B	Department
Treasurer - Tax Collector	1500B	Department
Retirement Office (Information Only)	2000B	Department
County Counsel	1600B	Department
Human Resources Department	1700B	Department
Shared Services	1780B	Division
Information Services Department	1800B	Department
Grand Jury	1920B	Department
Non-Departmental Services	8000B	Department
Debt Service Fund	8900B	Fund

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# CRIMINAL JUSTICE

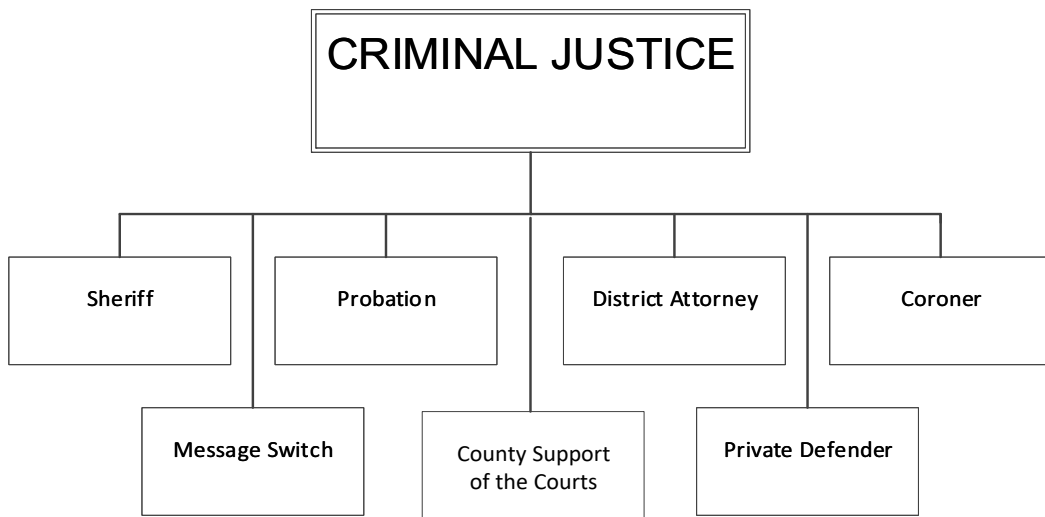


FY 2019-20

ADOPTED BUDGET



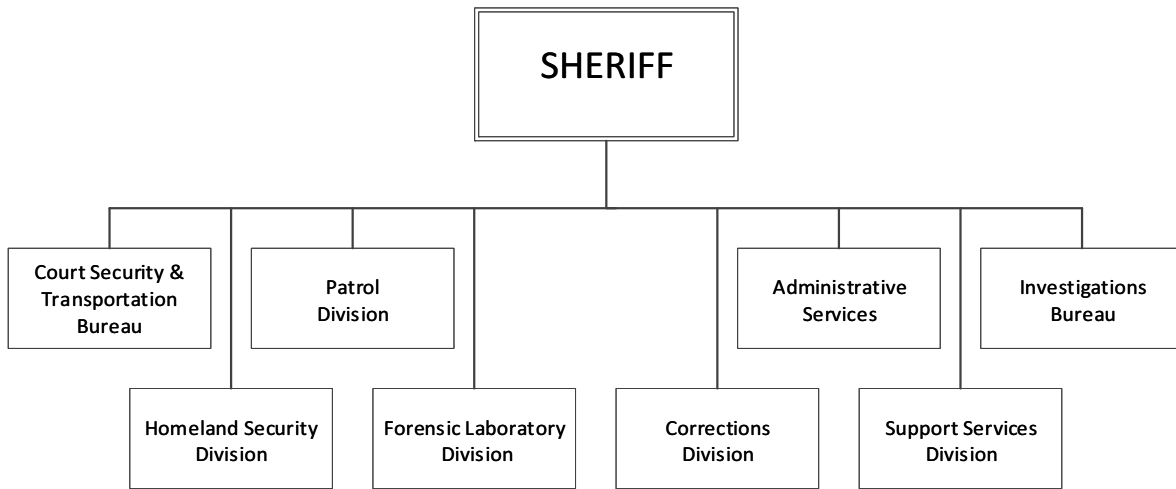




Criminal Justice  
 FY 2019-20 and FY 2020-21  
 All Funds Summary

<b>Total Requirements</b>	<b>Actual 2017-18</b>	<b>Actual 2018-19</b>	<b>Revised 2018-19</b>	<b>Adopted 2019-20</b>	<b>Change 2019-20</b>	<b>Recomm 2020-21</b>	<b>Change 2020-21</b>
<b>General Fund Budgets</b>							
Sheriff's Office	258,981,516	277,940,136	276,936,998	276,302,164	(634,834)	274,826,506	(1,475,658)
Message Switch	1,344,330	1,432,262	1,432,457	1,443,953	11,496	1,358,669	(85,284)
Probation Department	86,249,935	86,848,694	99,007,680	108,950,314	9,942,634	110,227,133	1,276,819
District Attorney's Office	36,433,612	37,173,235	40,562,403	43,493,126	2,930,723	45,198,771	1,705,646
Private Defender Program	11,267,978	18,058,473	18,935,188	19,562,872	627,684	19,564,085	1,213
County Support of the Courts	20,470,460	20,114,587	21,045,195	21,017,493	(27,702)	21,010,665	(6,828)
Coroner's Office	3,481,694	3,522,933	3,401,085	3,816,418	415,333	3,841,063	24,645
<b>Total General Fund</b>	<b>418,229,525</b>	<b>445,090,319</b>	<b>461,321,006</b>	<b>474,586,340</b>	<b>13,265,334</b>	<b>476,026,892</b>	<b>1,440,552</b>
Total Requirements	418,229,525	445,090,319	461,321,006	474,586,340	13,265,334	476,026,892	1,440,552
Total Sources	199,844,540	210,053,364	216,642,096	217,031,628	389,532	212,293,343	(4,738,285)
Net County Cost	218,384,985	235,036,954	244,678,910	257,554,712	12,875,802	263,733,549	6,178,837
<b>Authorized Positions</b>							
FTE	1,368.1	1,384.2	1,368.5	1,392.1	23.6	1,392.1	—
Salary Resolution	1,373.0	1,386.0	1,381.0	1,402.0	21.0	1,402.0	—

# SHERIFF'S OFFICE



Sheriff's Office (3000B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	775,748	2,670,623	2,735,437	2,689,027	(46,410)	2,714,907	25,880
Licenses, Permits and Franchises	6,361	4,390	2,100	5,000	2,900	5,000	—
Fines, Forfeitures and Penalties	591,736	540,495	293,636	440,000	146,364	440,000	—
Intergovernmental Revenues	88,601,892	85,514,881	93,886,702	78,307,374	(15,579,328)	78,556,979	249,605
Charges for Services	11,582,970	12,347,660	11,498,715	29,068,989	17,570,274	29,974,485	905,496
Interfund Revenue	2,779,566	2,876,770	3,378,991	4,352,612	973,621	3,066,093	(1,286,519)
Miscellaneous Revenue	1,863,288	6,866,547	1,898,326	2,375,240	476,914	2,419,564	44,324
Other Financing Sources	152,191	21,150	—	21,150	21,150	21,150	—
<b>Total Revenue</b>	<b>106,353,751</b>	<b>110,842,516</b>	<b>113,693,907</b>	<b>117,259,392</b>	<b>3,565,485</b>	<b>117,198,178</b>	<b>(61,214)</b>
Fund Balance	18,865,358	23,398,243	23,398,243	15,297,677	(8,100,566)	13,289,756	(2,007,921)
<b>Total Sources</b>	<b>125,219,109</b>	<b>134,240,759</b>	<b>137,092,150</b>	<b>132,557,069</b>	<b>(4,535,081)</b>	<b>130,487,934</b>	<b>(2,069,135)</b>
<b>Requirements</b>							
Salaries and Benefits	176,044,120	187,964,302	183,696,940	192,895,444	9,198,504	197,242,100	4,346,656
Services and Supplies	19,642,391	20,412,402	26,029,161	24,736,025	(1,293,136)	24,539,381	(196,644)
Other Charges	22,384,819	22,056,439	25,230,548	24,981,753	(248,795)	25,483,255	501,502
Fixed Assets	924,752	8,760,858	4,536,011	3,266,685	(1,269,326)	1,545,685	(1,721,000)
Other Financing Uses	27,741,951	25,339,172	25,239,626	22,170,009	(3,069,617)	19,063,295	(3,106,714)
<b>Gross Appropriations</b>	<b>246,738,034</b>	<b>264,533,173</b>	<b>264,732,286</b>	<b>268,049,916</b>	<b>3,317,630</b>	<b>267,873,716</b>	<b>(176,200)</b>
Intrafund Transfers	(3,681,682)	(4,133,593)	(5,335,844)	(5,037,508)	298,336	(4,415,645)	621,863
<b>Net Appropriations</b>	<b>243,056,352</b>	<b>260,399,580</b>	<b>259,396,442</b>	<b>263,012,408</b>	<b>3,615,966</b>	<b>263,458,071</b>	<b>445,663</b>
Contingencies/Dept Reserves	15,925,164	17,540,556	17,540,556	13,289,756	(4,250,800)	11,368,435	(1,921,321)
<b>Total Requirements</b>	<b>258,981,516</b>	<b>277,940,136</b>	<b>276,936,998</b>	<b>276,302,164</b>	<b>(634,834)</b>	<b>274,826,506</b>	<b>(1,475,658)</b>
<b>Net County Cost</b>	<b>133,762,406</b>	<b>143,699,377</b>	<b>139,844,848</b>	<b>143,745,095</b>	<b>3,900,247</b>	<b>144,338,572</b>	<b>593,477</b>
Salary Resolution	810.0	820.0	818.0	822.0	4.0	822.0	—
FTE	809.6	820.0	813.5	818.0	4.6	818.0	—

## Mission Statement

The San Mateo County Sheriff's Office protects life and property and preserves the public peace.

## Performance Measures

### Administrative Services (3011P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Employee Evaluations Completed Annually	94%	95%	94%	90%	90%
Percent of Customer Survey Respondents Rating Services as Good or Better	100%	88%	81%	90%	90%
Percent of Employees Rating Experience Working for the County as Very Good <sup>1</sup>	85%	83%	---	81%	81%

<sup>1</sup>Data not available

### Support Services Division (3013P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Total Number of STC/POST Training Hours Received	77,168	54,535	40,768	20,000	20,000
Total Uniform Crime Report Crimes (Violent and Property)	3,244	3,245	3,432	---	---
Percent of New Hires who are Female and/or Minority Officers	81%	77%	75%	50%	50%

### Forensic Laboratory Division (3017P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Sexual Assault Kits Analyzed with Qualifying DNA Profiles Entered into CODIS Average Days	107	90	94	120	120
Number of Positive Associations or New Suspects Identified Through Forensic Analysis in AFIS, CODIS, and NIBIN	218	281	285	100	100
Percent of Customers Rating Forensic Laboratory Services as Good or Better <sup>1</sup>	100%	100%	---	90%	90%

<sup>1</sup>Data not available

### Patrol Division (3051P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Life Endangering Interventions on the Railway System	36	40	40	---	---
Average Response Time for Priority One Calls (in Minutes)	5.17	4.53	5.03	8.00	8.00
Percent of Domestic Violence Calls Successfully Referred to Interventions Programs	100%	100%	100%	100%	100%

**Investigations Bureau (3053P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Cases Investigated	7,468	9,525	6,009	---	---
Total Average Investigations Caseload per Investigator	356	454	400	---	---
Annual Clearance Rate of Violent Crimes	55%	59%	63%	50%	50%

**Homeland Security Division (3055P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Bomb Squad Call-Outs Where a Suspicious Device is Located	46	39	36	---	---
Dollar Value Saved by Use of Volunteer Force (in Millions)	\$3.13 M	\$3.03 M	\$3.53M	\$3.0M	\$3.0M
Percent of Emergency Incidents Responded to Within One Hour	100%	100%	100%	100%	100%

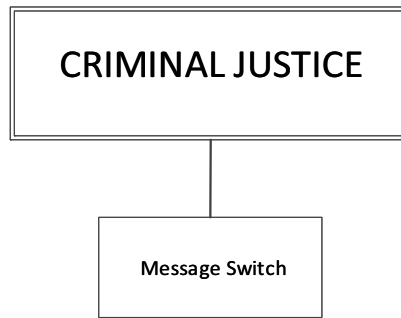
**Corrections Division (3101P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Inmates Assessed with the Correctional Assessment and Intervention System Tool (CAIS)	914	814	1,253	900	900
Number of Persons Booked into Custody	14,614	14,962	15,222	---	---
Percent of Inmates Who Work with an In-Custody Case Manager	69%	83%	82%	75%	75%
Dollar Value of Community Service Work Performed by Sheriff's Work Program	\$927,872	\$1.10M	\$1.02M	\$1.05M	\$1.05M
Number of Community Service Hours Performed by Sheriff's Work Program	115,984	104,832	96,824	100,000	100,000
Percent of Inmates Assigned to Minimum Security Facilities Participating in Programs	20%	18%	17%	18%	18%

**Court Security and Transportation Bureau (3158P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Staff and Public Injuries During Transportation Details	0	0	0	0	0
Number of Inmates Transported Annually per Deputy	2,575	2,502	2,367	2,000	2,000
Number of Temporary Restraining Orders Served or Attempted Service	602	813	1,085	---	---

## MESSAGE SWITCH



Message Switch (1940B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Charges for Services	496,113	486,738	486,735	481,795	(4,940)	481,795	—
Interfund Revenue	2,372	2,174	2,372	927	(1,445)	927	—
<b>Total Revenue</b>	<b>498,485</b>	<b>488,912</b>	<b>489,107</b>	<b>482,722</b>	<b>(6,385)</b>	<b>482,722</b>	<b>—</b>
Fund Balance	845,845	943,350	943,350	961,231	17,881	875,947	(85,284)
<b>Total Sources</b>	<b>1,344,330</b>	<b>1,432,262</b>	<b>1,432,457</b>	<b>1,443,953</b>	<b>11,496</b>	<b>1,358,669</b>	<b>(85,284)</b>
<b>Requirements</b>							
Services and Supplies	387,492	489,172	533,535	490,470	(43,065)	478,067	(12,403)
Other Charges	199,340	177,583	210,509	207,644	(2,865)	211,908	4,264
Fixed Assets	—	—	72,000	72,000	—	—	(72,000)
<b>Gross Appropriations</b>	<b>586,833</b>	<b>666,755</b>	<b>816,044</b>	<b>770,114</b>	<b>(45,930)</b>	<b>689,975</b>	<b>(80,139)</b>
Intrafund Transfers	(185,853)	(195,724)	(195,724)	(202,108)	(6,384)	(202,108)	—
<b>Net Appropriations</b>	<b>400,980</b>	<b>471,031</b>	<b>620,320</b>	<b>568,006</b>	<b>(52,314)</b>	<b>487,867</b>	<b>(80,139)</b>
Contingencies/Dept Reserves	943,350	961,231	812,137	875,947	63,810	870,802	(5,145)
<b>Total Requirements</b>	<b>1,344,330</b>	<b>1,432,262</b>	<b>1,432,457</b>	<b>1,443,953</b>	<b>11,496</b>	<b>1,358,669</b>	<b>(85,284)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>



## Mission Statement

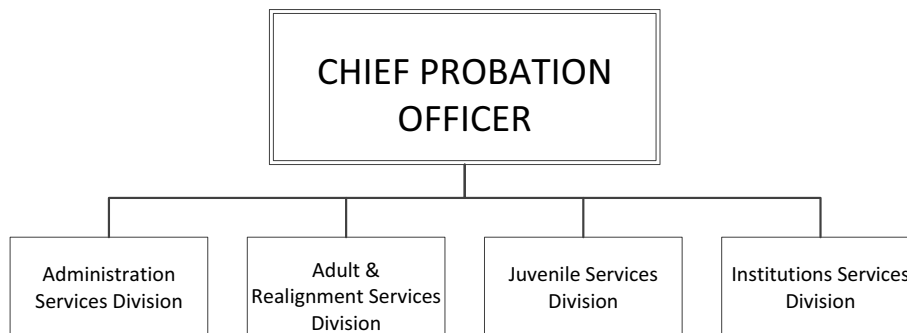
The mission of the San Mateo County Message Switch System (MSS) is to serve over 30 user agencies, including County criminal justice departments, City police departments, and State, Federal, and specialized law enforcement bodies by providing a specialized computer and communications network that electronically moves "messages" (inquiries, responses, and information bulletins) to and from major criminal justice and related law enforcement databases maintained by San Mateo County, other Counties, State of California, State of Oregon, and Federal law enforcement agencies.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Unplanned Outages	0	0	0	0	0

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## PROBATION DEPARTMENT



Probation Department (3200B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	—	—	—	—	—	—	—
Fines, Forfeitures and Penalties	17,085	16,386	18,566	17,066	(1,500)	17,066	—
Intergovernmental Revenues	33,409,477	33,265,672	37,097,299	37,331,938	234,639	34,785,728	(2,546,210)
Charges for Services	1,504,569	1,574,083	1,244,902	1,244,902	—	1,244,902	—
Interfund Revenue	2,815	2,755	—	—	—	—	—
Miscellaneous Revenue	210,655	529,858	178,494	108,494	(70,000)	108,494	—
<b>Total Revenue</b>	<b>35,144,601</b>	<b>35,388,753</b>	<b>38,539,261</b>	<b>38,702,400</b>	<b>163,139</b>	<b>36,156,190</b>	<b>(2,546,210)</b>
Fund Balance	5,716,028	7,816,797	7,816,797	11,519,313	3,702,516	11,519,313	—
<b>Total Sources</b>	<b>40,860,629</b>	<b>43,205,550</b>	<b>46,356,058</b>	<b>50,221,713</b>	<b>3,865,655</b>	<b>47,675,503</b>	<b>(2,546,210)</b>
<b>Requirements</b>							
Salaries and Benefits	61,341,502	60,908,665	64,886,117	70,809,430	5,923,313	74,955,090	4,145,660
Services and Supplies	4,524,326	5,129,635	7,343,790	6,383,930	(959,860)	6,431,086	47,156
Other Charges	10,249,183	8,324,495	10,660,771	10,783,949	123,178	11,069,384	285,435
Fixed Assets	601,762	(2,729)	3,500,000	3,019,840	(480,160)	—	(3,019,840)
Other Financing Uses	6,364,037	6,316,573	6,375,438	6,566,800	191,362	6,385,208	(181,592)
<b>Gross Appropriations</b>	<b>83,080,809</b>	<b>80,676,641</b>	<b>92,766,116</b>	<b>97,563,949</b>	<b>4,797,833</b>	<b>98,840,768</b>	<b>1,276,819</b>
Intrafund Transfers	(175,953)	(202,459)	(132,948)	(132,948)	—	(132,948)	—
<b>Net Appropriations</b>	<b>82,904,856</b>	<b>80,474,182</b>	<b>92,633,168</b>	<b>97,431,001</b>	<b>4,797,833</b>	<b>98,707,820</b>	<b>1,276,819</b>
Contingencies/Dept Reserves	3,345,079	6,374,512	6,374,512	11,519,313	5,144,801	11,519,313	—
<b>Total Requirements</b>	<b>86,249,935</b>	<b>86,848,694</b>	<b>99,007,680</b>	<b>108,950,314</b>	<b>9,942,634</b>	<b>110,227,133</b>	<b>1,276,819</b>
<b>Net County Cost</b>	<b>45,389,306</b>	<b>43,643,144</b>	<b>52,651,622</b>	<b>58,728,601</b>	<b>6,076,979</b>	<b>62,551,630</b>	<b>3,823,029</b>
Salary Resolution	415.0	415.0	415.0	426.0	11.0	426.0	—
FTE	411.9	414.2	408.9	421.4	12.5	421.4	—

## Mission Statement

The mission of the San Mateo County Probation Department is to enhance community safety, reduce crime, and assist the victims of crime through offender accountability and rehabilitation.

## Performance Measures

### Administrative Services Division (3211P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Outcome and Efficiency Goals and Benchmarks Met	86%	64%	77%	85%	85%
Customer Satisfaction Rating of Good or Better	70%	76%	90%	90%	90%
Employee Engagement	70%	58%	73%	65%	65%

### Adult & Realignment Services Division (3227P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Adult Offenders Successfully Completing Probation	78%	83%	75%	80%	80%
Percent of Realignment Offenders Successfully Completing Probation	75%	64%	69%	70%	70%
Percent of Actual Field Compliance Checks Made with High Risk Offenders (Field Visits)	89%	76%	76%	70%	70%
Percent of Actual Field Compliance Checks Made with High Risk Offenders (Task Force Operations)	84%	85%	72%	80%	80%
Percent of DUI Court Participants Without any Confirmed Violations <sup>1</sup>	---	70%	65%	75%	75%

<sup>1</sup>Data not available

### Juvenile Services Division (3253P)

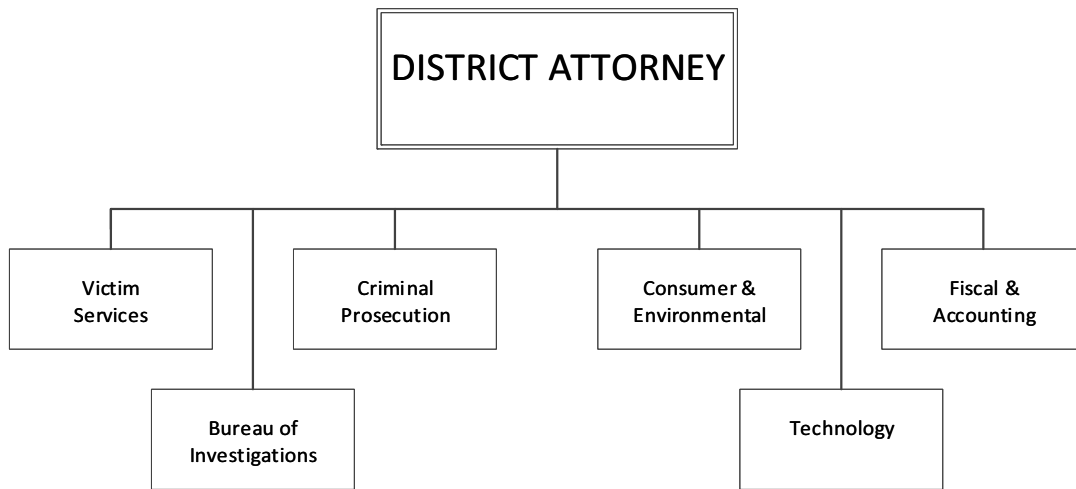
Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Juveniles Completing Probation Without New Sustained Law Violations	81%	85%	95%	80%	80%
Percent of Youth in the Family Preservation Program and Wrap Around Program who Remain in their Homes	92%	94%	95%	92%	92%
Percent of Juveniles Completing Diversion Without New Law Violations <sup>1</sup>	---	---	100%	85%	85%

<sup>1</sup>Data not available

**Institutions Services Division (3283P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Youth Not Committing a New Law Violation Within One Year of Release					
• Camp Kemp	91%	80%	80%	80%	80%
• Camp Glenwood	89%	77%	80%	80%	80%
Percent of Youth Graduated from Court School	89%	88%	88%	85%	85%

## DISTRICT ATTORNEY'S OFFICE



District Attorney's Office (2510B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	890,329	950,371	1,131,012	1,116,891	(14,121)	964,338	(152,553)
Fines, Forfeitures and Penalties	100,809	10,000	400,000	624,592	224,592	713,149	88,557
Intergovernmental Revenues	14,393,665	13,880,748	13,984,794	14,561,295	576,501	14,587,635	26,340
Charges for Services	—	243,281	—	217,575	217,575	217,575	—
Interfund Revenue	—	166,881	—	—	—	—	—
Miscellaneous Revenue	566,329	144,244	501,389	34,000	(467,389)	34,000	—
<b>Total Revenue</b>	<b>15,951,132</b>	<b>15,395,525</b>	<b>16,017,195</b>	<b>16,554,353</b>	<b>537,158</b>	<b>16,516,697</b>	<b>(37,656)</b>
Fund Balance	5,229,616	6,052,960	6,052,960	6,514,274	461,314	6,514,274	—
<b>Total Sources</b>	<b>21,180,748</b>	<b>21,448,485</b>	<b>22,070,155</b>	<b>23,068,627</b>	<b>998,472</b>	<b>23,030,971</b>	<b>(37,656)</b>
<b>Requirements</b>							
Salaries and Benefits	28,082,480	28,961,289	31,161,449	33,521,800	2,360,351	35,389,972	1,868,173
Services and Supplies	1,393,210	1,219,359	2,875,879	2,792,367	(83,512)	2,563,621	(228,746)
Other Charges	2,351,632	2,001,562	1,916,988	2,162,417	245,429	2,245,868	83,451
Fixed Assets	25,420	25,683	—	—	—	—	—
Other Financing Uses	176,231	161,142	179,218	155,305	(23,913)	159,961	4,656
<b>Gross Appropriations</b>	<b>32,028,973</b>	<b>32,369,035</b>	<b>36,133,534</b>	<b>38,631,889</b>	<b>2,498,355</b>	<b>40,359,422</b>	<b>1,727,534</b>
Intrafund Transfers	(253,335)	(111,254)	(486,585)	(515,531)	(28,946)	(537,419)	(21,888)
<b>Net Appropriations</b>	<b>31,775,638</b>	<b>32,257,781</b>	<b>35,646,949</b>	<b>38,116,358</b>	<b>2,469,409</b>	<b>39,822,003</b>	<b>1,705,646</b>
Contingencies/Dept Reserves	4,657,974	4,915,454	4,915,454	5,376,768	461,314	5,376,768	—
<b>Total Requirements</b>	<b>36,433,612</b>	<b>37,173,235</b>	<b>40,562,403</b>	<b>43,493,126</b>	<b>2,930,723</b>	<b>45,198,771</b>	<b>1,705,646</b>
<b>Net County Cost</b>	<b>15,252,864</b>	<b>15,724,750</b>	<b>18,492,248</b>	<b>20,424,499</b>	<b>1,932,251</b>	<b>22,167,800</b>	<b>1,743,302</b>
Salary Resolution	135.0	137.0	135.0	140.0	5.0	140.0	—
FTE	133.6	136.0	133.2	138.7	5.5	138.7	—



## Mission Statement

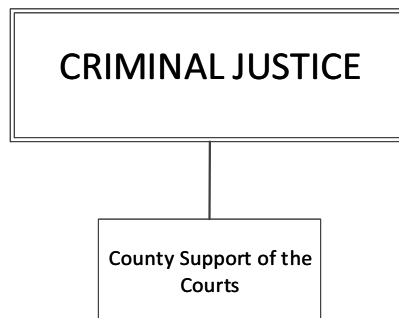
The mission of the District Attorney's Office is the prosecution of adult and juvenile offenders, providing support for victims of crime, enforcement of consumer and environmental laws, providing legal and investigative support to other law enforcement agencies and dissemination of public information about law enforcement.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Court Supports Provided to Victims of Crime	83	106	338	350	350
Percent of Cases Where the District Attorney's Office Makes Contact with Victims of Crime	65%	67%	83%	85%	85%
Number of Training and Community Outreach to Civilians and Other Law Enforcement Agencies	16	19	22	45	45

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## COUNTY SUPPORT OF THE COURTS



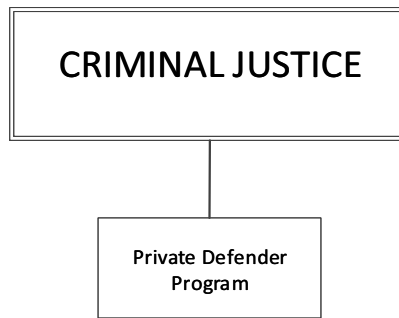
County Support of the Courts (2700B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Fines, Forfeitures and Penalties	5,515,799	5,397,469	5,069,040	5,069,040	—	5,069,040	—
Charges for Services	1,446,041	1,340,199	1,305,921	1,305,921	—	1,305,921	—
Miscellaneous Revenue	1,024,790	1,246,103	1,168,221	1,168,221	—	1,168,221	—
<b>Total Revenue</b>	<b>7,986,630</b>	<b>7,983,771</b>	<b>7,543,182</b>	<b>7,543,182</b>	<b>—</b>	<b>7,543,182</b>	<b>—</b>
<b>Total Sources</b>	<b>7,986,630</b>	<b>7,983,771</b>	<b>7,543,182</b>	<b>7,543,182</b>	<b>—</b>	<b>7,543,182</b>	<b>—</b>
<b>Requirements</b>							
Salaries and Benefits	7,826	—	7,827	7,827	(0)	7,827	(0)
Services and Supplies	1,369,367	1,690,455	1,616,225	1,588,523	(27,702)	1,581,695	(6,828)
Other Charges	19,085,724	18,417,587	19,413,404	19,413,404	—	19,413,404	—
Other Financing Uses	7,543	6,545	7,739	7,739	—	7,739	—
<b>Gross Appropriations</b>	<b>20,470,460</b>	<b>20,114,587</b>	<b>21,045,195</b>	<b>21,017,493</b>	<b>(27,702)</b>	<b>21,010,665</b>	<b>(6,828)</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>20,470,460</b>	<b>20,114,587</b>	<b>21,045,195</b>	<b>21,017,493</b>	<b>(27,702)</b>	<b>21,010,665</b>	<b>(6,828)</b>
<b>Total Requirements</b>	<b>20,470,460</b>	<b>20,114,587</b>	<b>21,045,195</b>	<b>21,017,493</b>	<b>(27,702)</b>	<b>21,010,665</b>	<b>(6,828)</b>
<b>Net County Cost</b>	<b>12,483,829</b>	<b>12,130,816</b>	<b>13,502,013</b>	<b>13,474,311</b>	<b>(27,702)</b>	<b>13,467,483</b>	<b>(6,828)</b>

## Mission Statement

In accordance with the provisions of the Trial Court Funding Act of 1997, all court-related County General Fund revenues and expenditures are accounted for in this budget unit. Revenues include pre-existing court-generated General Fund revenues and Fine and Forfeiture revenues that comprise the mandated Maintenance of Effort (MOE) base calculation. Expenditures include MOE requirements for court operations, including County Facility Payments for court facilities transferred to the State in FY 2008-09, Fine and Forfeiture State remittances, as well as court-related costs not within the definition of “court operations.” A Memorandum of Agreement (MOA) between the Courts and the County specifies services to be performed by the County for the Courts.

## PRIVATE DEFENDER PROGRAM



Private Defender Program (2800B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Intergovernmental Revenues	1,262,964	—	450,010	450,010	—	450,010	—
Charges for Services	589,007	577,318	600,000	600,000	—	600,000	—
<b>Total Revenue</b>	<b>1,851,971</b>	<b>577,318</b>	<b>1,050,010</b>	<b>1,050,010</b>	<b>—</b>	<b>1,050,010</b>	<b>—</b>
<b>Total Sources</b>	<b>1,851,971</b>	<b>577,318</b>	<b>1,050,010</b>	<b>1,050,010</b>	<b>—</b>	<b>1,050,010</b>	<b>—</b>
<b>Requirements</b>							
Services and Supplies	11,208,994	18,003,259	18,872,823	19,500,000	627,177	19,500,000	—
Other Charges	21,939	18,432	25,246	25,753	507	26,966	1,213
Other Financing Uses	37,045	36,782	37,119	37,119	—	37,119	—
<b>Gross Appropriations</b>	<b>11,267,978</b>	<b>18,058,473</b>	<b>18,935,188</b>	<b>19,562,872</b>	<b>627,684</b>	<b>19,564,085</b>	<b>1,213</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>11,267,978</b>	<b>18,058,473</b>	<b>18,935,188</b>	<b>19,562,872</b>	<b>627,684</b>	<b>19,564,085</b>	<b>1,213</b>
<b>Total Requirements</b>	<b>11,267,978</b>	<b>18,058,473</b>	<b>18,935,188</b>	<b>19,562,872</b>	<b>627,684</b>	<b>19,564,085</b>	<b>1,213</b>
<b>Net County Cost</b>	<b>9,416,008</b>	<b>17,481,155</b>	<b>17,885,178</b>	<b>18,512,862</b>	<b>627,684</b>	<b>18,514,075</b>	<b>1,213</b>

## Mission Statement

In accordance with constitutional requirements and state statutes, the Private Defender Program provides competent legal representation to individuals determined to be indigent by the Court. Services are provided through a contract with the San Mateo County Bar Association.

The San Mateo County Bar Association's Private Defender Program has been providing legal representation to the indigent in San Mateo County for 47 years. Currently, there are 114 lawyers on the PDP panel, of which, more than half have over 15 years of criminal and / or juvenile law experience.

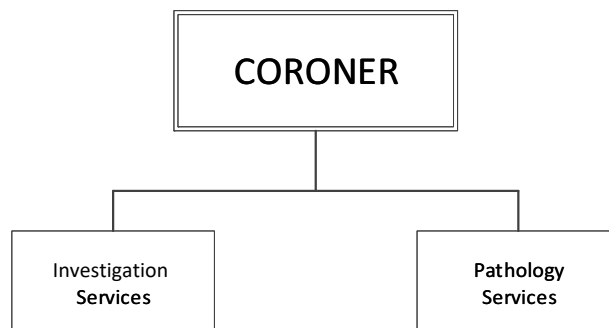
## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Criminal Arraignments, Both Limited and General	22,892	18,603	20,197	18,603	18,603
Number of Client Complaints					
• Relationship Issues	52	54	80	54	54
• Performance Issues	22	81	73	10	10

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# CORONER'S OFFICE



Coroner's Office (3300B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Licenses, Permits and Franchises	12,434	13,086	11,500	11,500	—	11,500	—
Intergovernmental Revenues	751,703	535,083	513,512	672,767	159,255	672,767	—
Charges for Services	252,182	293,803	255,000	255,000	—	255,000	—
Miscellaneous Revenue	2,797	7,676	2,500	2,500	—	2,500	—
<b>Total Revenue</b>	<b>1,019,115</b>	<b>849,647</b>	<b>782,512</b>	<b>941,767</b>	<b>159,255</b>	<b>941,767</b>	<b>—</b>
Fund Balance	382,007	315,572	315,572	205,307	(110,265)	205,307	—
<b>Total Sources</b>	<b>1,401,122</b>	<b>1,165,219</b>	<b>1,098,084</b>	<b>1,147,074</b>	<b>48,990</b>	<b>1,147,074</b>	<b>—</b>
<b>Requirements</b>							
Salaries and Benefits	2,168,731	2,344,639	2,171,252	2,441,377	270,125	2,539,910	98,533
Services and Supplies	695,915	761,300	695,249	768,109	72,860	739,338	(28,771)
Other Charges	418,963	349,255	402,498	445,934	43,436	428,633	(17,301)
Fixed Assets	—	—	—	51,000	51,000	—	(51,000)
Other Financing Uses	16,659	14,748	17,096	16,898	(198)	17,682	784
<b>Gross Appropriations</b>	<b>3,300,269</b>	<b>3,469,943</b>	<b>3,286,095</b>	<b>3,723,318</b>	<b>437,223</b>	<b>3,725,563</b>	<b>2,245</b>
Intrafund Transfers	—	—	—	(21,890)	(21,890)	510	22,400
<b>Net Appropriations</b>	<b>3,300,269</b>	<b>3,469,943</b>	<b>3,286,095</b>	<b>3,701,428</b>	<b>415,333</b>	<b>3,726,073</b>	<b>24,645</b>
Contingencies/Dept Reserves	181,425	52,990	114,990	114,990	—	114,990	—
<b>Total Requirements</b>	<b>3,481,694</b>	<b>3,522,933</b>	<b>3,401,085</b>	<b>3,816,418</b>	<b>415,333</b>	<b>3,841,063</b>	<b>24,645</b>
<b>Net County Cost</b>	<b>2,080,572</b>	<b>2,357,713</b>	<b>2,303,001</b>	<b>2,669,344</b>	<b>366,343</b>	<b>2,693,989</b>	<b>24,645</b>
Salary Resolution	13.0	14.0	13.0	14.0	1.0	14.0	—
FTE	13.0	14.0	13.0	14.0	1.0	14.0	—

## Mission Statement

The mission of the Coroner's Office is to serve the residents of San Mateo County by providing prompt independent investigations to determine the cause and manner of death of decedents under the Coroner's jurisdiction and to provide high quality service in a courteous manner balancing the needs of residents with the Coroner's legal requirement.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Cost per Investigation	\$1,400	\$1,654	\$1,600	\$1,650	\$1,650
Percent of Cases Closed Within 90 Days	97%	95%	94%	95%	95%

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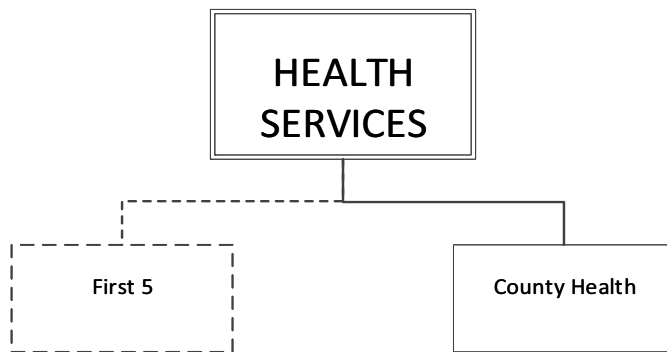
# HEALTH SERVICES



## FY 2019-20

### ADOPTED BUDGET





**Legend:**  
----- = Information only non-General Fund Department

Health Services  
FY 2019-20 and FY 2020-21  
All Funds Summary

Total Requirements	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>General Fund Budgets</b>							
Health Administration	16,425,709	5,132,748	20,158,567	13,981,469	(6,177,098)	6,442,895	(7,538,574)
Health Coverage Unit	8,586,692	8,237,789	9,544,727	8,447,031	(1,097,696)	5,851,773	(2,595,258)
Public Health, Policy and Planning	32,898,156	34,416,107	37,410,967	38,758,468	1,347,501	38,534,771	(223,697)
Health IT	7,518,204	5,916,168	5,885,689	7,733,481	1,847,792	6,060,701	(1,672,780)
Emergency Medical Services GF	8,108,431	8,681,128	8,390,241	9,873,412	1,483,171	9,899,811	26,399
Aging and Adult Services	30,767,268	32,172,766	38,556,561	37,407,506	(1,149,055)	38,169,263	761,757
Environmental Health Services	16,826,164	16,748,227	17,778,996	19,617,596	1,838,600	20,992,694	1,375,098
Behavioral Health and Recovery Services	198,960,891	202,888,041	209,223,598	234,438,904	25,215,306	236,156,240	1,717,337
Family Health Services	30,946,083	31,936,061	36,005,303	37,171,214	1,165,911	38,369,764	1,198,550
Correctional Health Services	18,622,748	22,296,489	24,814,140	25,117,139	302,999	24,845,216	(271,923)
IHSS Public Authority GF	3,702,306	3,702,306	3,702,306	3,702,306	—	3,702,306	—
Contributions to Medical Center	58,121,621	58,121,621	58,121,621	58,165,511	43,890	58,165,511	—
<b>Total General Fund</b>	<b>431,484,274</b>	<b>430,249,451</b>	<b>469,592,716</b>	<b>494,414,037</b>	<b>24,821,321</b>	<b>487,190,945</b>	<b>(7,223,091)</b>
Total Requirements	431,484,274	430,249,451	469,592,716	494,414,037	24,821,321	487,190,945	(7,223,091)
Total Sources	278,202,598	276,444,726	313,087,913	325,233,197	12,145,284	309,775,849	(15,457,348)
Net County Cost	153,281,676	153,804,725	156,504,803	169,180,840	12,676,037	177,415,096	8,234,257
<b>Non-General Fund Budgets</b>							
Emergency Medical Services Fund	4,119,283	4,330,296	4,017,660	4,069,163	51,503	3,498,420	(570,743)
IHSS Public Authority	22,562,601	23,345,632	29,914,189	28,799,372	(1,114,817)	29,160,846	361,474
San Mateo Medical Center	353,431,706	380,007,109	381,853,270	429,454,413	47,601,143	427,560,651	(1,893,762)
<b>Total Non-General Funds</b>	<b>380,113,590</b>	<b>407,683,037</b>	<b>415,785,119</b>	<b>462,322,948</b>	<b>46,537,829</b>	<b>460,219,917</b>	<b>(2,103,031)</b>
Total Requirements	398,934,442	423,729,419	432,329,794	479,901,838	47,572,044	473,955,767	(5,946,071)
Total Sources	398,934,442	423,729,419	432,329,794	479,901,838	47,572,044	473,955,767	(5,946,071)
Net County Cost	1	1	—	—	—	—	—

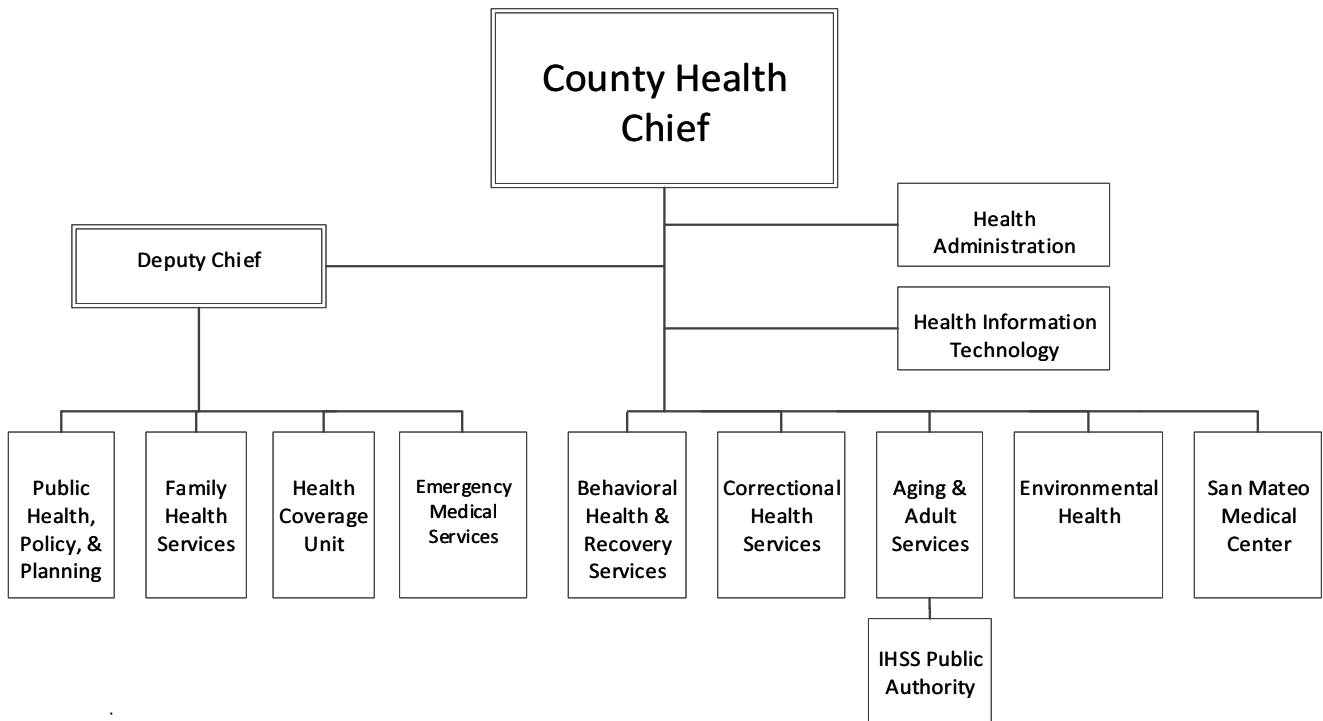


Health Services  
 FY 2019-20 and FY 2020-21  
 All Funds Summary

<b>Total Requirements</b>	<b>Actual 2017-18</b>	<b>Actual 2018-19</b>	<b>Revised 2018-19</b>	<b>Adopted 2019-20</b>	<b>Change 2019-20</b>	<b>Recomm 2020-21</b>	<b>Change 2020-21</b>
<b>Authorized Positions</b>							
FTE	2,103.5	2,139.4	2,091.2	2,111.6	20.4	2,111.6	—
Salary Resolution	2,194.0	2,207.0	2,194.0	2,211.0	17.0	2,211.0	—
<b>Information Only</b>							
First 5 San Mateo County (Information Only)	18,820,852	16,046,382	16,544,675	17,578,890	1,034,215	13,735,850	(3,843,040)

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# COUNTY HEALTH



County Health (5000D)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	11,512,886	12,055,200	12,812,687	12,747,358	(65,329)	12,948,119	200,761
Licenses, Permits and Franchises	2,060,971	2,116,824	2,016,131	1,888,364	(127,767)	1,892,410	4,046
Fines, Forfeitures and Penalties	1,981,033	2,031,341	1,676,284	1,894,497	218,213	1,894,897	400
Use of Money and Property	707,667	2,451,967	390,875	523,164	132,289	523,164	—
Intergovernmental Revenues	308,855,187	311,656,785	341,925,346	347,253,145	5,327,799	356,970,573	9,717,428
Charges for Services	191,960,562	225,388,015	225,986,509	287,590,578	61,604,069	283,768,337	(3,822,241)
Interfund Revenue	14,479,695	15,103,375	14,511,897	13,935,141	(576,756)	13,743,245	(191,896)
Miscellaneous Revenue	28,221,135	14,719,611	30,687,261	19,127,111	(11,560,150)	19,937,697	810,586
Other Financing Sources	58,108,031	57,860,225	58,121,621	58,121,621	—	58,121,621	—
<b>Total Revenue</b>	<b>617,887,169</b>	<b>643,383,341</b>	<b>688,128,611</b>	<b>743,080,979</b>	<b>54,952,368</b>	<b>749,800,063</b>	<b>6,719,084</b>
Fund Balance	34,796,680	35,132,365	35,132,365	38,863,110	3,730,745	14,583,647	(24,279,463)
<b>Total Sources</b>	<b>652,683,849</b>	<b>678,515,706</b>	<b>723,260,976</b>	<b>781,944,089</b>	<b>58,683,113</b>	<b>764,383,710</b>	<b>(17,560,379)</b>
<b>Requirements</b>							
Salaries and Benefits	373,057,412	393,860,529	411,230,465	438,248,681	27,018,216	452,803,340	14,554,660
Services and Supplies	217,846,114	228,881,470	233,302,229	295,408,130	62,105,901	282,545,613	(12,862,517)
Other Charges	119,191,310	109,757,252	135,763,983	136,429,971	665,988	131,427,162	(5,002,809)
Fixed Assets	30,289	95,291	5,057,511	4,852,980	(204,531)	4,217,500	(635,480)
Other Financing Uses	23,707,707	28,416,585	31,178,374	33,544,557	2,366,183	29,771,338	(3,773,219)
<b>Gross Appropriations</b>	<b>733,832,832</b>	<b>761,011,127</b>	<b>816,532,562</b>	<b>908,484,319</b>	<b>91,951,757</b>	<b>900,764,953</b>	<b>(7,719,365)</b>
Intrafund Transfers	(17,718,681)	(17,555,776)	(22,050,367)	(24,497,420)	(2,447,053)	(22,647,670)	1,849,750
<b>Net Appropriations</b>	<b>716,114,152</b>	<b>743,455,352</b>	<b>794,482,195</b>	<b>883,986,899</b>	<b>89,504,704</b>	<b>878,117,283</b>	<b>(5,869,615)</b>
Contingencies/Dept Reserves	12,203,546	10,258,862	8,092,870	9,099,371	1,006,501	8,289,332	(810,039)
Non-General Fund Reserves	25,158,545	26,096,654	24,681,149	5,485,204	(19,195,945)	2,838,736	(2,646,468)
<b>Total Requirements</b>	<b>753,476,243</b>	<b>779,810,867</b>	<b>827,256,214</b>	<b>898,571,474</b>	<b>71,315,260</b>	<b>889,245,351</b>	<b>(9,326,122)</b>
<b>Net County Cost</b>	<b>100,792,394</b>	<b>101,295,161</b>	<b>103,995,238</b>	<b>116,627,385</b>	<b>12,632,147</b>	<b>124,861,641</b>	<b>8,234,257</b>
Salary Resolution	2,194.0	2,207.0	2,194.0	2,211.0	17.0	2,211.0	—
FTE	2,103.5	2,139.4	2,091.2	2,111.6	20.4	2,111.6	—

## Mission Statement

The mission of County Health is to help San Mateo County residents live longer and better lives.

### Health Administration (5500B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Stakeholders Respondents Rating Services Good or Better <sup>1</sup>	---	83%	---	90%	90%
Average Cost per Capita	\$475	\$519	\$521	\$608	\$600
Percent of Ongoing Budget Solutions Meeting Target <sup>1</sup>	---	---	---	100%	100%

<sup>1</sup>Data not available. Survey being completed in Fall 2019. Results expected by mid-year. Ongoing budget solutions to be tracked in FY 19-20.

### Health Coverage Unit (5510B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Children Insured in San Mateo County	96%	97%	98%	97%	97%
Number of San Mateo County Residents in Covered California	24,730	25,210	24,090	21,000	21,000
Number of San Mateo County Residents Enrolled in Medi-Cal Through ACA Expansion	36,089	33,186	31,039	30,000	30,000

### Public Health, Policy and Planning (5550B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of HIV Patients with a Clinically Undetectable Viral Load (Under 200 per ml Blood)	93%	92%	95%	90%	90%
Percent of San Mateo County Children Overweight or Obese	34%	34%	34%	34%	34%
Percent of San Mateo County Adults with Type II Diabetes <sup>1</sup>	11%	13%	9%	10%	10%

<sup>1</sup>Data Source-2017 California Health Interview Survey (Available Every 2 Years)

### Health IT (5560B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Performance Measures Successfully Accomplished Across HIT Projects <sup>1</sup>	---	---	100%	90%	95%
On-Time Delivery of Reports Tied to Outcomes-Based and Pay for Performance Programs <sup>1</sup>	---	---	80%	90%	95%
Increase in SMMC Health Community Partners <sup>1</sup>	---	---	0	2	5

<sup>1</sup>New Measure for FY 2019-20

**Emergency Medical Services GF (5600B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of EMS Health and Medical Emergency Preparedness and Response Program Exercises or Disaster Responses, Minimum Twice a Year	2	2	3	2	2
Percent of Ambulance Emergency Medical Service Calls Responded to On Time per Contract Standards (Contracted Performance Requirement for AMR Contract is 90%)	94%	94%	93%	90%	90%
Percent of 911 Patients with a STEMI Heart Attack who Receive Definitive Care Within 90 Minutes of Arrival at a STEMI Receiving Center (National Standard is 90 Minutes) <sup>1</sup>	---	97%	98%	90%	90%

<sup>1</sup>New Measure for FY 2017-18**Emergency Medical Services Fund (5630B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Total Expenditures	\$4.1 M	\$4.1 M	\$4.0 M	\$4.0M	\$3.5 M

**Conservatorship Program (5700P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Conserved Clients who Receive One Face-to-Face Visit Every 90 Days	97%	93%	94%	95%	95%
Percent of Cases with an Initial Inventory of Assets Filed with the Court Within 90 Days of Appointment	99%	81%	70%	85%	85%

**Public Administrator Program (5710P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Average Number of Days to Close a Case with a Value of Less Than \$150,000	550	539	568	540	540
Public Administrator Cases Closed	38	39	50	45	45

**Community-Based Programs (5720P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Adult Protective Services Cases that are Resolved and Stabilized for at Least Twelve Months	82%	80%	78%	80%	80%
Percent of IHSS Clients Receiving an In-Home Assessment Within 30 Days of Referral	77%	54%	77%	75%	75%

**IHSS Public Authority (5800B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Days to Receive IHSS Services	89	83	70	70	70
IHSS County Costs	\$13.0 M	\$15.5 M	\$18.7 M	\$21.8 M	\$24.8 M
Average Number of Days to Provide a Registry Caregiver	6	13	11	10	10

**Environmental Health Services (5900B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Total Days that Beaches were Open for Use	99%	99%	100%	99%	99%
Percent of Suspected Food-Borne Illness Complaints Responded to Within One Business Day	98%	94%	99%	96%	96%
Cost per Response to Complaint Involving Hazardous Materials	\$573	\$726	\$594	\$600	\$600

**Behavioral Health and Recovery Admin (6110P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Customer Satisfaction Ratings of Good or Better	90%	90%	91%	91%	91%
Percent of BHRS Outcome and Efficiency Goals and Benchmarks Met	83%	90%	67%	80%	85%
Percent of BHRS Employee Evaluations Completed Annually	23%	25%	41%	45%	50%

**Mental Health Youth Services (6130P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Youth Stay at Home and in the Community as Measured by Maintaining Average Monthly Census of Youth in Group Home Placements < 50	21	14	14	10	9
Prompt Response to Children in Crisis as Measured by Percent of Youth Clients who Receive a Follow-Up Visit Within 7 Days of an Inpatient Stay	49%	74%	55%	78%	80%
Percent of New Youth Clients System-Wide Receiving Prompt Access to Treatment as Measured by Receipt of Second Service Within 14 Days of their First Service	50%	53%	64%	60%	62%

**Mental Health Adult Services (6140P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Clients Stating they have Benefited from Services	90%	90%	91%	92%	93%
Percent of Adults Who Attend a Follow Up Visit with a Clinical Provider Within 7 Days of Being Discharged from a Psychiatric Hospital	64%	50%	42%	84%	86%
Percent of Adults Receiving Full Service Partnership Services who Experience a Reduction in Hospitalization Services	80%	51%	50%	55%	60%

**Alcohol and Other Drug Services (6170P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Clients Treated Within 24 Hours of Making a Request for Methadone Treatment (State Standard is 3 Days)	100%	93%	93%	95%	99%
Percent of Participants in Drug Court who Commit a New Crime <sup>1</sup>	0%	0%	---	0%	0%
Total Opioid Use Disorder Referrals to Integrated Medication-Assisted Treatment Program Made by Emergency Department and Psychiatric Emergency Services <sup>1</sup>	23	34	---	130	150

<sup>1</sup>Data not available.**Family Health Services (6240B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Live Births to SMC Residents that were Low Birth Weight (Healthy People 2020 Benchmark of 7.8%)	7.5%	6.6%	6.8%	6.5%	6.5%
Percent of Mothers and Expectant Mothers Served by Home Visiting who are Screened for Depression	80%	81%	82%	80%	85%
Percent of WIC Participants Reporting any Breastfeeding at Six Months (State WIC Target 35%)	40%	41%	32%	45%	45%

**Correctional Health Services (6300B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Inmate Medical and Psychiatric Inpatient Hospital Days	327	240	1,990	3,180	3,180
Average Cost per Inmate Booked per Day for Medical and Health Services	\$3.01	\$2.95	\$2.82	\$2.99	\$2.95
Percent of Offenders Receiving Timely Histories and Physicals: Adults (by 14th Day of Incarceration)	100%	93%	98%	98%	98%
Percent of Offenders Receiving Timely Histories and Physicals: Juveniles (Within 96 Hours of Incarceration)	100%	100%	100%	100%	100%



**San Mateo Medical Center (6600B)**

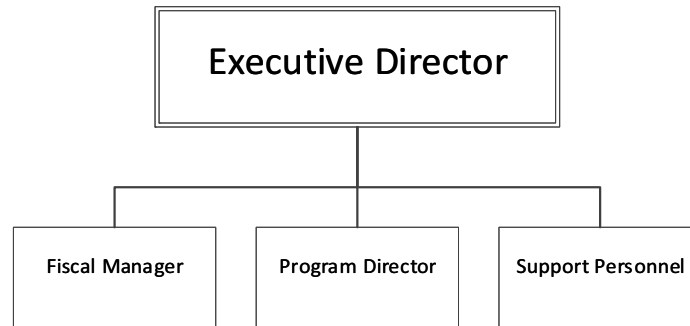
<b>Description</b>	<b>FY 2016-17 Actual</b>	<b>FY 2017-18 Actual</b>	<b>FY 2018-19 Actual</b>	<b>FY 2019-20 Target</b>	<b>FY 2020-21 Target</b>
Likelihood to Recommend SMMC to Family and Friends as a Great Place to Receive Care	86%	68%	69%	71%	71%
Cost per Patient per Month	\$356	\$387	\$412	\$434	\$438
Number of Patients Assigned to SMMC by HPSM who Have Not Been Seen	16,829	15,527	12,770	12,500	10,000

**Contributions to Medical Center (5850B)**

<b>Description</b>	<b>FY 2016-17 Actual</b>	<b>FY 2017-18 Actual</b>	<b>FY 2018-19 Actual</b>	<b>FY 2019-20 Target</b>	<b>FY 2020-21 Target</b>
Cost per Patient per Month	\$356	\$387	\$412	\$434	\$438
Number of Patients Assigned to SMMC by HPSM who Have Not Been Seen	16,829	15,527	12,770	12,500	10,000

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## FIRST 5 SAN MATEO COUNTY



First 5 San Mateo County (1950B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Use of Money and Property	178,234	281,003	81,262	148,000	66,738	111,000	(37,000)
Intergovernmental Revenues	5,241,668	5,403,315	6,164,000	5,829,000	(335,000)	5,064,000	(765,000)
Miscellaneous Revenue	348,925	383,391	320,740	362,765	42,025	—	(362,765)
<b>Total Revenue</b>	<b>5,768,827</b>	<b>6,067,709</b>	<b>6,566,002</b>	<b>6,339,765</b>	<b>(226,237)</b>	<b>5,175,000</b>	<b>(1,164,765)</b>
Fund Balance	13,052,025	9,978,673	9,978,673	11,239,125	1,260,452	8,560,850	(2,678,275)
<b>Total Sources</b>	<b>18,820,852</b>	<b>16,046,382</b>	<b>16,544,675</b>	<b>17,578,890</b>	<b>1,034,215</b>	<b>13,735,850</b>	<b>(3,843,040)</b>
<b>Requirements</b>							
Salaries and Benefits	1,234,482	1,337,021	1,462,046	1,533,658	71,612	1,583,570	49,912
Services and Supplies	97,220	93,678	142,000	147,500	5,500	114,500	(33,000)
Other Charges	7,510,478	6,005,465	7,186,540	7,336,882	150,342	4,279,704	(3,057,178)
<b>Gross Appropriations</b>	<b>8,842,179</b>	<b>7,436,164</b>	<b>8,790,586</b>	<b>9,018,040</b>	<b>227,454</b>	<b>5,977,774</b>	<b>(3,040,266)</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>8,842,179</b>	<b>7,436,164</b>	<b>8,790,586</b>	<b>9,018,040</b>	<b>227,454</b>	<b>5,977,774</b>	<b>(3,040,266)</b>
Contingencies/Dept Reserves	—	—	—	—	—	—	—
Non-General Fund Reserves	9,978,673	8,610,218	7,754,089	8,560,850	806,761	7,758,076	(802,774)
<b>Total Requirements</b>	<b>18,820,852</b>	<b>16,046,382</b>	<b>16,544,675</b>	<b>17,578,890</b>	<b>1,034,215</b>	<b>13,735,850</b>	<b>(3,843,040)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Salary Resolution	8.0	8.0	8.0	8.0	—	8.0	—
FTE	7.6	8.0	7.6	7.6	—	7.6	—

## Mission Statement

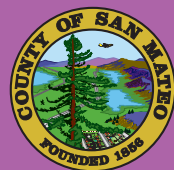
First 5 San Mateo County promotes positive outcomes for young children and their families through strategic investments, community leadership, and effective partnerships.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Programs at Tier 4 or 5 of San Mateo County Quality Rating and Improvement System (QRIS)	65%	72%	68%	67%	67%
Percent of Programs Participating in QRIS	9%	11%	11%	15%	17%
Percent of Programs at Tier 4 or 5 of Bay Area QRIS	69%	73%	71%	67%	67%

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# SOCIAL SERVICES

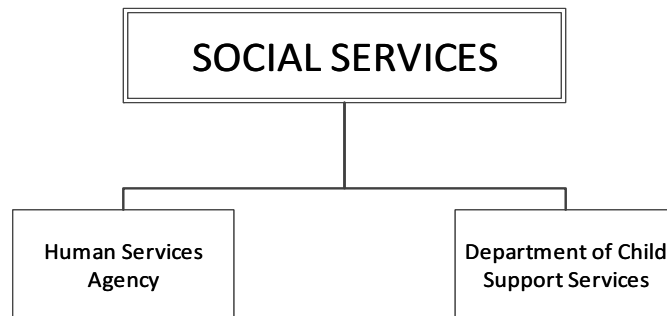


## FY 2019-20

### ADOPTED BUDGET



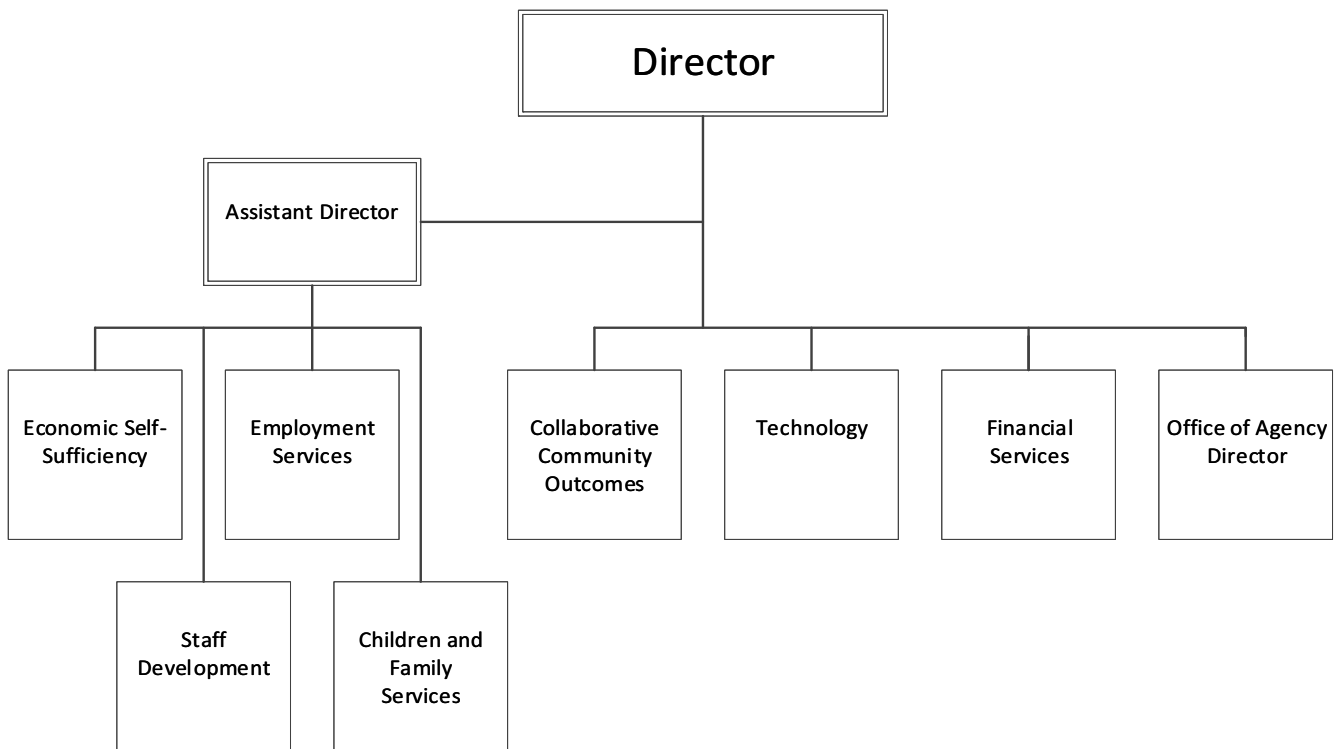




Social Services  
 FY 2019-20 and FY 2020-21  
 All Funds Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Total Requirements</b>							
<b>General Fund Budgets</b>							
Human Services Agency	205,763,337	210,309,500	260,581,252	275,058,962	14,477,710	267,763,257	(7,295,705)
Department of Child Support Services	10,916,811	11,405,390	11,902,709	12,251,335	348,626	12,608,094	356,759
<b>Total General Fund</b>	<b>216,680,148</b>	<b>221,714,890</b>	<b>272,483,961</b>	<b>287,310,297</b>	<b>14,826,336</b>	<b>280,371,351</b>	<b>(6,938,946)</b>
Total Requirements	216,680,148	221,714,890	272,483,961	287,310,297	14,826,336	280,371,351	(6,938,946)
Total Sources	189,008,076	189,207,683	222,409,236	229,926,133	7,516,897	219,055,106	(10,871,027)
Net County Cost	27,672,072	32,507,207	50,074,725	57,384,164	7,309,439	61,316,245	3,932,081
<b>Authorized Positions</b>							
FTE	841.8	843.0	842.5	842.9	0.4	842.9	—
Salary Resolution	842.0	843.0	843.0	843.0	—	843.0	—

# HUMAN SERVICES AGENCY



Human Services Agency (7000D)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	9,923,949	10,839,720	14,073,686	13,057,136	(1,016,550)	12,470,348	(586,788)
Intergovernmental Revenues	135,066,621	129,696,822	159,520,463	164,606,076	5,085,613	162,863,656	(1,742,420)
Charges for Services	2,590,201	2,473,220	2,630,000	2,984,784	354,784	3,036,810	52,026
Interfund Revenue	123,525	204,322	—	221,198	221,198	221,198	—
Miscellaneous Revenue	1,447,828	1,371,188	1,065,356	1,561,784	496,428	1,578,360	16,576
<b>Total Revenue</b>	<b>149,152,125</b>	<b>144,585,271</b>	<b>177,289,505</b>	<b>182,430,978</b>	<b>5,141,473</b>	<b>180,170,372</b>	<b>(2,260,606)</b>
Fund Balance	28,939,140	33,217,022	33,217,022	35,243,820	2,026,798	26,276,640	(8,967,180)
<b>Total Sources</b>	<b>178,091,265</b>	<b>177,802,293</b>	<b>210,506,527</b>	<b>217,674,798</b>	<b>7,168,271</b>	<b>206,447,012</b>	<b>(11,227,786)</b>
<b>Requirements</b>							
Salaries and Benefits	99,082,366	99,133,284	113,377,757	123,153,055	9,775,298	128,428,548	5,275,493
Services and Supplies	61,978,616	60,269,801	85,247,644	91,661,389	6,413,745	84,247,066	(7,414,323)
Other Charges	53,209,661	51,575,738	70,134,709	64,914,007	(5,220,702)	62,712,569	(2,201,438)
Fixed Assets	—	316,305	—	920,000	920,000	500,000	(420,000)
Other Financing Uses	867,034	1,655,217	1,902,312	2,384,961	482,649	890,827	(1,494,134)
<b>Gross Appropriations</b>	<b>215,137,677</b>	<b>212,950,345</b>	<b>270,662,422</b>	<b>283,033,412</b>	<b>12,370,990</b>	<b>276,779,010</b>	<b>(6,254,402)</b>
Intrafund Transfers	(28,906,397)	(26,644,604)	(34,084,930)	(34,251,090)	(166,160)	(34,054,228)	196,862
<b>Net Appropriations</b>	<b>186,231,280</b>	<b>186,305,740</b>	<b>236,577,492</b>	<b>248,782,322</b>	<b>12,204,830</b>	<b>242,724,782</b>	<b>(6,057,540)</b>
Contingencies/Dept Reserves	19,532,057	24,003,760	24,003,760	26,276,640	2,272,880	25,038,475	(1,238,165)
<b>Total Requirements</b>	<b>205,763,337</b>	<b>210,309,500</b>	<b>260,581,252</b>	<b>275,058,962</b>	<b>14,477,710</b>	<b>267,763,257</b>	<b>(7,295,705)</b>
<b>Net County Cost</b>	<b>27,672,072</b>	<b>32,507,207</b>	<b>50,074,725</b>	<b>57,384,164</b>	<b>7,309,439</b>	<b>61,316,245</b>	<b>3,932,081</b>
Salary Resolution	766.0	770.0	766.0	770.0	4.0	770.0	—
FTE	765.9	770.0	766.0	770.0	4.0	770.0	—

## Mission Statement

Enhance the well-being of children, adults, and families by providing professional, responsive, caring, and supportive service.

### Office of Agency Director (7010B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Staff who Met Annual Training Requirements (20 Hours or More)	67%	87%	97%	90%	90%
Percent of Business Support Group IT Applications Support Incidents Resolved in Less Than Two Hours <sup>1</sup>	---	---	---	75%	80%

<sup>1</sup>New Measure for FY 2019-21

### Economic Self-Sufficiency (7220B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Public Assistance Applications that are Processed Within State Standards for Timeliness					
• Medi-Cal	84%	77%	82%	90%	90%
• CalFresh	91%	90%	91%	90%	90%
• CalWORKs	95%	95%	97%	90%	90%
Number Applied for CalFresh as a Result of Outreach Activities/Events and Enhanced Community Partnerships <sup>1</sup>	---	---	---	500	550
Cost per Client Managed for Public Assistance Program Eligibility	378	404	427	500	500

<sup>1</sup>New Measure for FY 2019-21

### Aid Payments (7240B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Public Assistance Applications that are Processed Within State Standards for Timeliness					
• General Assistance	94%	94%	97%	90%	90%
• CAPI	85%	50%	97%	90%	90%
Average Months on Aid - Employable GA Clients	20	23	22	22	22

**Employment Services (7320B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Welfare-to-Work Families Meeting Requirements in Federal Work Participation Rate Based on State Measurement	33%	26%	23%	50%	50%
Percent of Clients Placed in Unsubsidized Employment					
• Welfare-to-Work	54%	58%	45%	60%	60%
• Service Connect	69%	40%	39%	40%	40%
Cost per Client Receiving Mandatory CalWORKs Services	10,826	15,602	17,755	20,000	20,000

**Vocational Rehab Services (7330B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Overall Satisfaction Rated Good or Better for All VRS Services	92%	92%	93%	94%	95%
Percent of VRS Clients in Job Development who Secure Employment	56%	58%	56%	60%	65%
Cost per Client Receiving Vocational Rehabilitation Services	4,828	2,402	2,757	4,500	4,500

**Children and Family Services (7420B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Children in Foster Care Placed with Relatives or a Non-Relative Extended Family Member Homes <sup>1</sup>	---	---	---	30%	30%
Rate of Allegations Substantiated per 1,000 Children	2.1	2.2	1.5	< 2.3	< 2.3
Percent of Children who Exited to a Permanent Home Within 12 Months of Entering Foster Care	50%	57%	52%	> 40.5%	> 40.5%
Percent of Foster Youth Graduating High School or with General Education Diploma	74%	75%	81%	85%	85%
Percent of Foster Youth Enrolled in College and/or Vocational Training	68%	68%	77%	85%	85%
Rate of Out of Home Placements per 1,000 Children	1.5	1.2	1.1	< 1.7	< 1.7

<sup>1</sup>New Measure for FY 2019-21

### Homeless and Safety Net Services (7510B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Clients Residing in Homeless Transitional Shelters (Department of Housing and Urban Development, or HUD Funded) that are Connected to Mainstream Services & Benefits	93%	87%	84%	86%	86%
Number of Clients Served by Core Service Agencies	24,025	25,927	26,143	26,500	26,500
Cost per Client Receiving Safety Net Services	311	363	464	650	650

### Community Capacity (7520B)

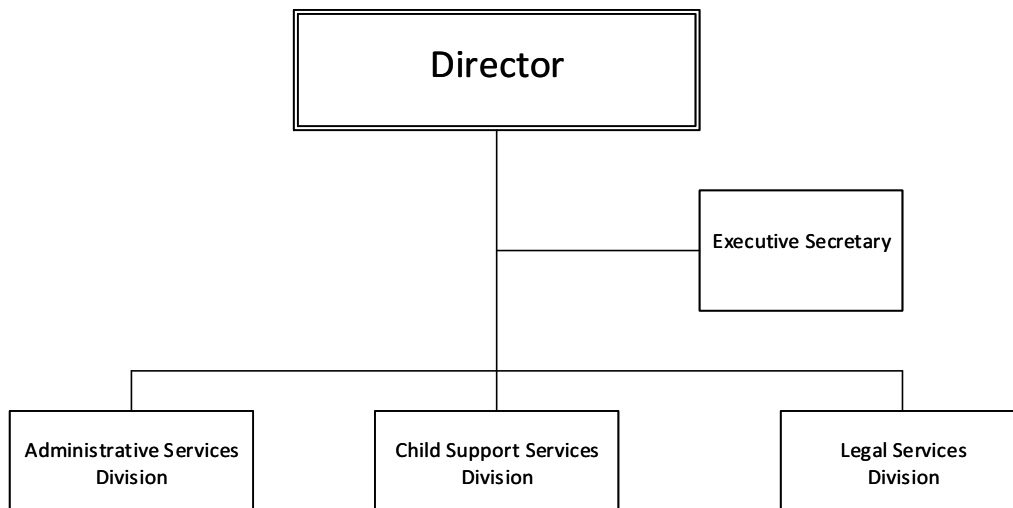
Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Children Served by the Children's Fund	5,187	5,004	4,249	4,500	4,500
Number of Clients Served by the County Veterans Services Office	2,600	3,646	3,362	4,000	4,200
Number of Veterans Outreach Events Attended <sup>1</sup>	---	---	63	40	45
Percent of Customer Satisfaction Rating for the County Veterans Services Office <sup>1</sup>	---	99%	93%	95%	95%
Cost per Veteran Served	430	474	634	550	550

<sup>1</sup>Data not available

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## DEPARTMENT OF CHILD SUPPORT SERVICES



Department of Child Support Services (2600B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Intergovernmental Revenues	10,916,811	11,405,390	11,414,033	11,414,075	42	11,414,075	—
Miscellaneous Revenue	—	—	488,676	837,260	348,584	1,194,019	356,759
<b>Total Revenue</b>	<b>10,916,811</b>	<b>11,405,390</b>	<b>11,902,709</b>	<b>12,251,335</b>	<b>348,626</b>	<b>12,608,094</b>	<b>356,759</b>
<b>Total Sources</b>	<b>10,916,811</b>	<b>11,405,390</b>	<b>11,902,709</b>	<b>12,251,335</b>	<b>348,626</b>	<b>12,608,094</b>	<b>356,759</b>
<b>Requirements</b>							
Salaries and Benefits	9,424,324	9,903,777	10,693,410	11,200,950	507,540	11,701,507	500,557
Services and Supplies	553,598	576,625	505,550	486,650	(18,900)	487,050	400
Other Charges	683,821	671,171	688,960	731,005	42,045	767,033	36,028
Other Financing Uses	255,067	253,817	266,529	264,046	(2,483)	267,605	3,559
<b>Gross Appropriations</b>	<b>10,916,811</b>	<b>11,405,390</b>	<b>12,154,449</b>	<b>12,682,651</b>	<b>528,202</b>	<b>13,223,195</b>	<b>540,544</b>
Intrafund Transfers	—	—	(251,740)	(431,316)	(179,576)	(615,101)	(183,785)
<b>Net Appropriations</b>	<b>10,916,811</b>	<b>11,405,390</b>	<b>11,902,709</b>	<b>12,251,335</b>	<b>348,626</b>	<b>12,608,094</b>	<b>356,759</b>
<b>Total Requirements</b>	<b>10,916,811</b>	<b>11,405,390</b>	<b>11,902,709</b>	<b>12,251,335</b>	<b>348,626</b>	<b>12,608,094</b>	<b>356,759</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Salary Resolution	76.0	73.0	77.0	73.0	(4.0)	73.0	—
FTE	75.9	73.0	76.5	72.9	(3.7)	72.9	—

## Mission Statement

Enhance the lives of children and families by helping parents meet the financial, medical, and emotional needs of their children by establishing and enforcing child support orders.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Current Support Collected	73%	73%	73%	70%	72%
Percent of Cases with Arrears Collection	73%	73%	72%	71%	71%
Cost per Case	\$1,164	\$1,217	\$1,298	\$1,282	\$1,282

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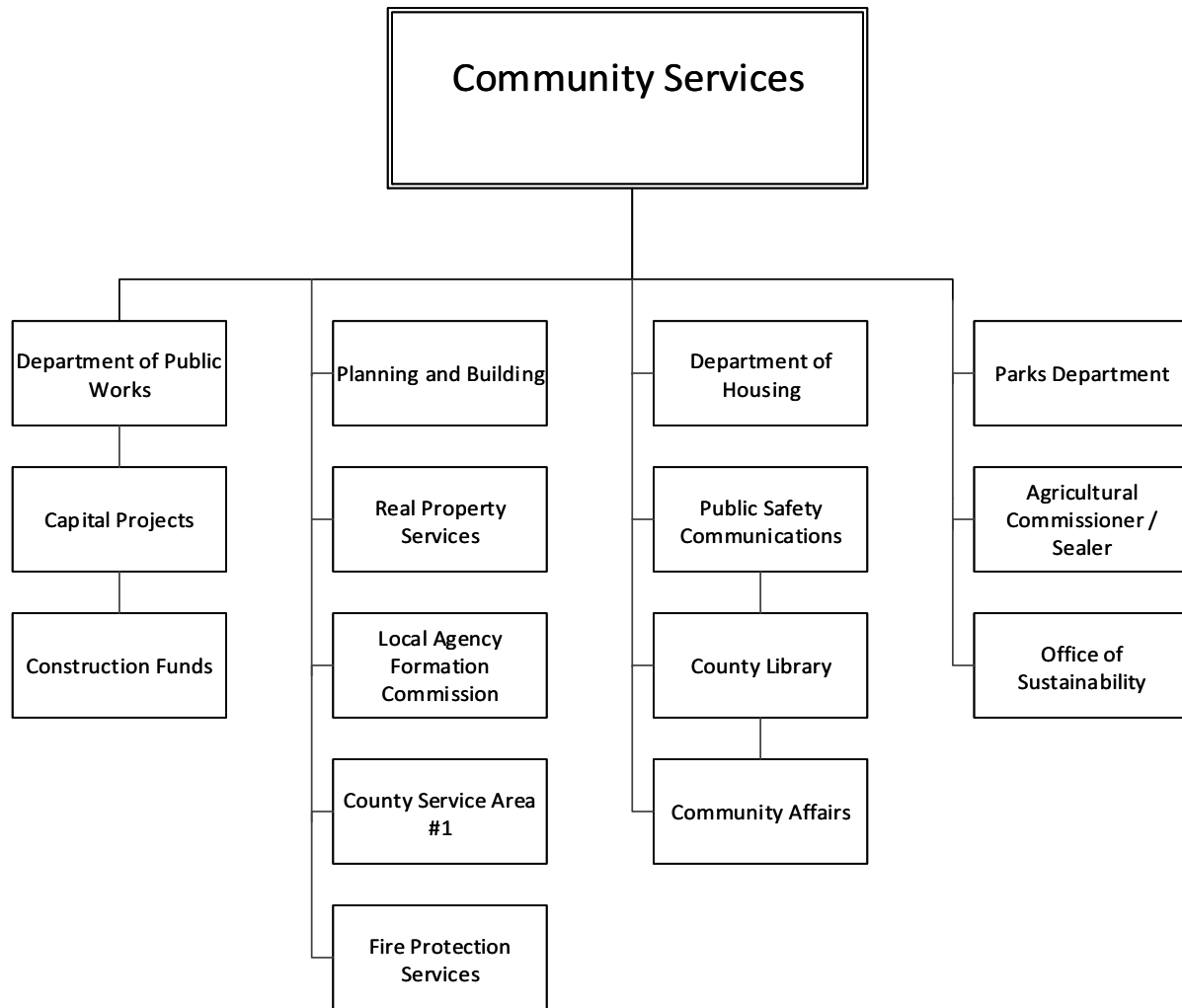
# COMMUNITY SERVICES



## FY 2019-20

### ADOPTED BUDGET





Community Services  
FY 2019-20 and FY 2020-21  
All Funds Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Total Requirements</b>							
<b>General Fund Budgets</b>							
Planning and Building	11,625,436	12,372,988	14,152,048	16,143,138	1,991,090	16,072,597	(70,541)
Parks Department	16,859,265	19,548,173	28,168,752	28,032,047	(136,705)	22,339,336	(5,692,711)
Office of Sustainability	8,948,141	10,114,453	14,580,284	16,241,941	1,661,657	13,191,265	(3,050,676)
Department of Public Works	32,566,916	39,065,170	47,301,659	50,330,187	3,028,528	46,127,198	(4,202,989)
Real Property Services	4,659,976	4,232,596	4,754,902	4,505,660	(249,242)	4,548,358	42,698
Agricultural Commissioner/Sealer	5,670,283	6,755,020	6,469,968	7,742,956	1,272,988	7,827,130	84,174
Public Safety Communications	13,457,354	16,190,227	17,842,718	20,365,629	2,522,911	19,046,419	(1,319,209)
Fire Protection Services	9,717,374	10,172,539	11,911,503	19,353,658	7,442,155	16,327,304	(3,026,354)
Department of Housing	21,021,856	26,083,230	53,064,936	69,744,414	16,679,478	37,955,858	(31,788,556)
<b>Total General Fund</b>	<b>124,526,600</b>	<b>144,534,396</b>	<b>198,246,770</b>	<b>232,459,630</b>	<b>34,212,860</b>	<b>183,435,465</b>	<b>(49,024,165)</b>
Total Requirements	124,896,443	144,553,719	198,246,770	232,459,630	34,212,860	183,435,465	(49,024,165)
Total Sources	101,640,959	118,653,043	163,219,472	193,672,286	30,452,814	142,258,576	(51,413,710)
Net County Cost	23,255,484	25,900,676	35,027,298	38,787,344	3,760,046	41,176,889	2,389,545
<b>Non-General Fund Budgets</b>							
Fish and Game	66,666	59,897	59,066	61,897	2,831	53,897	(8,000)
Parks Capital Projects	3,208,480	4,242,484	16,255,173	1,793,746	(14,461,427)	—	(1,793,746)
Coyote Point Marina	3,476,849	2,945,316	2,240,924	2,995,157	754,233	2,650,379	(344,778)
Parks Acquisition & Development	—	—	—	27,448,157	27,448,157	24,747,911	(2,700,246)
Solid Waste Management	12,188,812	13,498,746	13,421,039	13,451,677	30,638	12,589,481	(862,196)
OOS - County Service Area #8	7,013,564	7,851,806	7,622,213	7,357,245	(264,968)	7,101,350	(255,895)
Road Construction and Operations	58,245,639	60,061,539	58,683,227	67,745,017	9,061,790	54,511,423	(13,233,594)
Construction Services	1,872,938	1,999,688	2,663,685	2,664,220	535	2,651,418	(12,802)
Vehicle and Equipment Services	24,868,759	25,396,888	25,828,741	27,175,692	1,346,951	26,479,117	(696,575)
Waste Management	—	—	—	—	—	—	—
Utilities	97,577,785	103,420,275	99,362,797	106,908,489	7,545,692	91,664,521	(15,243,968)
Airports	9,742,808	8,449,350	9,960,474	15,005,903	5,045,429	5,941,502	(9,064,401)
Capital Projects	22,830,668	22,713,119	57,751,963	78,280,227	20,528,264	37,979,259	(40,300,968)
Accumulated Capital Outlay Fund	86,488,137	86,672,039	85,286,892	87,172,039	1,885,147	85,286,892	(1,885,147)

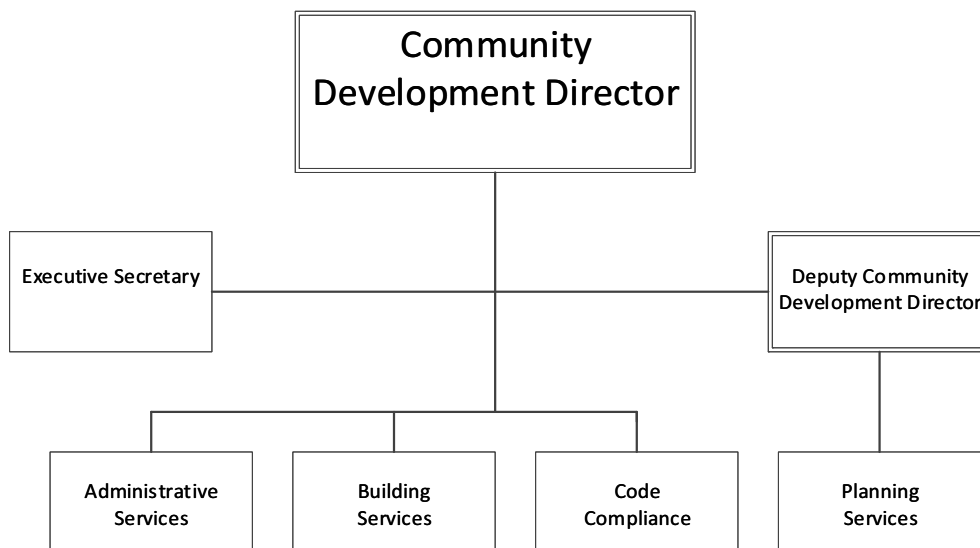


Community Services  
 FY 2019-20 and FY 2020-21  
 All Funds Summary

Total Requirements	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
Courthouse Construction Fund	1,250,868	1,217,421	1,396,859	1,363,007	(33,852)	1,396,859	33,852
Criminal Justice Construction Fund	2,612,003	2,572,419	2,430,003	2,390,419	(39,584)	2,208,419	(182,000)
Other Capital Construction Fund	11,475,954	7,490,835	9,040,628	5,786,253	(3,254,375)	—	(5,786,253)
Major Capital Construction	18,158,249	49,261,831	170,231,274	99,144,201	(71,087,073)	82,200,000	(16,944,201)
Structural Fire	18,095,632	19,798,654	18,078,808	23,144,534	5,065,726	19,151,340	(3,993,194)
County Service Area #1	7,909,358	8,742,618	8,024,967	9,677,161	1,652,194	8,837,929	(839,232)
<b>Total Non-General Funds</b>	<b>387,083,168</b>	<b>426,394,926</b>	<b>588,338,733</b>	<b>579,565,041</b>	<b>(8,773,692)</b>	<b>465,451,697</b>	<b>(114,113,344)</b>
Total Requirements	540,072,255	582,583,921	740,222,368	748,767,366	8,544,998	630,779,781	(117,987,585)
Total Sources	540,072,256	582,583,922	740,222,368	748,767,366	8,544,998	630,779,781	(117,987,585)
Net County Cost	(1)	(1)	—	—	—	—	—
<b>Authorized Positions</b>							
FTE	578.5	587.0	580.1	599.1	19.0	600.1	1.0
Salary Resolution	580.0	587.0	583.0	601.0	18.0	602.0	1.0
<b>Information Only</b>							
Local Agency Formation Commission (Information Only)	369,843	563,350	589,752	513,618	(76,134)	489,606	(24,012)
County Library (Information Only)	54,174,849	59,220,699	53,569,319	61,546,698	7,977,379	57,696,469	(3,850,229)
Department of Housing	98,814,238	96,424,269	97,724,564	107,142,009	9,417,445	107,142,009	—

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## PLANNING AND BUILDING



Planning and Building (3800B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	362,063	28,034	530,393	643,984	113,591	145,874	(498,110)
Licenses, Permits and Franchises	3,678,434	3,610,608	3,474,102	3,583,102	109,000	3,663,102	80,000
Fines, Forfeitures and Penalties	4,464	7,998	—	—	—	—	—
Intergovernmental Revenues	—	—	—	—	—	—	—
Charges for Services	1,802,157	1,916,551	1,882,988	2,032,988	150,000	2,052,988	20,000
Interfund Revenue	29,774	18,858	104,275	104,275	—	104,275	—
Miscellaneous Revenue	106,872	211,967	175,494	418,100	242,606	418,100	—
<b>Total Revenue</b>	<b>5,983,764</b>	<b>5,794,016</b>	<b>6,167,252</b>	<b>6,782,449</b>	<b>615,197</b>	<b>6,384,339</b>	<b>(398,110)</b>
Fund Balance	2,482,829	2,408,584	2,408,584	2,780,398	371,814	2,419,912	(360,486)
<b>Total Sources</b>	<b>8,466,593</b>	<b>8,202,600</b>	<b>8,575,836</b>	<b>9,562,847</b>	<b>987,011</b>	<b>8,804,251</b>	<b>(758,596)</b>
<b>Requirements</b>							
Salaries and Benefits	8,527,668	9,056,708	10,177,514	11,491,886	1,314,372	12,733,829	1,241,943
Services and Supplies	3,062,864	1,472,099	4,166,893	4,971,564	804,671	3,920,068	(1,051,496)
Other Charges	1,177,108	953,406	1,126,206	1,184,025	57,819	1,217,670	33,645
Fixed Assets	—	—	—	25,000	25,000	25,000	—
Other Financing Uses	42,873	37,203	43,987	52,215	8,228	54,812	2,597
<b>Gross Appropriations</b>	<b>12,810,513</b>	<b>11,519,416</b>	<b>15,514,600</b>	<b>17,724,690</b>	<b>2,210,090</b>	<b>17,951,379</b>	<b>226,689</b>
Intrafund Transfers	(2,284,184)	(337,384)	(2,553,508)	(2,772,508)	(219,000)	(3,044,738)	(272,230)
<b>Net Appropriations</b>	<b>10,526,329</b>	<b>11,182,032</b>	<b>12,961,092</b>	<b>14,952,182</b>	<b>1,991,090</b>	<b>14,906,641</b>	<b>(45,541)</b>
Contingencies/Dept Reserves	1,099,107	1,190,956	1,190,956	1,190,956	—	1,165,956	(25,000)
<b>Total Requirements</b>	<b>11,625,436</b>	<b>12,372,988</b>	<b>14,152,048</b>	<b>16,143,138</b>	<b>1,991,090</b>	<b>16,072,597</b>	<b>(70,541)</b>
<b>Net County Cost</b>	<b>3,158,843</b>	<b>4,170,388</b>	<b>5,576,212</b>	<b>6,580,291</b>	<b>1,004,079</b>	<b>7,268,346</b>	<b>688,055</b>
Salary Resolution	57.0	58.0	58.0	67.0	9.0	67.0	—
FTE	56.8	58.0	57.4	66.8	9.4	66.8	—

## Mission Statement

The mission of the Planning and Building Department is to serve the County and its communities by preparing, administering, and enforcing land use plans and development regulations that protect public safety, preserve agricultural and environmental resources, address housing and transportation needs, and create healthy and prosperous communities, in a manner that fosters community engagement and provides exceptional levels of service.

## Performance Measures

### Administration and Support (3810P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Customer Satisfaction Rating of Good or Better	79%	92%	90%	90%	90%
Percent of Documents Scanned/Converted to Electronic Files <sup>1</sup>	---	---	---	15%	20%

<sup>1</sup>New measure for FY 2019-20

### Code Compliance Program (3820P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Identified Health and Safety Conditions Removed or Stopped Within Three Business Days of Notification <sup>1</sup>	80%	80%	75%	75%	75%
Percent of Violation Cases Not Involving Health and Safety Issues, Resolved Within 120 Days of Written Notice to Responsible Party	80%	80%	75%	75%	75%

<sup>1</sup>Includes removal of Heritage/Significant trees, unpermitted grading, damage to environment, and unsafe/hazardous conditions

### Long Range Planning Services (3830P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percentage of Stakeholder or Community Participants at Public Meetings Returning Workshop Evaluations with a Good or Excellent Overall Rating <sup>1</sup>	---	---	85%	90%	90%
Percent Completion of Policies and Programs Implementing the Housing Element and North Fair Oaks Community Plan	73%	50%	66%	79%	85%

<sup>1</sup>Data not available

### Building Inspection (3842P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Building Permits Issued	2,508	2,504	2,484	2,300	2,300
Average Number of Days for Initial Plan Review	35	30	22	30	30
Percentage of Online Permits	7%	9%	10%	17%	23%
Insurance Services Office Rating	2	2	2	2	2

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**Planning and Development Review (3843P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Customers Assisted Within 20 Minutes	74%	82%	85%	90%	90%
Percent of Hearing-Level Permits Processed Within Four Months	81%	68%	73%	75%	80%
Average Days to Decision for Staff-Level Design Review Permits	22	19	18	20	20

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Local Agency Formation Commission (3570B)  
 Local Agency Formation Trust Fund (Information Only)  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Use of Money and Property	—	(966)	—	—	—	—	—
Intergovernmental Revenues	236,208	277,034	286,894	332,782	45,888	349,421	16,639
Charges for Services	24,631	14,424	30,000	28,000	(2,000)	29,400	1,400
Interfund Revenue	—	143,447	143,447	—	(143,447)	—	—
Miscellaneous Revenue	—	—	—	4,000	4,000	4,000	—
<b>Total Revenue</b>	<b>260,839</b>	<b>433,939</b>	<b>460,341</b>	<b>364,782</b>	<b>(95,559)</b>	<b>382,821</b>	<b>18,039</b>
Fund Balance	109,004	129,411	129,411	148,836	19,425	106,785	(42,051)
<b>Total Sources</b>	<b>369,843</b>	<b>563,350</b>	<b>589,752</b>	<b>513,618</b>	<b>(76,134)</b>	<b>489,606</b>	<b>(24,012)</b>
<b>Requirements</b>							
Salaries and Benefits	283,235	352,673	457,956	506,608	48,652	529,900	23,292
Services and Supplies	36,455	17,192	30,084	40,592	10,508	40,892	300
Other Charges	38,846	44,650	63,189	46,107	(17,082)	47,012	905
<b>Gross Appropriations</b>	<b>358,536</b>	<b>414,515</b>	<b>551,229</b>	<b>593,307</b>	<b>42,078</b>	<b>617,804</b>	<b>24,497</b>
Intrafund Transfers	(118,104)	—	—	(166,721)	(166,721)	(166,721)	—
<b>Net Appropriations</b>	<b>240,432</b>	<b>414,515</b>	<b>551,229</b>	<b>426,586</b>	<b>(124,643)</b>	<b>451,083</b>	<b>24,497</b>
Contingencies/Dept Reserves	129,411	148,835	38,523	87,032	48,509	38,523	(48,509)
<b>Total Requirements</b>	<b>369,843</b>	<b>563,350</b>	<b>589,752</b>	<b>513,618</b>	<b>(76,134)</b>	<b>489,606</b>	<b>(24,012)</b>
<b>Net County Cost</b>							
	—	—	—	—	—	—	—
Salary Resolution	2.0	2.0	2.0	2.0	—	2.0	—
FTE	2.0	2.0	2.0	2.0	—	2.0	—

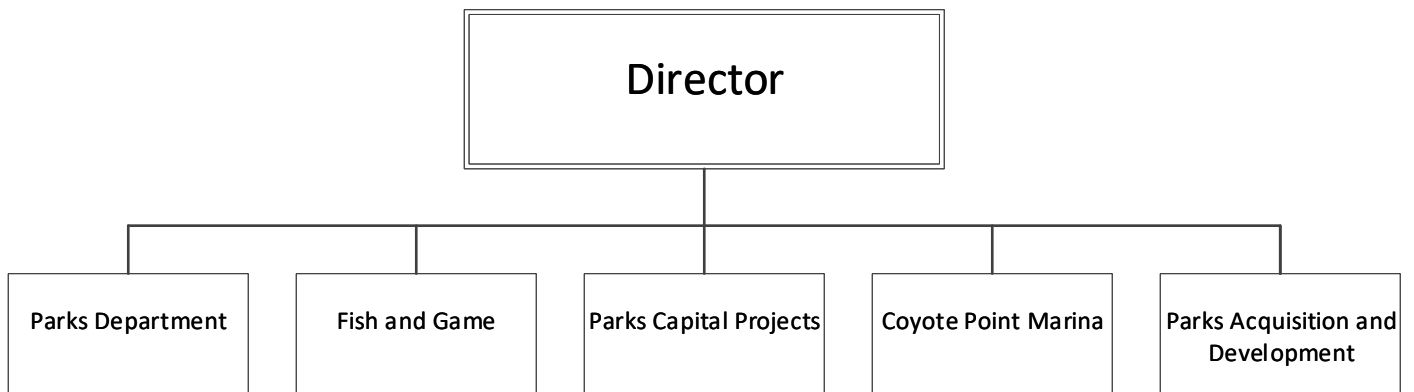
## Mission Statement

Provide staff support to the Local Agency Formation Commission to ensure city and special district organization and boundary changes comply with State law and State-mandated studies are completed in compliance with State law.

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# PARKS DEPARTMENT



Parks Department (3900D)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	2,090,568	3,966,773	19,002,049	20,177,687	1,175,638	5,778,623	(14,399,064)
Licenses, Permits and Franchises	—	—	—	—	—	—	—
Fines, Forfeitures and Penalties	16,597	14,588	7,500	7,000	(500)	7,000	—
Use of Money and Property	213,746	229,245	199,632	225,599	25,967	231,077	5,478
Intergovernmental Revenues	463,413	63,627	1,225,972	1,562,568	336,596	1,650,000	87,432
Charges for Services	3,698,473	3,643,480	3,206,660	3,058,810	(147,850)	2,969,310	(89,500)
Interfund Revenue	43,795	43,517	42,500	43,379	879	43,379	—
Miscellaneous Revenue	205,466	382,255	9,450	414,500	405,050	34,500	(380,000)
Other Financing Sources	216,739	27,263	2,719,319	13,770,677	11,051,358	18,921,684	5,151,007
<b>Total Revenue</b>	<b>6,948,797</b>	<b>8,370,748</b>	<b>26,413,082</b>	<b>39,260,220</b>	<b>12,847,138</b>	<b>29,635,573</b>	<b>(9,624,647)</b>
Fund Balance	6,745,032	7,056,817	6,743,114	6,570,440	(172,674)	4,976,817	(1,593,623)
<b>Total Sources</b>	<b>13,693,829</b>	<b>15,427,565</b>	<b>33,156,196</b>	<b>45,830,660</b>	<b>12,674,464</b>	<b>34,612,390</b>	<b>(11,218,270)</b>
<b>Requirements</b>							
Salaries and Benefits	10,248,204	10,749,298	11,897,026	13,472,874	1,575,848	14,061,343	588,469
Services and Supplies	4,188,166	5,304,529	18,565,615	14,473,552	(4,092,063)	4,318,359	(10,155,193)
Other Charges	2,684,641	3,434,178	2,604,974	2,925,680	320,706	2,613,818	(311,862)
Fixed Assets	1,506,369	1,563,378	8,686,507	11,606,630	2,920,123	22,107,684	10,501,054
Other Financing Uses	10,066	830,128	1,112,101	13,239,632	12,127,531	1,743,502	(11,496,130)
<b>Gross Appropriations</b>	<b>18,637,447</b>	<b>21,881,512</b>	<b>42,866,223</b>	<b>55,718,368</b>	<b>12,852,145</b>	<b>44,844,706</b>	<b>(10,873,662)</b>
Intrafund Transfers	(149,507)	(616,838)	(1,143,506)	(364,181)	779,325	(30,000)	334,181
<b>Net Appropriations</b>	<b>18,487,939</b>	<b>21,264,673</b>	<b>41,722,717</b>	<b>55,354,187</b>	<b>13,631,470</b>	<b>44,814,706</b>	<b>(10,539,481)</b>
Contingencies/Dept Reserves	1,430,236	2,130,357	2,130,357	2,459,722	329,365	2,459,722	—
Non-General Fund Reserves	3,693,085	3,400,839	2,870,841	2,517,095	(353,746)	2,517,095	—
<b>Total Requirements</b>	<b>23,611,260</b>	<b>26,795,869</b>	<b>46,723,915</b>	<b>60,331,004</b>	<b>13,607,089</b>	<b>49,791,523</b>	<b>(10,539,481)</b>
<b>Net County Cost</b>	<b>9,917,431</b>	<b>11,368,305</b>	<b>13,567,719</b>	<b>14,500,344</b>	<b>932,625</b>	<b>15,179,133</b>	<b>678,789</b>
Salary Resolution	74.0	75.0	75.0	77.0	2.0	77.0	—
FTE	74.0	75.0	75.0	77.0	2.0	77.0	—

## Mission Statement

Through stewardship, San Mateo County Parks preserves our County's natural and cultural treasures, and provides safe, accessible parks, recreation, and learning opportunities to enhance the community's quality of life.

### Parks Department (3900B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Annual Park Visits	2,751,458	2,931,959	2,954,520	2,900,000	2,850,000
Percent of Customer Survey Respondents Rating Services Good or Better	93%	94%	94%	95%	95%
Number of Annual Volunteer Hours	32,534	35,062	31,643	38,000	40,000

### Parks Capital Projects (3970B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Grants Received per Dollar Spent	\$9	\$11	\$90	\$10	\$10
Percent of Capital Projects Managed by Parks on Track to be Completed on Time and Within Budget <sup>1</sup>	100%	33%	50%	90%	90%
Percent of Capital Projects Managed by the Department of Public Works on Track to be Completed on Time and Within Budget <sup>1</sup>	100%	33%	28%	90%	90%

<sup>1</sup>Combined performance measure before FY 2018-19

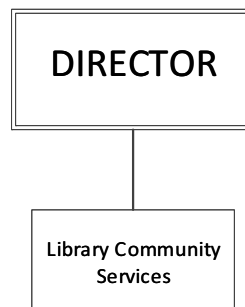
### Coyote Point Marina (3980B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Customer Survey Respondents Rating Marina Services Good or Better	93%	93%	97%	95%	95%
Percent of Berths Filled	75%	78%	82%	80%	80%
Operating Cost Ratio <sup>1</sup>	---	---	91%	100%	100%

<sup>1</sup>Data not available

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## SAN MATEO COUNTY LIBRARY JOINT POWERS AUTHORITY



County Library (3700B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	28,715,974	32,399,484	27,953,243	32,294,544	4,341,301	32,964,572	670,028
Use of Money and Property	321,577	542,914	125,000	155,042	30,042	155,042	—
Intergovernmental Revenues	166,119	471,481	160,372	160,372	—	160,372	—
Charges for Services	189,446	147,903	24,000	24,000	—	24,000	—
Interfund Revenue	275,807	1,276,333	145,355	316,988	171,633	316,988	—
Miscellaneous Revenue	2,317,833	763,196	1,541,961	566,587	(975,374)	374,000	(192,587)
<b>Total Revenue</b>	<b>31,986,757</b>	<b>35,601,311</b>	<b>29,949,931</b>	<b>33,517,533</b>	<b>3,567,602</b>	<b>33,994,974</b>	<b>477,441</b>
Fund Balance	22,188,093	23,619,388	23,619,388	28,029,165	4,409,777	23,701,495	(4,327,670)
<b>Total Sources</b>	<b>54,174,850</b>	<b>59,220,699</b>	<b>53,569,319</b>	<b>61,546,698</b>	<b>7,977,379</b>	<b>57,696,469</b>	<b>(3,850,229)</b>
<b>Requirements</b>							
Salaries and Benefits	16,816,567	17,376,673	18,190,697	19,448,488	1,257,791	19,791,528	343,040
Services and Supplies	25,371,468	26,155,687	35,200,533	35,908,878	708,345	35,131,348	(777,530)
Other Charges	1,824,699	1,948,436	1,804,314	2,270,733	466,419	2,286,729	15,996
Fixed Assets	—	—	500,000	500,000	—	—	(500,000)
Other Financing Uses	12,463	10,815	12,787	14,069	1,282	14,762	693
<b>Gross Appropriations</b>	<b>44,025,197</b>	<b>45,491,612</b>	<b>55,708,331</b>	<b>58,142,168</b>	<b>2,433,837</b>	<b>57,224,367</b>	<b>(917,801)</b>
Intrafund Transfers	(13,469,737)	(14,300,077)	(19,478,237)	(20,296,965)	(818,728)	(20,296,965)	—
<b>Net Appropriations</b>	<b>30,555,460</b>	<b>31,191,535</b>	<b>36,230,094</b>	<b>37,845,203</b>	<b>1,615,109</b>	<b>36,927,402</b>	<b>(917,801)</b>
Contingencies/Dept Reserves	4,119,737	9,233,424	3,888,455	4,091,198	202,743	4,091,198	—
Non-General Fund Reserves	19,499,651	18,795,740	13,450,770	19,610,297	6,159,527	16,677,869	(2,932,428)
<b>Total Requirements</b>	<b>54,174,849</b>	<b>59,220,699</b>	<b>53,569,319</b>	<b>61,546,698</b>	<b>7,977,379</b>	<b>57,696,469</b>	<b>(3,850,229)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Salary Resolution	122.0	123.0	122.0	123.0	1.0	123.0	—
FTE	110.8	111.4	110.4	110.8	0.4	110.8	—

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## Mission Statement

San Mateo County Libraries strengthen our community by creating an inclusive sense of place and environment for learning.

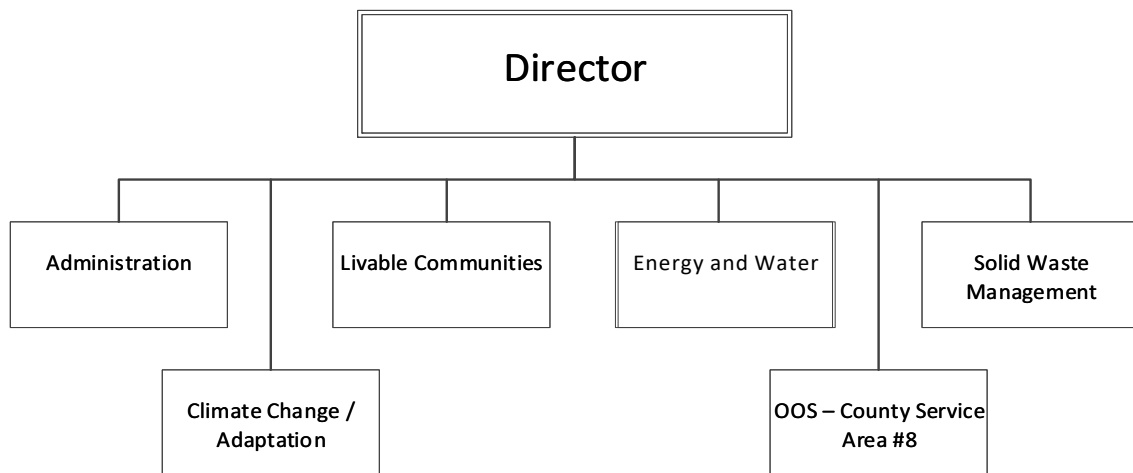
## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Library Visits	2.2 M	2.2 M	2.3 M	2.3 M	2.4 M
Number of Program Attendees	325,109	358,055	360,000	365,000	370,000

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# OFFICE OF SUSTAINABILITY



Office of Sustainability (4000D)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	1,525,155	1,398,763	1,356,814	1,624,708	267,894	1,394,643	(230,065)
Licenses, Permits and Franchises	3,107,607	3,155,464	3,032,584	3,032,823	239	3,032,823	—
Use of Money and Property	201,136	350,372	128,119	164,476	36,357	164,076	(400)
Intergovernmental Revenues	74,175	909,910	2,721,226	2,624,516	(96,710)	1,174,839	(1,449,677)
Charges for Services	1,751,731	1,799,844	1,507,108	1,617,372	110,264	1,617,372	—
Interfund Revenue	—	—	—	—	—	—	—
Miscellaneous Revenue	266,338	585,750	5,000	210,000	205,000	37,500	(172,500)
Other Financing Sources	1,157,380	1,145,898	1,503,965	1,505,465	1,500	1,504,465	(1,000)
<b>Total Revenue</b>	<b>8,083,521</b>	<b>9,346,001</b>	<b>10,254,816</b>	<b>10,779,360</b>	<b>524,544</b>	<b>8,925,718</b>	<b>(1,853,642)</b>
Fund Balance	14,236,682	17,198,307	17,198,307	18,502,819	1,304,512	16,038,089	(2,464,730)
<b>Total Sources</b>	<b>22,320,203</b>	<b>26,544,308</b>	<b>27,453,123</b>	<b>29,282,179</b>	<b>1,829,056</b>	<b>24,963,807</b>	<b>(4,318,372)</b>
<b>Requirements</b>							
Salaries and Benefits	4,842,878	5,980,985	8,084,256	7,399,444	(684,812)	7,217,186	(182,258)
Services and Supplies	6,844,997	8,917,837	11,339,171	13,236,797	1,897,626	10,418,848	(2,817,949)
Other Charges	697,802	1,010,269	1,394,813	2,426,663	1,031,850	1,471,510	(955,153)
Other Financing Uses	52,265	54,981	57,713	61,027	3,314	62,073	1,046
<b>Gross Appropriations</b>	<b>12,437,942</b>	<b>15,964,073</b>	<b>20,875,953</b>	<b>23,123,931</b>	<b>2,247,978</b>	<b>19,169,617</b>	<b>(3,954,314)</b>
Intrafund Transfers	(262,537)	(640,112)	(840,153)	(615,000)	225,153	(615,000)	—
<b>Net Appropriations</b>	<b>12,175,405</b>	<b>15,323,961</b>	<b>20,035,800</b>	<b>22,508,931</b>	<b>2,473,131</b>	<b>18,554,617</b>	<b>(3,954,314)</b>
Contingencies/Dept Reserves	930,646	1,461,804	1,811,804	1,805,386	(6,418)	1,805,384	(2)
Non-General Fund Reserves	15,044,466	14,679,239	13,775,932	12,736,546	(1,039,386)	12,522,095	(214,451)
<b>Total Requirements</b>	<b>28,150,517</b>	<b>31,465,004</b>	<b>35,623,536</b>	<b>37,050,863</b>	<b>1,427,327</b>	<b>32,882,096</b>	<b>(4,168,767)</b>
<b>Net County Cost</b>	<b>5,830,313</b>	<b>4,920,696</b>	<b>8,170,413</b>	<b>7,768,684</b>	<b>(401,729)</b>	<b>7,918,289</b>	<b>149,605</b>
Salary Resolution	24.0	27.0	25.0	25.0	—	25.0	—
FTE	24.0	27.0	25.0	25.0	—	25.0	—

## Mission Statement

The Office of Sustainability helps San Mateo County and its communities adapt to our changing environment by providing services and resources that inspire new ideas and solutions. We are committed to building a community that fulfills the needs of everyone today and in the future.

### Administration (4010P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Customer Service Respondents Rating Services as Good or Better <sup>1</sup>	---	---	95%	90%	90%
Percent of Employee Evaluations Completed Annually <sup>1</sup>	---	---	---	90%	90%
Percent of Outcome and Efficiency Goals Met <sup>1</sup>	---	---	64%	75%	75%

<sup>1</sup>Data not available

### Climate Change / Adaptation (4020P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Unincorporated Greenhouse Gas Emissions Reduced and Progress Toward Goals (Percent of Emissions Reduced Below 2005 levels)	28%	29%	-28.5%	-25%	-27%
Percentage of Students Participating in the Youth Exploring Sea Level Rise Science (YESS) Program with Free/Reduced Meals	33%	32%	35%	34%	36%
Number of External Events Hosted, and Number of People Reached	55 / 1,680	46 / 1,420	90 / 3146	52 / 1,500	57 / 1,600

### Livable Communities (4030P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Residents Walking and Biking in San Mateo County <sup>1</sup>	15,352	8,429	8,597	9,000	9,250
Percent of County Employees Participating in Commute Alternative Program Annually	16%	17%	19%	22%	24%
Jobs-Housing Gap Ratio	16:1	12:1	12:1	9:1	8:1

<sup>1</sup>Data for the count is annually collected during a week in September and requires volunteers to collect the data. In 2017, there was an influx in volunteers, which allowed for additional locations to be counted. The volunteer number decreased in 2018, resulting in fewer locations being counted and the overall results being less than the previous year.

**Energy and Water (4040P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Energy and Water Saving Library Kits Borrowed from Libraries Countywide <sup>1</sup>	130	250	260	400	400
BayREN Participation: Cost of Single- and Multifamily Outreach per Unit Served in San Mateo County (Lower is Better)	\$326	\$149	\$109	\$150	\$150
Stormwater: Cumulative Acres of Developed Green Infrastructure in Unincorporated County	44.4	47.59	49.63	62	76

<sup>1</sup>Program initiated in April 2017

**Solid Waste Management (4060B)**

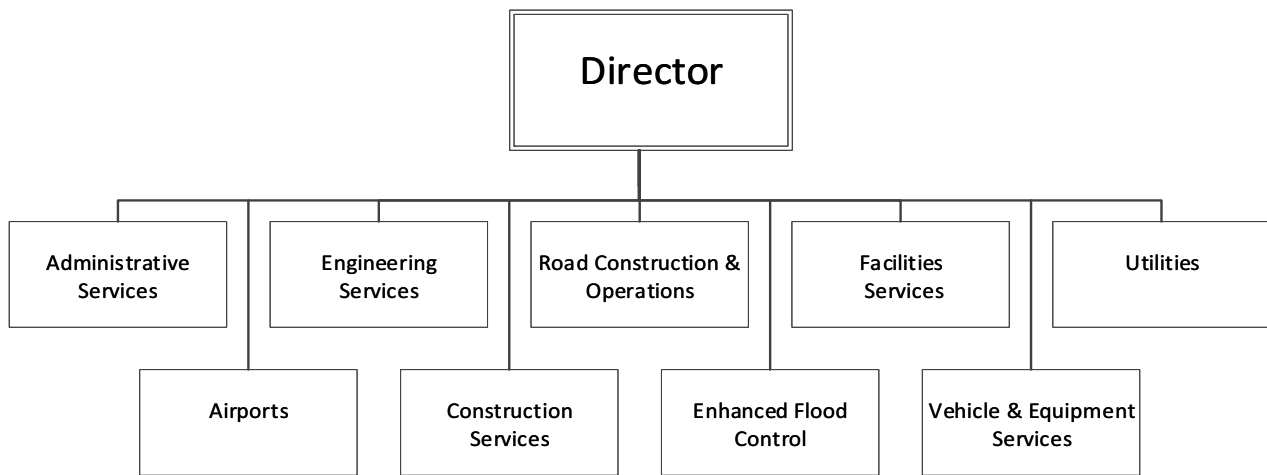
Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Tons Collected Curbside in County Franchised Area that are Disposed/Recycled by Recology					
• Disposal	4,030	4,123	4,009	4,000	4,000
• Recycling	7,072	7,232	7,164	7,150	7,200
Customer Satisfaction with Sustainability Hotline and Website -- Percent Rating Services Good or Better	95%	100%	94%	95%	95%
AB 939 Solid Waste Diversion Rate for Unincorporated San Mateo County -- Daily Disposal Rate per Person (lbs/person/day)					
• Residential	3.1	3.5	3.8	3.6	3.6
• Commercial	7.1	8.3	8.3	8.5	8.5

**OOS - County Service Area #8 (4070B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Tons Collected Curbside in County Service Area No. 8 that are Disposed and Recycled by Recology					
• Disposal	6,045	6,016	5,970	6,000	6,000
• Recycling	4,605	4,588	4,668	4,600	4,600
Percent of Customers Rating Recology/Shoreway Services for County Service Area No. 8 as Good or Better <sup>1</sup>	---	66%	83%	90%	90%
Redwood City Fire Department: Emergency Response Time Within Seven Minutes	97%	96%	90%	90%	90%

<sup>1</sup>Data not available

# DEPARTMENT OF PUBLIC WORKS



Department of Public Works (4500D)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	10,467,520	12,742,044	9,154,302	11,413,660	2,259,358	9,906,832	(1,506,828)
Licenses, Permits and Franchises	1,184,763	1,299,588	915,500	965,500	50,000	945,500	(20,000)
Fines, Forfeitures and Penalties	17,170	7,845	10,000	15,000	5,000	15,000	—
Use of Money and Property	6,281,705	7,177,545	5,654,265	6,906,634	1,252,369	6,920,830	14,196
Intergovernmental Revenues	23,876,977	28,689,122	28,921,938	32,122,976	3,201,038	28,883,550	(3,239,426)
Charges for Services	16,108,622	18,743,374	19,807,878	21,042,382	1,234,504	21,235,761	193,379
Interfund Revenue	31,658,972	33,154,636	43,913,535	53,340,300	9,426,765	46,920,924	(6,419,376)
Miscellaneous Revenue	2,215,677	1,966,256	803,660	674,300	(129,360)	678,300	4,000
Other Financing Sources	7,577,710	5,271,185	6,487,152	5,349,772	(1,137,380)	4,999,808	(349,964)
<b>Total Revenue</b>	<b>99,389,115</b>	<b>109,051,596</b>	<b>115,668,230</b>	<b>131,830,524</b>	<b>16,162,294</b>	<b>120,506,505</b>	<b>(11,324,019)</b>
Fund Balance	125,485,729	129,341,316	128,132,353	137,998,984	9,866,631	106,868,674	(31,130,310)
<b>Total Sources</b>	<b>224,874,844</b>	<b>238,392,912</b>	<b>243,800,583</b>	<b>269,829,508</b>	<b>26,028,925</b>	<b>227,375,179</b>	<b>(42,454,329)</b>
<b>Requirements</b>							
Salaries and Benefits	40,764,121	42,459,389	50,088,819	53,427,248	3,338,429	55,404,795	1,977,547
Services and Supplies	48,874,970	49,975,293	76,809,822	77,919,471	1,109,649	70,715,101	(7,204,370)
Other Charges	11,596,962	13,874,553	22,669,491	14,825,049	(7,844,442)	14,628,747	(196,302)
Fixed Assets	18,354,273	14,022,262	32,825,321	38,391,784	5,566,463	16,963,030	(21,428,754)
Other Financing Uses	8,738,710	8,120,219	9,508,761	8,480,251	(1,028,510)	8,632,213	151,962
<b>Gross Appropriations</b>	<b>128,329,035</b>	<b>128,451,716</b>	<b>191,902,214</b>	<b>193,043,803</b>	<b>1,141,589</b>	<b>166,343,886</b>	<b>(26,699,917)</b>
Intrafund Transfers	(31,586,544)	(27,449,641)	(31,742,195)	(30,082,969)	1,659,226	(30,146,693)	(63,724)
<b>Net Appropriations</b>	<b>96,742,491</b>	<b>101,002,075</b>	<b>160,160,019</b>	<b>162,960,834</b>	<b>2,800,815</b>	<b>136,197,193</b>	<b>(26,763,641)</b>
Contingencies/Dept Reserves	103,215,135	112,464,803	63,436,007	84,244,342	20,808,335	68,756,600	(15,487,742)
Non-General Fund Reserves	24,917,217	24,926,034	20,204,557	22,624,332	2,419,775	22,421,386	(202,946)
<b>Total Requirements</b>	<b>224,874,844</b>	<b>238,392,912</b>	<b>243,800,583</b>	<b>269,829,508</b>	<b>26,028,925</b>	<b>227,375,179</b>	<b>(42,454,329)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Salary Resolution	299.0	303.0	301.0	303.0	2.0	304.0	1.0
FTE	298.1	303.0	300.3	302.2	2.0	303.2	1.0

## Mission Statement

The Department of Public Works provides efficient, economical and responsive infrastructure systems and maintenance; facility engineering, design, development and maintenance; and utilities and environmental services to San Mateo County. Services ensure safe, cost effective, accessible and attractive County facilities.

### Public Works Administration (4510B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Customer Satisfaction Ratings	94%	97%	92%	90%	90%
Employee Evaluations Completed	67%	78%	90%	90%	90%
Percent of Employees Rating Working for the County as Very Good <sup>1</sup>	87%	82%	---	81%	81%

<sup>1</sup>Data not available

### Road Construction and Operations (4520B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Volume of Trash Collected per Mile Swept (Cubic Feet)	5.7	6.2	6.0	6.0	6.0
Cost per Mile of Road Maintenance	\$4,300	\$6,224	\$7,194	\$6,000	\$6,300
Percent of Maintained Miles with Pavement Condition Index Greater than Baseline <sup>1</sup>					
• Primary Roads (55 and Above)	96%	96%	96%	90%	90%
• Secondary Roads (40 and Above)	92%	92%	92%	85%	85%

<sup>1</sup>The benchmark has been established as 85 percent of Primary Roads and 80 percent of Secondary Roads meeting or exceeding Pavement Condition Index (PCI) targets

### Engineering Services (4600B)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Customers Rating Maps/Survey Records Services Good or Better	100%	100%	83%	90%	90%
Average Time to Complete Road Improvement Projects from Time of Appropriation of Funds to Time of Completion (in Months)					
• Seal	11	9	8	12	12
• Resurfacing <sup>1</sup>	22	24	---	12	12
• Reconstruction <sup>1</sup>	---	---	17	17	17
Percent of Construction Projects Completed within Budget and Scheduled Working Days <sup>2</sup>	94%	100%	100%	90%	90%

<sup>1</sup>Data not available

<sup>2</sup>This measure includes a benchmark of the Program's three-year historical average performance, which was 100 percent for the three-year period ending in FY 2017-18

**Enhanced Flood Control Program (4660B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Feasibility Studies Completed Identifying Projects to Reduce Flood Risks in Prioritized Areas	0	1	2	2	1
Number of Applications for State or Federal Grants to Leverage Local Flood Protection and Restoration Funding	4	4	10	3	4
Complete Plans and Specifications for Prioritized Projects Identified in Feasibility Studies <sup>1</sup>	0	0	1	1	2

<sup>1</sup>This measure is benchmarked with Santa Clara Valley Water District

**Facilities Services (4730B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Energy Usage per Square Foot					
• Detention	132	119	122	137	133
• Hospital	266	210	197	298	289
• Office	56	58	59	58	56
• Other	21	23	24	18	18
Weighted Average Facility Condition Measure by Building Category					
• Buildings	6%	7%	6%	6%	6%
• Detention	4%	5%	4%	4%	4%
• Health/Hospital	5%	5%	5%	5%	5%
Percent of Facilities EPA Energy Star Ratable	54%	55%	50%	43%	43%

**Construction Services (4740B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Average Service Requests Completed per Employee per Year <sup>1</sup>	72	75	90	60	60
Percent of Service Requests Completed Within Budget/ Schedule	100%	99%	100%	95%	95%
Percent of Employees Rating Services as Good or Better	100%	96%	100%	90%	90%

<sup>1</sup>This measure includes a benchmark of three-year historical average of program performance, which was 68 for the three-year period ending in FY 2017-18



**Vehicle and Equipment Services (4760B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Total Annual Mileage of County Vehicles					
• Patrol	1,109,215	1,257,769	1,338,634	1,200,000	1,200,000
• Non-Patrol	4,314,941	4,539,990	4,768,854	4,760,000	4,760,000
Total Cost per Vehicle					
• Patrol	\$4,470	\$4,870	\$6,378	\$6,941	\$7,150
• Non-Patrol	\$1,569	\$2,436	\$2,464	\$2,605	\$2,685
Preventative Maintenance Repair Orders as a Percent of Total Repair Orders <sup>1</sup>	52%	52%	52%	51%	51%

<sup>1</sup>The Standard set by the American Public Works Association is 50 percent or more preventative maintenance repair orders as a percentage of total repair orders

**Utilities (4840B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Resolved Sewer/Sanitation District Customer Requests Related to Sewer Lateral Back-ups	594	567	548	600	600
Percent of Time Spent on Sewer Preventative Maintenance <sup>1</sup>	79%	84%	85%	80%	80%
Cost of Scheduled Sewer Work per Mile of Sanitary Sewer Maintained	\$5,800	\$5,193	\$6,370	\$6,300	\$6,300

<sup>1</sup>This measure includes a benchmark of three-year historical average of program performance, which was 84 percent for the three-year period ending in FY 2017-18

**Airports (4850B)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Maintenance Requests Completed by Airport Staff at the San Carlos Airport <sup>1</sup>	130	148	189	150	150
Percent of Occupancy					
• Hangars and T-Shades	94%	94%	94%	94%	94%
• Offices and Concession Areas	92%	93%	92%	92%	92%
Percent of Aircraft Observed Adhering with the Voluntary Noise Abatement Procedures	100%	96%	95%	92%	92%

<sup>1</sup>This benchmark measure is compared to one analogous Bay Area General Aviation Airport (Livermore)

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Capital Projects (8500D)  
 Capital Projects Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2016-17	Actual 2017-18	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	2,501,200	1,063,364	4,581,773	4,179,176	(402,597)	—	(4,179,176)
Use of Money and Property	68,060	133,314	—	—	—	—	—
Intergovernmental Revenues	0	75,776	0	0	0	0	0
Charges for Services	0	300	0	0	0	0	0
Other Financing Sources	15,592,870	15,600,619	47,330,445	67,697,552	20,367,107	33,586,987	(34,110,565)
<b>Total Revenue</b>	<b>18,162,130</b>	<b>16,873,374</b>	<b>51,912,218</b>	<b>71,876,728</b>	<b>19,964,510</b>	<b>33,586,987</b>	<b>(38,289,741)</b>
Fund Balance	4,668,538	5,839,745	5,839,745	6,403,499	567,754	4,392,272	(2,011,227)
<b>Total Sources</b>	<b>22,830,668</b>	<b>22,713,119</b>	<b>57,751,963</b>	<b>78,280,227</b>	<b>20,528,264</b>	<b>37,979,259</b>	<b>(40,300,968)</b>
<b>Requirements</b>							
Services and Supplies	6,474,346	11,524,099	—	—	—	—	—
Fixed Assets	10,516,577	4,785,521	54,067,129	73,887,955	19,820,826	32,410,649	(41,477,306)
<b>Gross Appropriations</b>	<b>16,990,923</b>	<b>16,309,620</b>	<b>54,067,129</b>	<b>73,887,955</b>	<b>19,820,826</b>	<b>32,410,649</b>	<b>(41,477,306)</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>16,990,923</b>	<b>16,309,620</b>	<b>54,067,129</b>	<b>73,887,955</b>	<b>19,820,826</b>	<b>32,410,649</b>	<b>(41,477,306)</b>
Contingencies/Dept Reserves	5,839,745	6,403,499	3,684,834	4,392,272	707,438	5,568,610	1,176,338
<b>Total Requirements</b>	<b>22,830,668</b>	<b>22,713,119</b>	<b>57,751,963</b>	<b>78,280,227</b>	<b>20,528,264</b>	<b>37,979,259</b>	<b>(40,300,968)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>

## Mission Statement

The Capital Program plans, designs, constructs, upgrades and in general improves facilities and infrastructure to operate efficiently, and safely.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Projects on Track to be Completed Within Budget/Schedule	82%	92%	74%	90%	90%
Percent of New Single Year Projects Not Started in the Same Year Funding and Not Completed Within Two Years	18%	0%	11%	25%	25%
Capital Project Expenditures	\$18.2 M	\$17.3 M	\$16.3M	\$18 M	\$18 M

Accumulated Capital Outlay Fund (8200B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Use of Money and Property	1,188,907	1,885,147	500,000	500,000	—	500,000	—
<b>Total Revenue</b>	<b>1,188,907</b>	<b>1,885,147</b>	<b>500,000</b>	<b>500,000</b>	<b>—</b>	<b>500,000</b>	<b>—</b>
Fund Balance	85,299,230	84,786,892	84,786,892	86,672,039	1,885,147	84,786,892	(1,885,147)
<b>Total Sources</b>	<b>86,488,137</b>	<b>86,672,039</b>	<b>85,286,892</b>	<b>87,172,039</b>	<b>1,885,147</b>	<b>85,286,892</b>	<b>(1,885,147)</b>
<b>Requirements</b>							
Other Financing Uses	1,701,245	—	45,900,000	45,900,000	—	45,900,000	—
<b>Gross Appropriations</b>	<b>1,701,245</b>	<b>—</b>	<b>45,900,000</b>	<b>45,900,000</b>	<b>—</b>	<b>45,900,000</b>	<b>—</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>1,701,245</b>	<b>—</b>	<b>45,900,000</b>	<b>45,900,000</b>	<b>—</b>	<b>45,900,000</b>	<b>—</b>
Contingencies/Dept Reserves	—	—	—	1,885,147	1,885,147	—	(1,885,147)
Non-General Fund Reserves	84,786,892	86,672,039	39,386,892	39,386,892	—	39,386,892	—
<b>Total Requirements</b>	<b>86,488,137</b>	<b>86,672,039</b>	<b>85,286,892</b>	<b>87,172,039</b>	<b>1,885,147</b>	<b>85,286,892</b>	<b>(1,885,147)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>

## Mission Statement

The Accumulated Capital Outlay Fund (ACO Fund) contains appropriations for County capital improvements, facilities maintenance projects, and debt service payments.

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Courthouse Construction Fund (8300B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Use of Money and Property	(2,143)	(6,342)	—	—	—	—	—
Charges for Services	1,080,286	1,017,187	900,000	900,000	—	900,000	—
Interfund Revenue	—	—	464,422	464,422	—	464,422	—
Other Financing Sources	—	174,138	—	—	—	—	—
<b>Total Revenue</b>	<b>1,078,143</b>	<b>1,184,983</b>	<b>1,364,422</b>	<b>1,364,422</b>	<b>—</b>	<b>1,364,422</b>	<b>—</b>
Fund Balance	172,725	32,437	32,437	(1,415)	(33,852)	32,437	33,852
<b>Total Sources</b>	<b>1,250,868</b>	<b>1,217,420</b>	<b>1,396,859</b>	<b>1,363,007</b>	<b>(33,852)</b>	<b>1,396,859</b>	<b>33,852</b>
<b>Requirements</b>							
Other Financing Uses	1,218,431	1,218,836	1,364,422	1,363,007	(1,415)	1,364,422	1,415
<b>Gross Appropriations</b>	<b>1,218,431</b>	<b>1,218,836</b>	<b>1,364,422</b>	<b>1,363,007</b>	<b>(1,415)</b>	<b>1,364,422</b>	<b>1,415</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>1,218,431</b>	<b>1,218,836</b>	<b>1,364,422</b>	<b>1,363,007</b>	<b>(1,415)</b>	<b>1,364,422</b>	<b>1,415</b>
Contingencies/Dept Reserves	—	—	—	—	—	—	—
Non-General Fund Reserves	32,437	(1,415)	32,437	—	(32,437)	32,437	32,437
<b>Total Requirements</b>	<b>1,250,868</b>	<b>1,217,421</b>	<b>1,396,859</b>	<b>1,363,007</b>	<b>(33,852)</b>	<b>1,396,859</b>	<b>33,852</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>

## Mission Statement

Funds the construction, rehabilitation, leasing, and financing of courtrooms.

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Criminal Justice Construction Fund (8400B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Use of Money and Property	26,928	43,032	18,000	18,000	—	18,000	—
Charges for Services	1,080,610	1,017,384	900,000	900,000	—	900,000	—
<b>Total Revenue</b>	<b>1,107,538</b>	<b>1,060,416</b>	<b>918,000</b>	<b>918,000</b>	<b>—</b>	<b>918,000</b>	<b>—</b>
Fund Balance	1,504,465	1,512,003	1,512,003	1,472,419	(39,584)	1,290,419	(182,000)
<b>Total Sources</b>	<b>2,612,003</b>	<b>2,572,419</b>	<b>2,430,003</b>	<b>2,390,419</b>	<b>(39,584)</b>	<b>2,208,419</b>	<b>(182,000)</b>
<b>Requirements</b>							
Other Financing Uses	1,100,000	1,100,000	1,100,000	1,100,000	—	1,100,000	—
<b>Gross Appropriations</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>—</b>	<b>1,100,000</b>	<b>—</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>—</b>	<b>1,100,000</b>	<b>—</b>
Contingencies/Dept Reserves	—	—	—	—	—	—	—
Non-General Fund Reserves	1,512,003	1,472,419	1,330,003	1,290,419	(39,584)	1,108,419	(182,000)
<b>Total Requirements</b>	<b>2,612,003</b>	<b>2,572,419</b>	<b>2,430,003</b>	<b>2,390,419</b>	<b>(39,584)</b>	<b>2,208,419</b>	<b>(182,000)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>

## Mission Statement

Funds the construction, rehabilitation, leasing, and financing of criminal justice facilities.

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Other Capital Construction Fund (8450D)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

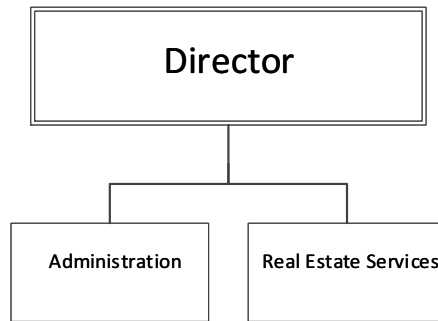
	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	11,499,134	30,045,324	53,668,376	21,737,015	(31,931,361)	8,000,000	(13,737,015)
Use of Money and Property	95,307	139,691	—	—	—	—	—
Miscellaneous Revenue	—	80,077	—	—	—	—	—
Other Financing Sources	9,327,179	20,623,224	119,739,176	74,941,597	(44,797,579)	74,200,000	(741,597)
<b>Total Revenue</b>	<b>20,921,621</b>	<b>50,888,316</b>	<b>173,407,552</b>	<b>96,678,612</b>	<b>(76,728,940)</b>	<b>82,200,000</b>	<b>(14,478,612)</b>
Fund Balance	8,712,582	5,864,350	5,864,350	8,251,842	2,387,492	—	(8,251,842)
<b>Total Sources</b>	<b>29,634,203</b>	<b>56,752,666</b>	<b>179,271,902</b>	<b>104,930,454</b>	<b>(74,341,448)</b>	<b>82,200,000</b>	<b>(22,730,454)</b>
<b>Requirements</b>							
Services and Supplies	495,772	876,770	—	15,263,425	15,263,425	17,700,000	2,436,575
Fixed Assets	20,604,576	46,123,128	173,406,832	89,223,504	(84,183,328)	64,500,000	(24,723,504)
Other Financing Uses	2,668,785	1,511,247	5,865,070	443,525	(5,421,545)	—	(443,525)
<b>Gross Appropriations</b>	<b>23,769,133</b>	<b>48,511,145</b>	<b>179,271,902</b>	<b>104,930,454</b>	<b>(74,341,448)</b>	<b>82,200,000</b>	<b>(22,730,454)</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>23,769,133</b>	<b>48,511,145</b>	<b>179,271,902</b>	<b>104,930,454</b>	<b>(74,341,448)</b>	<b>82,200,000</b>	<b>(22,730,454)</b>
Contingencies/Dept Reserves	1,899,662	408,033	—	—	—	—	—
Non-General Fund Reserves	3,965,408	7,833,488	—	—	—	—	—
<b>Total Requirements</b>	<b>29,634,203</b>	<b>56,752,666</b>	<b>179,271,902</b>	<b>104,930,454</b>	<b>(74,341,448)</b>	<b>82,200,000</b>	<b>(22,730,454)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>

## Mission Statement

The Other Capital Construction Fund contains appropriations for major County capital improvements.

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## REAL PROPERTY SERVICES



Real Property Services (1220B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Use of Money and Property	437,069	374,136	507,160	444,041	(63,119)	446,165	2,124
Charges for Services	—	—	—	—	—	—	—
Interfund Revenue	2,832,684	2,714,653	3,121,070	3,088,793	(32,277)	3,149,367	60,574
Miscellaneous Revenue	3,504	17,135	—	50,000	50,000	50,000	—
<b>Total Revenue</b>	<b>3,273,257</b>	<b>3,105,924</b>	<b>3,628,230</b>	<b>3,582,834</b>	<b>(45,396)</b>	<b>3,645,532</b>	<b>62,698</b>
Fund Balance	1,386,719	1,126,672	1,126,672	922,826	(203,846)	902,826	(20,000)
<b>Total Sources</b>	<b>4,659,976</b>	<b>4,232,596</b>	<b>4,754,902</b>	<b>4,505,660</b>	<b>(249,242)</b>	<b>4,548,358</b>	<b>42,698</b>
<b>Requirements</b>							
Salaries and Benefits	733,951	702,415	786,913	899,489	112,576	950,331	50,842
Services and Supplies	222,177	323,610	467,384	522,225	54,841	502,975	(19,250)
Other Charges	18,867,871	18,806,536	19,194,371	19,559,357	364,986	19,812,536	253,179
Other Financing Uses	18,245	18,177	18,482	27,909	9,427	28,247	338
<b>Gross Appropriations</b>	<b>19,842,244</b>	<b>19,850,738</b>	<b>20,467,150</b>	<b>21,008,980</b>	<b>541,830</b>	<b>21,294,089</b>	<b>285,109</b>
Intrafund Transfers	(16,308,940)	(16,540,968)	(16,681,787)	(17,406,146)	(724,359)	(17,648,557)	(242,411)
<b>Net Appropriations</b>	<b>3,533,304</b>	<b>3,309,770</b>	<b>3,785,363</b>	<b>3,602,834</b>	<b>(182,529)</b>	<b>3,645,532</b>	<b>42,698</b>
Contingencies/Dept Reserves	1,126,672	922,826	969,539	902,826	(66,713)	902,826	—
<b>Total Requirements</b>	<b>4,659,976</b>	<b>4,232,596</b>	<b>4,754,902</b>	<b>4,505,660</b>	<b>(249,242)</b>	<b>4,548,358</b>	<b>42,698</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Salary Resolution	4.0	4.0	4.0	5.0	1.0	5.0	—
FTE	4.0	4.0	4.0	4.5	0.5	4.5	—

## Mission Statement

The Real Property program efficiently and effectively researches historical records, negotiates leases as either the landlord or tenant, disposes of surplus real property, and purchases property on the County's behalf. The unit collaborates with County, regional, city, and state agencies to find cost effective, well-considered strategies for providing services of health care, human services, transportation, outdoor activities, and infrastructure maintenance. Real Property works closely with other County departments to define leased facility needs, identify appropriate alternatives, negotiate leases on competitive terms and administer those agreements throughout the term of lease, and protects the County's financial and legal interests. In addition, Real Property negotiates concession and permit agreements and facilitates right of way transactions.

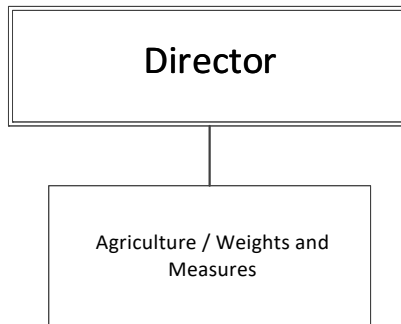
## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Monthly Rents per Square Foot	\$2.45	\$2.85	\$2.97	\$3.06	\$3.18
Percent of Customer Survey Respondents Rating Services as Good or Better	92%	100%	91%	90%	90%

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## AGRICULTURAL COMMISSIONER / SEALER



Agricultural Commissioner/Sealer (1260B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	—	—	153,633	153,633	—	153,633	—
Licenses, Permits and Franchises	657,669	645,112	737,900	737,900	—	737,900	—
Fines, Forfeitures and Penalties	19,360	17,313	—	—	—	—	—
Intergovernmental Revenues	2,501,177	3,205,558	2,449,180	3,446,896	997,716	3,446,896	—
Charges for Services	91,047	88,662	122,200	122,200	—	122,200	—
Interfund Revenue	1,130	831	—	831	831	831	—
Miscellaneous Revenue	12,627	415	—	—	—	—	—
<b>Total Revenue</b>	<b>3,283,009</b>	<b>3,957,891</b>	<b>3,462,913</b>	<b>4,461,460</b>	<b>998,547</b>	<b>4,461,460</b>	<b>—</b>
Fund Balance	552,934	643,010	643,010	494,574	(148,436)	355,511	(139,063)
<b>Total Sources</b>	<b>3,835,943</b>	<b>4,600,901</b>	<b>4,105,923</b>	<b>4,956,034</b>	<b>850,111</b>	<b>4,816,971</b>	<b>(139,063)</b>
<b>Requirements</b>							
Salaries and Benefits	4,240,189	4,463,544	4,807,606	5,604,697	797,091	5,809,162	204,465
Services and Supplies	289,789	595,563	621,028	1,033,755	412,727	1,025,834	(7,921)
Other Charges	780,414	1,336,600	681,328	744,988	63,660	632,473	(112,515)
Other Financing Uses	4,381	3,801	4,495	4,005	(490)	4,150	145
<b>Gross Appropriations</b>	<b>5,314,772</b>	<b>6,399,509</b>	<b>6,114,457</b>	<b>7,387,445</b>	<b>1,272,988</b>	<b>7,471,619</b>	<b>84,174</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>5,314,772</b>	<b>6,399,509</b>	<b>6,114,457</b>	<b>7,387,445</b>	<b>1,272,988</b>	<b>7,471,619</b>	<b>84,174</b>
Contingencies/Dept Reserves	355,511	355,511	355,511	355,511	—	355,511	—
Non-General Fund Reserves	—	—	—	—	—	—	—
<b>Total Requirements</b>	<b>5,670,283</b>	<b>6,755,020</b>	<b>6,469,968</b>	<b>7,742,956</b>	<b>1,272,988</b>	<b>7,827,130</b>	<b>84,174</b>
<b>Net County Cost</b>	<b>1,834,341</b>	<b>2,154,119</b>	<b>2,364,045</b>	<b>2,786,922</b>	<b>422,877</b>	<b>3,010,159</b>	<b>223,237</b>
Salary Resolution	30.0	30.0	30.0	30.0	—	30.0	—
FTE	29.6	30.0	28.4	29.7	1.2	29.7	—

## Mission Statement

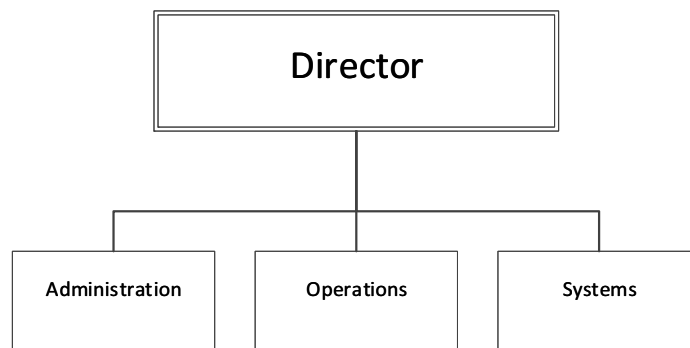
To protect agricultural and environmental resources, ensure the safe use of pesticides, prevent the introduction of invasive pests, provide consumer protection and ensure equity in the marketplace.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Licensed Businesses in Compliance with Pesticide Regulatory Requirements	93%	95%	97%	95%	95%
Percent of Exotic Insect Quality Control Specimens Recovered by Pest Detection Staff	89%	89%	83%	95%	95%
Average Cost per Weights and Measures Device Inspected Compared to All Other Association of Bay Area Government (ABAG) Counties					
• San Mateo County	\$72	\$67	\$67	\$54	\$54
• ABAG Counties	\$111	\$116	\$116	\$106	\$106

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## OFFICE OF PUBLIC SAFETY COMMUNICATIONS



Public Safety Communications (1240B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Intergovernmental Revenues	3,116,432	2,986,715	2,986,715	5,624,960	2,638,245	2,986,715	(2,638,245)
Charges for Services	6,350,156	7,538,236	7,074,333	7,276,048	201,715	7,412,244	136,196
Interfund Revenue	—	—	9,704	—	(9,704)	—	—
Miscellaneous Revenue	182,518	91,956	100,000	100,000	—	100,000	—
<b>Total Revenue</b>	<b>9,649,106</b>	<b>10,616,907</b>	<b>10,170,752</b>	<b>13,001,008</b>	<b>2,830,256</b>	<b>10,498,959</b>	<b>(2,502,049)</b>
Fund Balance	1,672,701	2,623,057	2,623,057	514,088	(2,108,969)	1,047,068	532,980
<b>Total Sources</b>	<b>11,321,807</b>	<b>13,239,964</b>	<b>12,793,809</b>	<b>13,515,096</b>	<b>721,287</b>	<b>11,546,027</b>	<b>(1,969,069)</b>
<b>Requirements</b>							
Salaries and Benefits	11,895,687	12,505,443	13,426,902	15,277,223	1,850,321	14,862,588	(414,634)
Services and Supplies	663,484	1,973,358	2,759,543	2,739,194	(20,349)	1,800,973	(938,221)
Other Charges	652,385	624,953	1,134,465	1,278,217	143,752	1,310,055	31,838
Fixed Assets	52,567	640,279	575,000	575,000	—	575,000	—
Other Financing Uses	48,627	46,555	49,461	69,372	19,911	71,180	1,808
<b>Gross Appropriations</b>	<b>13,312,749</b>	<b>15,790,588</b>	<b>17,945,371</b>	<b>19,939,006</b>	<b>1,993,635</b>	<b>18,619,796</b>	<b>(1,319,209)</b>
Intrafund Transfers	(300,458)	(118,153)	(620,445)	(620,445)	—	(620,445)	—
<b>Net Appropriations</b>	<b>13,012,291</b>	<b>15,672,435</b>	<b>17,324,926</b>	<b>19,318,561</b>	<b>1,993,635</b>	<b>17,999,351</b>	<b>(1,319,209)</b>
Contingencies/Dept Reserves	445,063	517,792	517,792	1,047,068	529,276	1,047,068	—
<b>Total Requirements</b>	<b>13,457,354</b>	<b>16,190,227</b>	<b>17,842,718</b>	<b>20,365,629</b>	<b>2,522,911</b>	<b>19,046,419</b>	<b>(1,319,209)</b>
<b>Net County Cost</b>	<b>2,135,547</b>	<b>2,950,263</b>	<b>5,048,909</b>	<b>6,850,533</b>	<b>1,801,624</b>	<b>7,500,392</b>	<b>649,860</b>
Salary Resolution	74.0	74.0	74.0	75.0	1.0	75.0	—
FTE	74.0	74.0	74.0	75.0	1.0	75.0	—

## Mission Statement

Public Safety Communications touches thousands of lives daily. We strive to be responsive by making each encounter a positive experience and treat every individual with empathy, respect and professionalism. We are dedicated to life safety, partnerships, customer service, and pride ourselves on excellence through teamwork.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
9-1-1 Calls Received and Answered Within 10 seconds	91%	85%	92%	90%	90%
Percent of High Priority Police, Fire and Medical Calls Dispatched Within Established Timeframes	74%	70%	73%	75%	75%

Structural Fire (3550B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	7,160,729	7,628,798	6,186,445	9,672,230	3,485,785	8,895,948	(776,282)
Use of Money and Property	199,058	317,717	77,000	122,483	45,483	122,483	—
Intergovernmental Revenues	2,219,470	2,127,224	2,118,411	2,450,578	332,167	2,340,578	(110,000)
Charges for Services	270,683	283,769	280,000	260,500	(19,500)	260,500	—
Miscellaneous Revenue	68,616	42,878	18,683	18,683	—	18,683	—
<b>Total Revenue</b>	<b>9,918,555</b>	<b>10,400,386</b>	<b>8,680,539</b>	<b>12,524,474</b>	<b>3,843,935</b>	<b>11,638,192</b>	<b>(886,282)</b>
Fund Balance	8,177,077	9,398,269	9,398,269	10,620,060	1,221,791	7,513,148	(3,106,912)
<b>Total Sources</b>	<b>18,095,632</b>	<b>19,798,655</b>	<b>18,078,808</b>	<b>23,144,534</b>	<b>5,065,726</b>	<b>19,151,340</b>	<b>(3,993,194)</b>
<b>Requirements</b>							
Services and Supplies	—	—	—	—	—	—	—
Other Financing Uses	8,697,362	9,178,595	10,411,503	15,640,386	5,228,883	14,595,304	(1,045,082)
<b>Gross Appropriations</b>	<b>8,697,362</b>	<b>9,178,595</b>	<b>10,411,503</b>	<b>15,640,386</b>	<b>5,228,883</b>	<b>14,595,304</b>	<b>(1,045,082)</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>8,697,362</b>	<b>9,178,595</b>	<b>10,411,503</b>	<b>15,640,386</b>	<b>5,228,883</b>	<b>14,595,304</b>	<b>(1,045,082)</b>
Non-General Fund Reserves	9,398,269	10,620,059	7,667,305	7,504,148	(163,157)	4,556,036	(2,948,112)
<b>Total Requirements</b>	<b>18,095,632</b>	<b>19,798,654</b>	<b>18,078,808</b>	<b>23,144,534</b>	<b>5,065,726</b>	<b>19,151,340</b>	<b>(3,993,194)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>

## Mission Statement

The mission of the San Mateo County Fire Department is to protect the life, property, and natural resources of its citizens and visitors through effective emergency response, incident mitigation, preparedness, education, and prevention.



Fire Protection Services (3580B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	1,020,012	632,459	1,500,000	3,722,272	2,222,272	1,500,000	(2,222,272)
Interfund Revenue	—	—	153,112	—	(153,112)	—	—
Miscellaneous Revenue	—	361,484	—	—	—	—	—
Other Financing Sources	8,697,362	9,178,595	10,258,391	15,631,386	5,372,995	14,827,304	(804,082)
<b>Total Revenue</b>	<b>9,717,374</b>	<b>10,172,539</b>	<b>11,911,503</b>	<b>19,353,658</b>	<b>7,442,155</b>	<b>16,327,304</b>	<b>(3,026,354)</b>
<b>Total Sources</b>	<b>9,717,374</b>	<b>10,172,539</b>	<b>11,911,503</b>	<b>19,353,658</b>	<b>7,442,155</b>	<b>16,327,304</b>	<b>(3,026,354)</b>
<b>Requirements</b>							
Salaries and Benefits	1,802	1,138	1,802	741	(1,061)	741	—
Services and Supplies	8,410,871	9,250,289	9,838,398	14,308,807	4,470,409	14,043,173	(265,634)
Other Charges	224,623	88,720	144,175	776,812	632,637	356,262	(420,550)
Fixed Assets	767,008	516,836	1,500,000	3,840,170	2,340,170	1,500,000	(2,340,170)
Other Financing Uses	313,070	315,556	403,092	403,092	—	403,092	—
<b>Gross Appropriations</b>	<b>9,717,374</b>	<b>10,172,539</b>	<b>11,887,467</b>	<b>19,329,622</b>	<b>7,442,155</b>	<b>16,303,268</b>	<b>(3,026,354)</b>
Intrafund Transfers	—	—	24,036	24,036	—	24,036	—
<b>Net Appropriations</b>	<b>9,717,374</b>	<b>10,172,539</b>	<b>11,911,503</b>	<b>19,353,658</b>	<b>7,442,155</b>	<b>16,327,304</b>	<b>(3,026,354)</b>
<b>Total Requirements</b>	<b>9,717,374</b>	<b>10,172,539</b>	<b>11,911,503</b>	<b>19,353,658</b>	<b>7,442,155</b>	<b>16,327,304</b>	<b>(3,026,354)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Salary Resolution	—	—	—	—	—	—	—

## Mission Statement

The mission of the San Mateo County Fire Department is to protect the life, property, and natural resources of its citizens and visitors through effective emergency response, incident mitigation, preparedness, education, and prevention.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Fire Related Deaths and Injuries	0	0	0	0	0
Percent of Fire and Emergency Medical Calls Responded to Within Time Criteria Established by County EMS (7 Minutes)	95%	86%	89%	90%	90%

County Service Area #1 (3560B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	3,184,263	3,365,425	2,871,500	3,404,410	532,910	3,089,371	(315,039)
Use of Money and Property	72,009	129,480	37,952	47,067	9,115	44,872	(2,195)
Intergovernmental Revenues	12,857	12,496	12,283	12,283	—	12,283	—
Charges for Services	92,064	92,064	90,000	90,000	—	90,000	—
Miscellaneous Revenue	—	133,922	4,000	2,000	(2,000)	2,000	—
<b>Total Revenue</b>	<b>3,361,193</b>	<b>3,733,386</b>	<b>3,015,735</b>	<b>3,555,760</b>	<b>540,025</b>	<b>3,238,526</b>	<b>(317,234)</b>
Fund Balance	4,548,165	5,009,232	5,009,232	6,121,401	1,112,169	5,599,403	(521,998)
<b>Total Sources</b>	<b>7,909,358</b>	<b>8,742,618</b>	<b>8,024,967</b>	<b>9,677,161</b>	<b>1,652,194</b>	<b>8,837,929</b>	<b>(839,232)</b>
<b>Requirements</b>							
Services and Supplies	2,900,125	2,621,219	3,238,255	3,989,754	751,499	3,896,994	(92,760)
Other Charges	—	—	—	—	—	—	—
Fixed Assets	—	—	80,000	88,004	8,004	80,000	(8,004)
<b>Gross Appropriations</b>	<b>2,900,125</b>	<b>2,621,219</b>	<b>3,318,255</b>	<b>4,077,758</b>	<b>759,503</b>	<b>3,976,994</b>	<b>(100,764)</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>2,900,125</b>	<b>2,621,219</b>	<b>3,318,255</b>	<b>4,077,758</b>	<b>759,503</b>	<b>3,976,994</b>	<b>(100,764)</b>
Non-General Fund Reserves	5,009,232	6,121,399	4,706,712	5,599,403	892,691	4,860,935	(738,468)
<b>Total Requirements</b>	<b>7,909,358</b>	<b>8,742,618</b>	<b>8,024,967</b>	<b>9,677,161</b>	<b>1,652,194</b>	<b>8,837,929</b>	<b>(839,232)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>

## Mission Statement

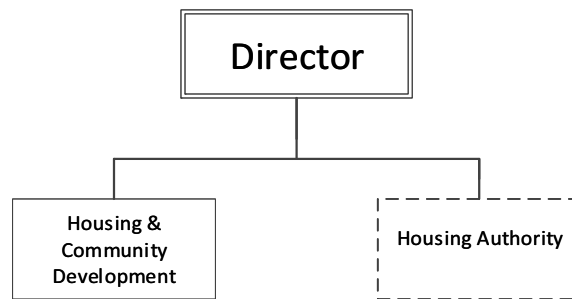
The mission of the San Mateo County Fire Department is to protect the life, property, and natural resources of its citizens and visitors through effective emergency response, incident mitigation, preparedness, education, and prevention.

The San Mateo County Sheriff's Office protects life and property and preserves the public peace.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Parcels in CSA #1 Having Compliant Defensible Space per Public Resource Code 4291	83%	91%	95%	90%	90%
Percent of Customer Survey Respondents Rating Sheriff's Services Good or Better	93%	90%	81%	90%	90%

## DEPARTMENT OF HOUSING



**Legend:**  
----- = Information only non-  
General Fund Department

Department of Housing (7900B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	12,601,478	16,237,581	43,730,255	54,767,889	11,037,634	26,617,874	(28,150,015)
Use of Money and Property	3,787,055	3,784,338	3,832,455	3,843,480	11,025	3,843,480	—
Intergovernmental Revenues	98,708,044	96,621,919	98,148,956	110,715,068	12,566,112	107,630,277	(3,084,791)
Charges for Services	239,256	274,858	240,000	362,500	122,500	362,500	—
Interfund Revenue	2,633,899	2,849,020	3,387,633	5,612,247	2,224,614	5,058,497	(553,750)
Miscellaneous Revenue	1,445,248	2,402,878	1,150,201	1,247,765	97,564	1,247,765	—
<b>Total Revenue</b>	<b>119,414,980</b>	<b>122,170,595</b>	<b>150,489,500</b>	<b>176,548,949</b>	<b>26,059,449</b>	<b>144,760,393</b>	<b>(31,788,556)</b>
Fund Balance	42,105	—	—	36,904	36,904	36,904	—
<b>Total Sources</b>	<b>119,457,085</b>	<b>122,170,595</b>	<b>150,489,500</b>	<b>176,585,853</b>	<b>26,096,353</b>	<b>144,797,297</b>	<b>(31,788,556)</b>
<b>Requirements</b>							
Salaries and Benefits	7,321,020	7,910,055	8,593,329	8,828,820	235,491	9,110,468	281,648
Services and Supplies	2,938,522	3,125,161	3,186,098	3,525,707	339,609	3,356,707	(169,000)
Other Charges	110,570,581	111,435,379	142,281,065	167,802,888	25,521,823	132,651,684	(35,151,204)
<b>Gross Appropriations</b>	<b>120,830,123</b>	<b>122,470,595</b>	<b>154,060,492</b>	<b>180,157,415</b>	<b>26,096,923</b>	<b>145,118,859</b>	<b>(35,038,556)</b>
Intrafund Transfers	(1,073,038)	—	(3,307,896)	(3,307,896)	—	(57,896)	3,250,000
<b>Net Appropriations</b>	<b>119,757,085</b>	<b>122,470,595</b>	<b>150,752,596</b>	<b>176,849,519</b>	<b>26,096,923</b>	<b>145,060,963</b>	<b>(31,788,556)</b>
Contingencies/Dept Reserves	79,009	36,904	36,904	36,904	—	36,904	—
<b>Total Requirements</b>	<b>119,836,094</b>	<b>122,507,499</b>	<b>150,789,500</b>	<b>176,886,423</b>	<b>26,096,923</b>	<b>145,097,867</b>	<b>(31,788,556)</b>
<b>Net County Cost</b>	<b>379,009</b>	<b>336,904</b>	<b>300,000</b>	<b>300,570</b>	<b>570</b>	<b>300,570</b>	<b>—</b>
Salary Resolution	63.0	63.0	63.0	66.0	3.0	66.0	—
FTE	62.8	63.0	63.0	66.0	3.0	66.0	—

## Mission Statement

The Department of Housing collaborates with partners as a catalyst to increase the supply of affordable housing and create opportunities for people of all income levels and abilities to prosper by supporting livable and thriving communities.

## Performance Measures

### Housing and Community Development (7920P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
New Affordable Housing Units in the Development Pipeline	176	542	626	300	300
Leveraged Ratio of Affordable Housing Investment for Each Dollar of Local Funding Invested	\$14.89	\$21.80	\$21.80	\$15.00	\$15.00
Number of Households Benefiting Directly from County Administered Loans and Grants for Home Purchase, Repair, or Rehabilitation	170	182	103	152	152

### Housing Authority (7930P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Rental Voucher Subsidies Utilized	96%	96%	94%	94%	94%
Number of Individuals and Families Through Provider-Based Assistance (PBA) Program	50	48	71	53	53
Number of Families Exiting Housing Subsidy Programs as a Result of Self-Sufficiency	46	54	52	40	40

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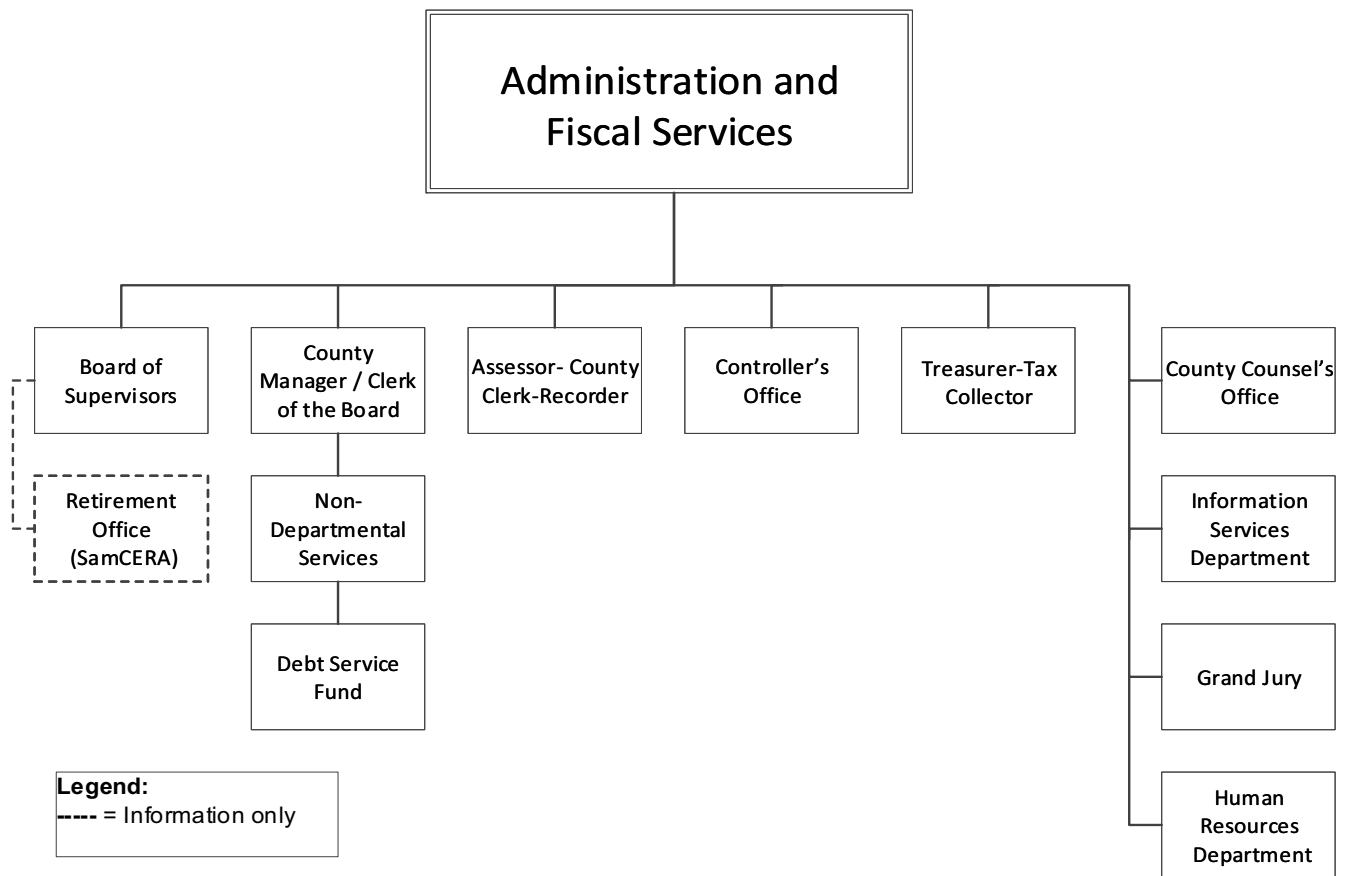
# ADMINISTRATION AND FISCAL



## FY 2019-20

### ADOPTED BUDGET

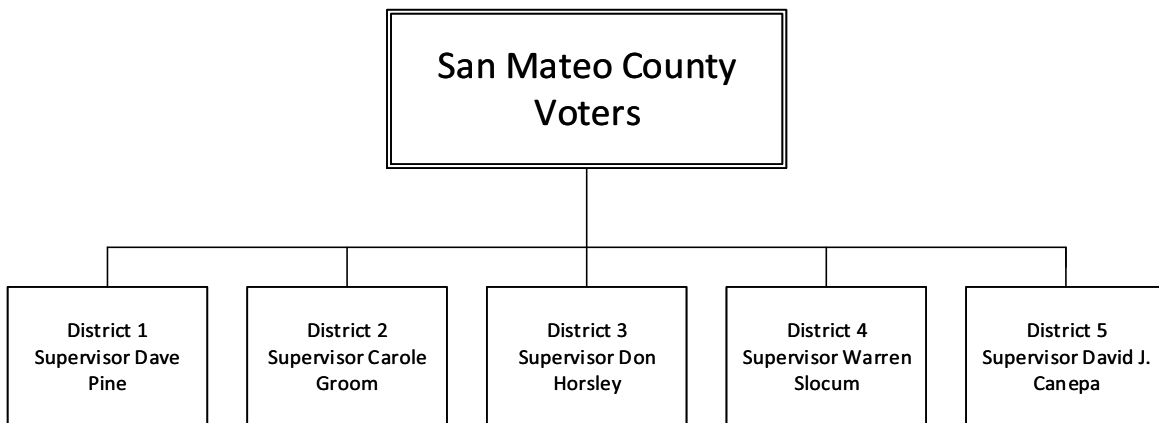




Administration and Fiscal Services  
 FY 2019-20 and FY 2020-21  
 All Funds Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Total Requirements</b>							
<b>General Fund Budgets</b>							
Board of Supervisors	4,560,472	4,742,804	5,123,007	5,339,866	216,859	5,535,607	195,742
County Manager/ Clerk of the Board	15,581,882	17,790,820	28,572,933	28,432,791	(140,142)	19,976,833	(8,455,958)
Assessor-County Clerk-Recorder	26,877,039	26,614,519	35,721,126	38,481,497	2,760,371	32,432,894	(6,048,603)
Controller's Office	13,553,250	13,511,823	15,178,540	16,092,114	913,574	16,085,669	(6,445)
Treasurer - Tax Collector	6,494,967	8,236,559	16,890,725	16,278,591	(612,134)	13,740,524	(2,538,067)
County Counsel's Office	13,143,323	16,280,376	16,060,610	18,498,018	2,437,408	19,856,298	1,358,280
Human Resources Department	16,674,758	17,118,637	18,946,668	20,495,969	1,549,301	20,419,500	(76,468)
Information Services Department	36,056,032	28,503,446	29,520,446	37,392,060	7,871,614	29,729,868	(7,662,192)
Grand Jury	114,544	112,491	124,362	124,362	—	124,362	—
Non-Departmental Services	513,826,337	603,332,731	393,154,007	489,888,268	96,734,261	431,042,060	(58,846,208)
<b>Total General Fund</b>	<b>646,882,604</b>	<b>736,244,206</b>	<b>559,292,424</b>	<b>671,023,536</b>	<b>111,731,112</b>	<b>588,943,617</b>	<b>(82,079,919)</b>
Total Requirements	646,882,604	736,244,206	559,292,424	671,023,536	111,731,112	588,943,617	(82,079,919)
Total Sources	1,069,476,820	1,183,493,769	1,045,578,160	1,193,930,595	148,352,435	1,132,585,396	(61,345,199)
Net County Cost	(422,594,216)	(447,249,563)	(486,285,736)	(522,907,059)	(36,621,323)	(543,641,779)	(20,734,720)
<b>Non-General Fund Budgets</b>							
Debt Service Fund	75,402,215	74,546,760	74,625,980	72,792,568	(1,833,412)	70,552,325	(2,240,243)
<b>Total Non-General Funds</b>	<b>75,402,215</b>	<b>74,546,760</b>	<b>74,625,980</b>	<b>72,792,568</b>	<b>(1,833,412)</b>	<b>70,552,325</b>	<b>(2,240,243)</b>
Total Requirements	81,815,813	82,361,487	83,789,415	81,771,426	(2,017,989)	79,571,862	(2,199,564)
Total Sources	81,849,562	82,399,955	83,789,415	81,771,426	(2,017,989)	79,571,862	(2,199,564)
Net County Cost	(33,749)	(38,468)	—	—	—	—	—
<b>Authorized Positions</b>							
FTE	535.9	542.0	539.5	588.6	49.1	588.6	—
Salary Resolution	538.0	542.0	542.0	590.0	48.0	590.0	—
<b>Information Only</b>							
Retirement Office (Information Only)	6,413,597	7,814,728	9,163,435	8,978,858	(184,577)	9,019,537	40,679

## BOARD OF SUPERVISORS



Board of Supervisors (1100B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Intergovernmental Revenues	—	—	—	—	—	—	—
Miscellaneous Revenue	3,250	—	—	—	—	—	—
<b>Total Revenue</b>	<b>3,250</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Fund Balance	—	—	—	—	—	—	—
<b>Total Sources</b>	<b>3,250</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Requirements</b>							
Salaries and Benefits	3,958,998	4,131,059	4,358,343	4,610,859	252,516	4,790,556	179,698
Services and Supplies	246,749	309,731	411,097	382,998	(28,099)	354,095	(28,903)
Other Charges	334,521	310,280	409,774	407,201	(2,573)	451,358	44,157
Other Financing Uses	20,204	17,532	20,730	15,745	(4,985)	16,535	790
<b>Gross Appropriations</b>	<b>4,560,472</b>	<b>4,768,603</b>	<b>5,199,944</b>	<b>5,416,803</b>	<b>216,859</b>	<b>5,612,544</b>	<b>195,742</b>
Intrafund Transfers	—	(25,799)	(76,937)	(76,937)	—	(76,937)	—
<b>Net Appropriations</b>	<b>4,560,472</b>	<b>4,742,804</b>	<b>5,123,007</b>	<b>5,339,866</b>	<b>216,859</b>	<b>5,535,607</b>	<b>195,742</b>
<b>Total Requirements</b>	<b>4,560,472</b>	<b>4,742,804</b>	<b>5,123,007</b>	<b>5,339,866</b>	<b>216,859</b>	<b>5,535,607</b>	<b>195,742</b>
<b>Net County Cost</b>	<b>4,557,222</b>	<b>4,742,804</b>	<b>5,123,007</b>	<b>5,339,866</b>	<b>216,859</b>	<b>5,535,607</b>	<b>195,742</b>
Salary Resolution	22.0	23.0	22.0	22.0	—	22.0	—
FTE	21.9	23.0	21.9	21.9	—	21.9	—

## Mission Statement

Protect and enhance community health, safety, welfare and natural resources.

## Performance Measures

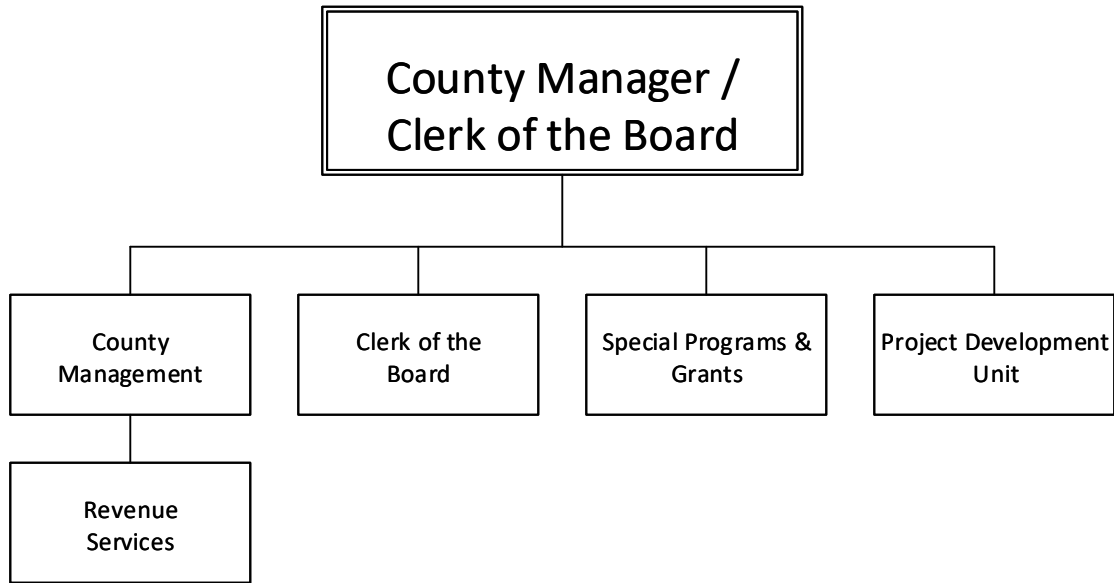
Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Shared Vision 2025 Community Impact Goals Met or Moving in the Right Direction <sup>1</sup>	---	72%	80%	80%	80%
Percent of Measure K Performance Goals Met	58%	92%	92%	90%	90%

<sup>1</sup>New measure for FY 2017-18

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## COUNTY MANAGER / CLERK OF THE BOARD



County Manager/Clerk of the Board (1200B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	2,669,487	2,275,720	10,382,340	9,273,831	(1,108,509)	1,094,032	(8,179,799)
Intergovernmental Revenues	1,408,217	972,967	1,029,653	1,029,653	—	1,029,653	—
Charges for Services	85,162	113,904	55,250	55,250	—	55,250	—
Interfund Revenue	1,340	1,263	300,000	—	(300,000)	—	—
Miscellaneous Revenue	115,414	(78,018)	545,000	—	(545,000)	—	—
<b>Total Revenue</b>	<b>4,279,621</b>	<b>3,285,836</b>	<b>12,312,243</b>	<b>10,358,734</b>	<b>(1,953,509)</b>	<b>2,178,935</b>	<b>(8,179,799)</b>
Fund Balance	2,439,033	3,392,236	3,392,236	3,865,486	473,250	3,506,619	(358,867)
<b>Total Sources</b>	<b>6,718,654</b>	<b>6,678,072</b>	<b>15,704,479</b>	<b>14,224,220</b>	<b>(1,480,259)</b>	<b>5,685,554</b>	<b>(8,538,666)</b>
<b>Requirements</b>							
Salaries and Benefits	7,503,175	7,097,511	8,897,637	10,345,931	1,448,294	10,817,618	471,687
Services and Supplies	5,012,284	5,553,534	16,526,401	16,191,521	(334,880)	7,952,415	(8,239,106)
Other Charges	928,595	943,144	866,363	1,184,141	317,778	1,134,524	(49,617)
Fixed Assets	416,408	88,754	12,000	—	(12,000)	—	—
Other Financing Uses	24,692	22,147	19,814	19,243	(571)	20,207	964
<b>Gross Appropriations</b>	<b>13,885,155</b>	<b>13,705,089</b>	<b>26,322,215</b>	<b>27,740,836</b>	<b>1,418,621</b>	<b>19,924,764</b>	<b>(7,816,072)</b>
Intrafund Transfers	(383,439)	(771,517)	(2,698,003)	(4,303,400)	(1,605,397)	(4,303,400)	—
<b>Net Appropriations</b>	<b>13,501,716</b>	<b>12,933,572</b>	<b>23,624,212</b>	<b>23,437,436</b>	<b>(186,776)</b>	<b>15,621,364</b>	<b>(7,816,072)</b>
Contingencies/Dept Reserves	2,080,166	3,033,369	3,033,369	3,506,619	473,250	3,506,619	—
<b>Total Requirements</b>	<b>15,581,882</b>	<b>15,966,941</b>	<b>26,657,581</b>	<b>26,944,055</b>	<b>286,474</b>	<b>19,127,983</b>	<b>(7,816,072)</b>
<b>Net County Cost</b>	<b>8,863,228</b>	<b>9,288,869</b>	<b>10,953,102</b>	<b>12,719,835</b>	<b>1,766,733</b>	<b>13,442,429</b>	<b>722,594</b>
Salary Resolution	34.0	36.0	36.0	49.0	13.0	49.0	—
FTE	34.0	36.0	36.0	49.0	13.0	49.0	—

## Mission Statement

The County Manager/Clerk of the Board implements Board policies by coordinating the work of County departments toward the shared vision of a healthy, safe, livable, prosperous, environmentally conscious and collaborative community.

## Performance Measures

### County Management (1210P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Customer Survey Respondents Rating County Services as Good or Better	90%	88%	88%	90%	90%
Issuer Credit Rating from Moody's and Standard & Poor's	Aaa/AAA	Aaa/AAA	Aaa/AAA	Aaa/AAA	Aaa/AAA

### Clerk of the Board (1215P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Supervisors Satisfied with the Clerk of the Board Services	100%	100%	100%	80%	80%
Percent of Board Agenda Items Published Online and On-Time	100%	100%	100%	100%	100%

### Special Projects and Grants (1217P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent Reduction of Truancy Rates of SWAG Program Participants on Probation	75%	75%	24%	75%	75%
Percent Reduction of Truancy Rates of SWAG Program Participants Not on Probation	50%	50%	31%	50%	50%

### Project Development Unit (1230P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Projects on Track to be Completed Within the Project Budget <sup>1</sup>	---	72.7%	84.6%	81.8%	81.8%
Percent of Projects on Track to be Completed on Schedule <sup>1</sup>	---	72.7%	69.2%	81.8%	81.8%
Percent of Projects with Adopted ZNE Design Principals <sup>1</sup>	---	81.8%	84.6%	81.8%	81.8%

<sup>1</sup>Data not available

CMO Revenue Services (1270B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Use of Money and Property	—	24,360	55,000	55,000	—	55,000	—
Charges for Services	—	61,748	50,500	50,500	—	50,500	—
Interfund Revenue	—	559,317	671,000	662,500	(8,500)	587,500	(75,000)
Miscellaneous Revenue	—	90,101	50,500	65,000	14,500	65,000	—
<b>Total Revenue</b>	—	<b>735,527</b>	<b>827,000</b>	<b>833,000</b>	<b>6,000</b>	<b>758,000</b>	<b>(75,000)</b>
Fund Balance	—	1,088,352	1,088,352	655,736	(432,616)	90,850	(564,886)
<b>Total Sources</b>	—	<b>1,823,879</b>	<b>1,915,352</b>	<b>1,488,736</b>	<b>(426,616)</b>	<b>848,850</b>	<b>(639,886)</b>
<b>Requirements</b>							
Salaries and Benefits	—	2,882,009	3,617,820	3,171,311	(446,509)	3,420,747	249,436
Services and Supplies	—	470,152	782,648	435,932	(346,716)	738,548	302,616
Other Charges	—	371,062	286,114	373,236	87,122	368,108	(5,128)
Other Financing Uses	—	11,210	13,254	15,408	2,154	15,976	568
<b>Gross Appropriations</b>	—	<b>3,734,433</b>	<b>4,699,836</b>	<b>3,995,887</b>	<b>(703,949)</b>	<b>4,543,379</b>	<b>547,492</b>
Intrafund Transfers	—	(2,566,290)	(2,818,559)	(2,598,001)	220,558	(3,785,379)	(1,187,378)
<b>Net Appropriations</b>	—	<b>1,168,143</b>	<b>1,881,277</b>	<b>1,397,886</b>	<b>(483,391)</b>	<b>758,000</b>	<b>(639,886)</b>
Contingencies/Dept Reserves	—	655,736	34,075	90,850	56,775	90,850	—
Non-General Fund Reserves	—	—	—	—	—	—	—
<b>Total Requirements</b>	—	<b>1,823,879</b>	<b>1,915,352</b>	<b>1,488,736</b>	<b>(426,616)</b>	<b>848,850</b>	<b>(639,886)</b>
<b>Net County Cost</b>	—	—	—	—	—	—	—
Salary Resolution	—	22.0	26.0	22.0	(4.0)	22.0	—
FTE	—	22.0	26.0	22.0	(4.0)	22.0	—

## Mission Statement

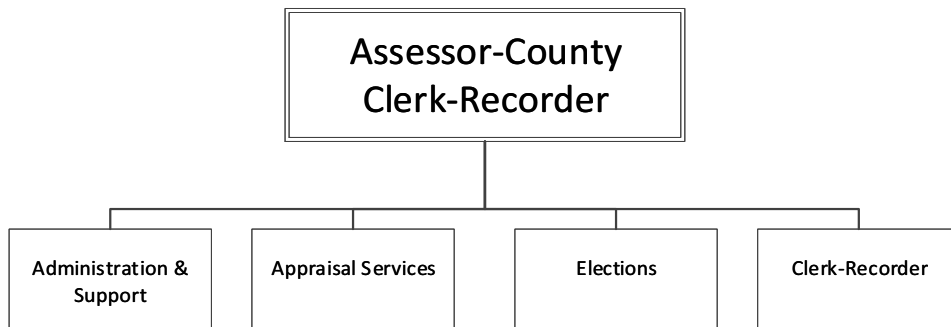
Increase County revenue by performing debt collection services.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Dollars Collected by Revenue Services	16.3 M	16.2 M	15.4 M	16 M	16 M
Cost of Collections Ratio	22%	23%	24%	22%	22%
Court Ordered Debt Comprehensive Collection Program Components Met	80%	75%	94%	80%	80%

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## ASSESSOR-COUNTY CLERK-RECORDER



Assessor-County Clerk-Recorder (1300B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Intergovernmental Revenues	23,866	97,077	9,000	2,483,000	2,474,000	9,000	(2,474,000)
Charges for Services	11,468,988	14,321,197	12,123,418	10,918,069	(1,205,349)	13,158,963	2,240,894
Interfund Revenue	666,299	86,712	5,624,409	5,331,070	(293,339)	659,634	(4,671,436)
Miscellaneous Revenue	123,998	27,364	24,000	24,000	—	24,000	—
<b>Total Revenue</b>	<b>12,283,151</b>	<b>14,532,350</b>	<b>17,780,827</b>	<b>18,756,139</b>	<b>975,312</b>	<b>13,851,597</b>	<b>(4,904,542)</b>
Fund Balance	3,120,171	4,160,210	4,160,210	3,643,744	(516,466)	1,431,006	(2,212,738)
<b>Total Sources</b>	<b>15,403,322</b>	<b>18,692,560</b>	<b>21,941,037</b>	<b>22,399,883</b>	<b>458,846</b>	<b>15,282,603</b>	<b>(7,117,280)</b>
<b>Requirements</b>							
Salaries and Benefits	20,438,682	22,006,965	22,650,284	26,000,089	3,349,805	27,336,097	1,336,008
Services and Supplies	7,162,989	6,476,626	9,735,442	26,347,664	16,612,222	11,765,532	(14,582,132)
Other Charges	1,662,718	1,561,028	1,736,014	2,194,371	458,357	2,226,143	31,772
Fixed Assets	710,393	1,895,748	5,372,477	9,513,617	4,141,140	5,470,135	(4,043,482)
Other Financing Uses	539,944	535,652	547,179	538,670	(8,509)	548,012	9,342
<b>Gross Appropriations</b>	<b>30,514,725</b>	<b>32,476,019</b>	<b>40,041,396</b>	<b>64,594,411</b>	<b>24,553,015</b>	<b>47,345,919</b>	<b>(17,248,492)</b>
Intrafund Transfers	(5,468,692)	(7,292,506)	(5,751,276)	(27,543,920)	(21,792,644)	(16,344,031)	11,199,889
<b>Net Appropriations</b>	<b>25,046,033</b>	<b>25,183,513</b>	<b>34,290,120</b>	<b>37,050,491</b>	<b>2,760,371</b>	<b>31,001,888</b>	<b>(6,048,603)</b>
Contingencies/Dept Reserves	1,831,006	1,431,006	1,431,006	1,431,006	—	1,431,006	—
<b>Total Requirements</b>	<b>26,877,039</b>	<b>26,614,519</b>	<b>35,721,126</b>	<b>38,481,497</b>	<b>2,760,371</b>	<b>32,432,894</b>	<b>(6,048,603)</b>
<b>Net County Cost</b>	<b>11,473,717</b>	<b>7,921,959</b>	<b>13,780,089</b>	<b>16,081,614</b>	<b>2,301,525</b>	<b>17,150,291</b>	<b>1,068,677</b>
Salary Resolution	126.0	130.0	128.0	155.0	27.0	155.0	—
FTE	125.9	130.0	127.6	154.9	27.3	154.9	—



## Mission Statement

The mission of the Assessor-County Clerk-Recorder is to ensure equitable service and treatment of County property owners by accurate and fair valuation of land, improvements, and businesses; register County citizens to vote and efficiently conduct transparent elections; preserve and protect historical and cultural records; and create an accurate public record of recorded transactions relating to people and property within San Mateo County.

## Performance Measures

### Appraisal Services (1310P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Constitutionally Mandated Real Property Activities Processed by Close of Roll	100%	100%	100%	100%	100%
Percent of Assessment Appeals Resolved by June 30	45%	34%	29%	44%	44%
Property Tax Revenue per Assessor Staff (in Millions) <sup>1</sup>	\$25	\$26	\$28	\$27	\$27

<sup>1</sup>Average Bay Area comparable counties (San Francisco and Santa Clara) Property Tax Revenue per Assessor Staff is \$15.6M

### Administration and Support (1320P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of IT Customer Service Respondents Rating Services Good or Better	83%	90%	96%	85%	85%
Amount of Property Transfer Tax Collected for Taxing Agencies (in Millions)	\$17	\$18	\$18	\$17	\$17

### Elections (1330P)

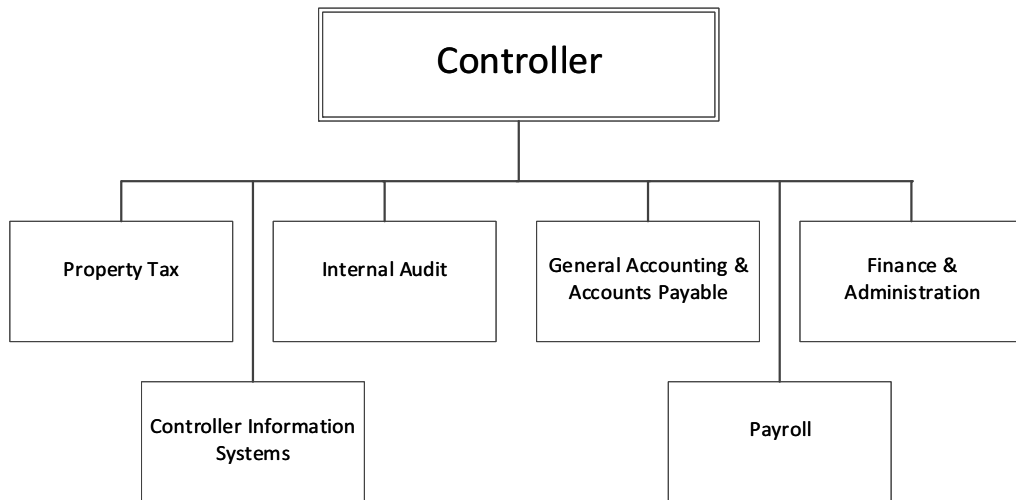
Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Eligible Voters Registered to Vote	79%	79%	80%	77%	80%
Percent of Registered Voters who Voted in the November Election	82%	73%	73%	65%	82%
Cost of Largest Election per Registered Voter	\$11.79	\$11.74	\$15.67	\$14.95	\$15.87

### County Clerk-Recorder (1340P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Recorder Documents Recorded Electronically	17%	27%	34%	34%	35%
Percent of Surveys Rating Services Good or Better	77%	95%	95%	90%	90%
Number of Recorder Documents per Recorder Staff Member	23,670	22,209	19,186	18,000	18,000

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## CONTROLLER'S OFFICE



Controller's Office (1400B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Intergovernmental Revenues	152,205	239,945	215,000	492,814	277,814	599,211	106,397
Charges for Services	2,029,399	2,171,859	2,041,531	1,945,237	(96,294)	1,948,981	3,744
Interfund Revenue	13,611	22,216	1,230	87,640	86,410	78,613	(9,027)
Miscellaneous Revenue	195,002	165,856	140,000	140,000	—	140,000	—
<b>Total Revenue</b>	<b>2,390,217</b>	<b>2,599,875</b>	<b>2,397,761</b>	<b>2,665,691</b>	<b>267,930</b>	<b>2,766,805</b>	<b>101,114</b>
Fund Balance	2,182,741	2,199,449	2,199,449	2,106,899	(92,550)	1,555,169	(551,730)
<b>Total Sources</b>	<b>4,572,958</b>	<b>4,799,324</b>	<b>4,597,210</b>	<b>4,772,590</b>	<b>175,380</b>	<b>4,321,974</b>	<b>(450,616)</b>
<b>Requirements</b>							
Salaries and Benefits	8,019,770	8,621,695	8,899,437	10,117,855	1,218,418	10,456,092	338,237
Services and Supplies	1,018,499	2,165,342	2,824,085	3,379,581	555,496	2,383,073	(996,508)
Other Charges	3,190,207	1,479,274	2,124,064	2,844,316	720,252	2,395,530	(448,786)
Other Financing Uses	180,366	179,687	182,706	183,134	428	186,053	2,919
<b>Gross Appropriations</b>	<b>12,408,842</b>	<b>12,445,997</b>	<b>14,030,292</b>	<b>16,524,886</b>	<b>2,494,594</b>	<b>15,420,748</b>	<b>(1,104,138)</b>
Intrafund Transfers	(223,021)	(301,602)	(219,180)	(1,780,658)	(1,561,478)	(752,707)	1,027,951
<b>Net Appropriations</b>	<b>12,185,822</b>	<b>12,144,395</b>	<b>13,811,112</b>	<b>14,744,228</b>	<b>933,116</b>	<b>14,668,041</b>	<b>(76,187)</b>
Contingencies/Dept Reserves	1,367,428	1,367,428	1,367,428	1,347,886	(19,542)	1,417,628	69,742
<b>Total Requirements</b>	<b>13,553,250</b>	<b>13,511,823</b>	<b>15,178,540</b>	<b>16,092,114</b>	<b>913,574</b>	<b>16,085,669</b>	<b>(6,445)</b>
<b>Net County Cost</b>	<b>8,980,292</b>	<b>8,712,498</b>	<b>10,581,330</b>	<b>11,319,524</b>	<b>738,194</b>	<b>11,763,695</b>	<b>444,171</b>
Salary Resolution	46.0	46.0	46.0	51.0	5.0	51.0	—
FTE	45.9	46.0	45.9	50.9	5.0	50.9	—

## Mission Statement

To promote the County's operational effectiveness and ensure its financial transparency and integrity by providing quality accounting, audit and financial reporting services.

## Performance Measures

### Administration (1411P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Performance Goals Met	90%	95%	95%	90%	90%
Percent of Customer Survey Respondents Rating Services as Good or Better	99%	97%	94%	90%	90%
Cost per Capita	\$12.84	\$15.91	\$18.23	\$16.41	\$16.41

### Internal Audit (1421P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Countywide Projects	3	3	3	3	3
County Budget per Internal Audit Employee (in Millions)	\$317	\$313	\$337	\$355	\$373
Percent of Total Available Time Spent on Audit Reviews	80%	80%	75%	80%	80%

### Payroll Services (1431P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Payroll Checks/Payments Issued Correctly	99%	99%	99%	99%	99%
Countywide Employees per Payroll Division Employee	1,043	1,077	677	902	902
Percent of Payroll Checks/Payments Direct Deposited	98%	99%	99%	99%	99%

### Controller Information Systems (1432P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Availability of Financial System	99.9%	99.9%	99.9%	99.9%	99.9%
Customer Survey Respondents Rating Services as Good or Better	100%	99.5%	99.6%	95%	95%
Number of Financial Systems Users Provided Training	262	206	180	120	120

**General Accounting (1441P)**

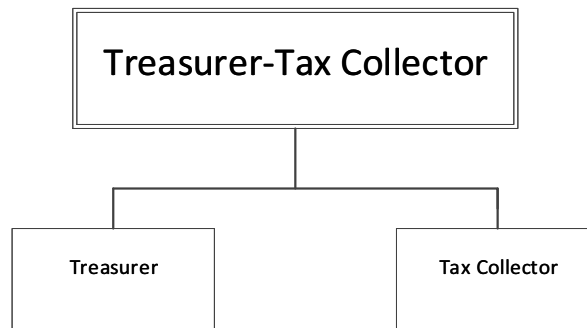
Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Monthly Closings Performed on Time	12	12	12	12	12
Percent of CAFR Opinions Issued Unqualified and Percent Success in Receiving GFOA Award of Excellence	100%	100%	100%	100%	100%
Total Number of Transactions Processed <sup>1</sup>	4.3 M	4.0 M	3.7M	3.6 M	3.6 M

<sup>1</sup>Transactions include journal entries, invoices, and cash receipts

**Property Tax/Special Accounting (1461P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Major Tax Apportionments Completed by Installment Due Date	100%	100%	100%	100%	100%
Total Dollars Apportioned per Property Tax Employee	711 M	887 M	1.17 B	628 M	628 M
Percent of Customer Survey Respondents Rating Services Good or Excellent	100%	100%	100%	95%	95%

## TREASURER-TAX COLLECTOR



Treasurer - Tax Collector (1500B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Licenses, Permits and Franchises	1,906	2,372	1,850	1,850	—	1,850	—
Use of Money and Property	69,148	—	—	—	—	—	—
Charges for Services	6,004,667	6,869,919	5,149,490	5,149,490	—	7,896,305	2,746,815
Interfund Revenue	447,276	2,077,091	5,573,364	3,643,364	(1,930,000)	2,983,014	(660,350)
Miscellaneous Revenue	222,867	123,654	56,000	56,000	—	56,000	—
<b>Total Revenue</b>	<b>6,745,863</b>	<b>9,073,035</b>	<b>10,780,704</b>	<b>8,850,704</b>	<b>(1,930,000)</b>	<b>10,937,169</b>	<b>2,086,465</b>
Fund Balance	3,912,028	4,087,746	4,087,746	5,167,910	1,080,164	267,284	(4,900,626)
<b>Total Sources</b>	<b>10,657,891</b>	<b>13,160,781</b>	<b>14,868,450</b>	<b>14,018,614</b>	<b>(849,836)</b>	<b>11,204,453</b>	<b>(2,814,161)</b>
<b>Requirements</b>							
Salaries and Benefits	6,894,093	4,039,860	5,825,793	6,135,530	309,737	5,890,083	(245,447)
Services and Supplies	9,949,217	3,412,592	9,612,046	7,755,153	(1,856,893)	5,446,335	(2,308,818)
Other Charges	935,336	872,874	2,238,616	2,108,638	(129,978)	2,119,727	11,089
Fixed Assets	—	72,668	140,000	140,000	—	140,000	—
Other Financing Uses	184,050	172,856	176,986	171,986	(5,000)	177,095	5,109
<b>Gross Appropriations</b>	<b>17,962,697</b>	<b>8,570,850</b>	<b>17,993,441</b>	<b>16,311,307</b>	<b>(1,682,134)</b>	<b>13,773,240</b>	<b>(2,538,067)</b>
Intrafund Transfers	(11,769,088)	(601,576)	(1,370,000)	(300,000)	1,070,000	(300,000)	—
<b>Net Appropriations</b>	<b>6,193,608</b>	<b>7,969,275</b>	<b>16,623,441</b>	<b>16,011,307</b>	<b>(612,134)</b>	<b>13,473,240</b>	<b>(2,538,067)</b>
Contingencies/Dept Reserves	301,359	267,284	267,284	267,284	—	267,284	—
<b>Total Requirements</b>	<b>6,494,967</b>	<b>8,236,559</b>	<b>16,890,725</b>	<b>16,278,591</b>	<b>(612,134)</b>	<b>13,740,524</b>	<b>(2,538,067)</b>
<b>Net County Cost</b>	<b>(4,162,924)</b>	<b>(4,924,222)</b>	<b>2,022,275</b>	<b>2,259,977</b>	<b>237,702</b>	<b>2,536,071</b>	<b>276,094</b>
Salary Resolution	60.0	34.0	34.0	34.0	—	34.0	—
FTE	60.0	34.0	34.0	34.0	—	34.0	—



## Mission Statement

The San Mateo County Treasurer-Tax Collector is dedicated to providing the highest level of customer service in a courteous, consistent, and professional manner while providing accurate information, collecting revenue effectively, investing responsibly, and safeguarding taxpayer dollars for the residents of the County.

## Performance Measures

### Tax Collector (1510P)

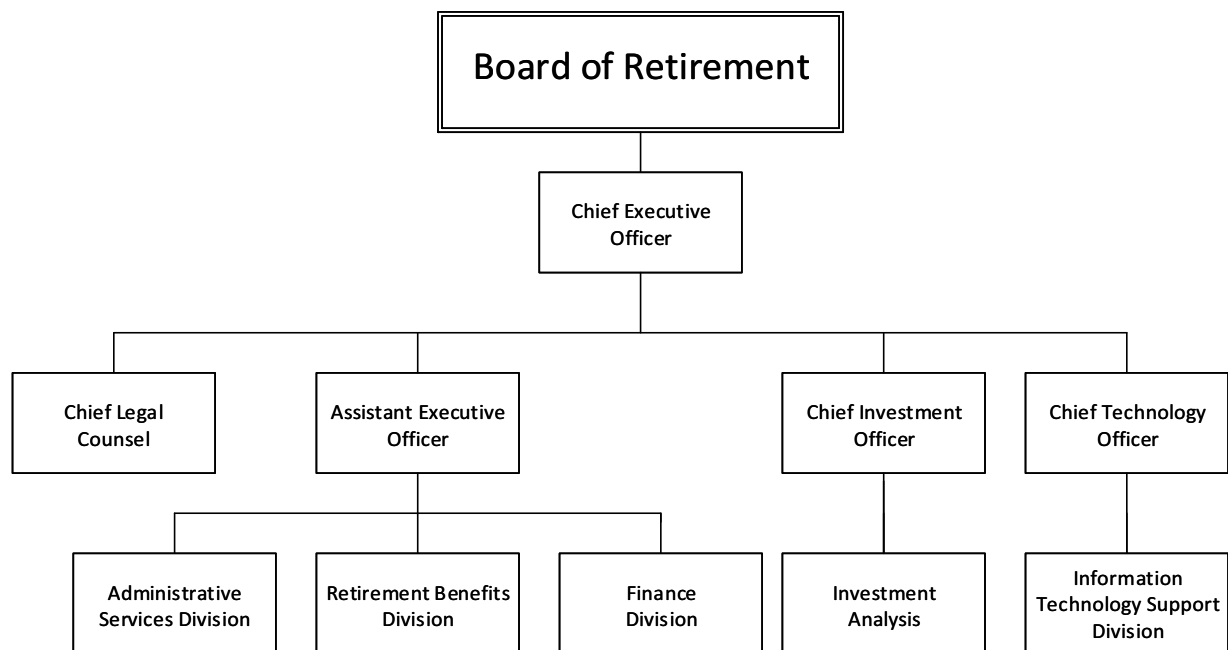
Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Dollars Collected for All Tax Rolls (in Billions)	\$2.40	\$2.70	\$2.91	\$2.75	\$2.80
Cost per Tax Bill	\$6.20	\$29.10	\$22	\$25	\$25
Secured Collection Rate	99%	98%	99%	99%	99%

### Treasurer (1520P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Investment Pool Compliance	100%	100%	100%	100%	100%
County Pool Dollar Earnings (in Millions)	\$38.70	\$72.70	\$120	\$90	\$90
County Pool Gross Earnings Rate	0.8%	1.4%	2.3%	1.9%	1.9%

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## RETIREMENT OFFICE (SamCERA)



Retirement Office (2000B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Miscellaneous Revenue	6,413,597	7,814,728	9,163,435	8,978,858	(184,577)	9,019,537	40,679
Other Financing Sources	—	—	—	—	—	—	—
<b>Total Revenue</b>	<b>6,413,597</b>	<b>7,814,728</b>	<b>9,163,435</b>	<b>8,978,858</b>	<b>(184,577)</b>	<b>9,019,537</b>	<b>40,679</b>
<b>Total Sources</b>	<b>6,413,597</b>	<b>7,814,728</b>	<b>9,163,435</b>	<b>8,978,858</b>	<b>(184,577)</b>	<b>9,019,537</b>	<b>40,679</b>
<b>Requirements</b>							
Salaries and Benefits	4,635,799	4,689,248	5,365,750	5,271,507	(94,243)	5,475,806	204,299
Services and Supplies	1,647,648	2,996,639	3,491,685	3,411,488	(80,197)	3,243,028	(168,460)
Other Charges	131,613	128,840	306,000	295,863	(10,137)	300,703	4,840
Fixed Assets	(1,462)	—	—	—	—	—	—
<b>Gross Appropriations</b>	<b>6,413,597</b>	<b>7,814,728</b>	<b>9,163,435</b>	<b>8,978,858</b>	<b>(184,577)</b>	<b>9,019,537</b>	<b>40,679</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>6,413,597</b>	<b>7,814,728</b>	<b>9,163,435</b>	<b>8,978,858</b>	<b>(184,577)</b>	<b>9,019,537</b>	<b>40,679</b>
<b>Total Requirements</b>	<b>6,413,597</b>	<b>7,814,728</b>	<b>9,163,435</b>	<b>8,978,858</b>	<b>(184,577)</b>	<b>9,019,537</b>	<b>40,679</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Salary Resolution	24.0	24.0	24.0	23.0	(1.0)	23.0	—
FTE	24.0	24.0	23.7	23.0	(0.7)	23.0	—

## Mission Statement

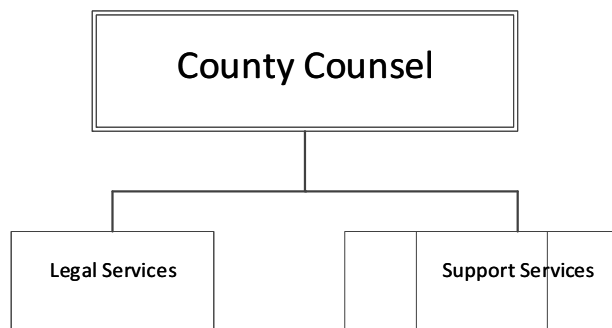
SamCERA exists to serve as a loyal fiduciary for its members and as a prudent administrator of the retirement system.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Retirement Workshops and Member Outreach Events	35	32	69	70	69
Actuarial Funded Ratio for SamCERA	82%	83%	86%	88%	89%

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## COUNTY COUNSEL'S OFFICE



County Counsel's Office (1600B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	—	32,057	118,908	118,908	—	118,908	—
Charges for Services	4,641,204	5,177,420	4,944,501	5,509,674	565,173	5,509,674	—
Interfund Revenue	4,509	3,969	—	—	—	—	—
Miscellaneous Revenue	729,982	715,719	400,000	628,123	228,123	200,000	(428,123)
<b>Total Revenue</b>	<b>5,375,695</b>	<b>5,929,165</b>	<b>5,463,409</b>	<b>6,256,705</b>	<b>793,296</b>	<b>5,828,582</b>	<b>(428,123)</b>
Fund Balance	3,036,669	3,278,687	3,278,687	4,491,448	1,212,761	6,001,394	1,509,946
<b>Total Sources</b>	<b>8,412,364</b>	<b>9,207,852</b>	<b>8,742,096</b>	<b>10,748,153</b>	<b>2,006,057</b>	<b>11,829,976</b>	<b>1,081,823</b>
<b>Requirements</b>							
Salaries and Benefits	11,676,455	12,833,527	12,788,229	13,236,511	448,282	13,727,086	490,575
Services and Supplies	1,288,288	1,649,746	1,384,731	1,386,291	1,560	1,386,291	—
Other Charges	744,865	660,315	726,685	727,296	611	773,048	45,752
Fixed Assets	—	—	10,000	—	(10,000)	—	—
Other Financing Uses	33,310	28,905	34,177	25,959	(8,218)	27,260	1,301
<b>Gross Appropriations</b>	<b>13,742,919</b>	<b>15,172,493</b>	<b>14,943,822</b>	<b>15,376,057</b>	<b>432,235</b>	<b>15,913,685</b>	<b>537,628</b>
Intrafund Transfers	(2,782,390)	(2,900,413)	(2,891,508)	(2,879,433)	12,075	(2,594,235)	285,198
<b>Net Appropriations</b>	<b>10,960,529</b>	<b>12,272,080</b>	<b>12,052,314</b>	<b>12,496,624</b>	<b>444,310</b>	<b>13,319,450</b>	<b>822,826</b>
Contingencies/Dept Reserves	2,182,794	4,008,296	4,008,296	6,001,394	1,993,098	6,536,848	535,454
<b>Total Requirements</b>	<b>13,143,323</b>	<b>16,280,376</b>	<b>16,060,610</b>	<b>18,498,018</b>	<b>2,437,408</b>	<b>19,856,298</b>	<b>1,358,280</b>
<b>Net County Cost</b>	<b>4,730,959</b>	<b>7,072,524</b>	<b>7,318,514</b>	<b>7,749,865</b>	<b>431,351</b>	<b>8,026,322</b>	<b>276,457</b>
Salary Resolution	47.0	49.0	48.0	47.0	(1.0)	47.0	—
FTE	46.1	49.0	46.9	45.5	(1.4)	45.5	—



## Mission Statement

The County Counsel's Office provides quality and timely legal services to the Board of Supervisors, County Manager, elected County officials, and all County departments. It also supports the various boards, commissions, school districts, special districts, and other public agencies operating within the County, thus allowing them to carry out their responsibilities in a manner fully consistent with the law. The support provided by the Office includes legal representation for clients in disputes before administrative agencies and the courts.

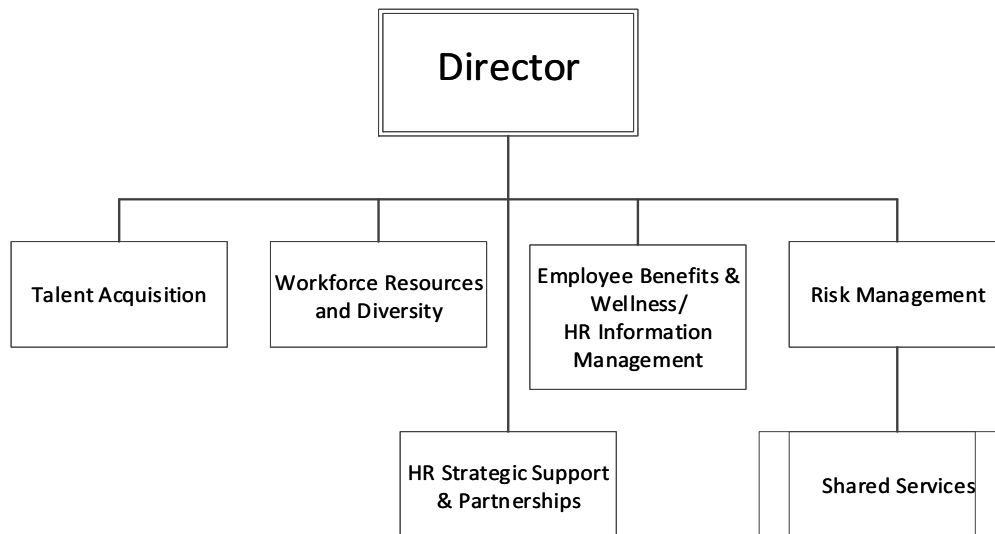
## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
County Counsel's Budget as a Percent of the County's Total Budget	1.22%	1.23%	1.34%	1.30%	1.30%
Percent of Post-Litigation Survey Respondents Very Satisfied or Mostly Satisfied with Services	95%	100%	100%	90%	90%
Percent of Biennial Customer Survey Respondents who Strongly Agree or Agree that the Legal Services Provided by the CCO Meet or Exceed their Expectations <sup>1</sup>	---	94%	---	90%	---

<sup>1</sup>Customer surveys are conducted every other year

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# HUMAN RESOURCES DEPARTMENT



Human Resources Department (1700D)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	400,000	400,000	400,000	412,000	12,000	424,360	12,360
Use of Money and Property	4,814	5,580	6,000	6,000	—	6,000	—
Charges for Services	366,582	375,966	328,228	381,631	53,403	381,631	—
Interfund Revenue	7,073,052	6,981,966	7,915,701	8,566,264	650,563	8,871,977	305,713
Miscellaneous Revenue	261,271	299,947	282,871	297,252	14,381	301,854	4,602
Other Financing Sources	—	—	—	—	—	—	—
<b>Total Revenue</b>	<b>8,105,720</b>	<b>8,063,458</b>	<b>8,932,800</b>	<b>9,663,147</b>	<b>730,347</b>	<b>9,985,822</b>	<b>322,675</b>
Fund Balance	1,379,817	1,416,844	1,416,844	1,499,508	82,664	544,623	(954,885)
<b>Total Sources</b>	<b>9,485,537</b>	<b>9,480,302</b>	<b>10,349,644</b>	<b>11,162,655</b>	<b>813,011</b>	<b>10,530,445</b>	<b>(632,210)</b>
<b>Requirements</b>							
Salaries and Benefits	13,252,844	13,770,252	15,145,823	15,800,073	654,250	16,349,880	549,808
Services and Supplies	2,810,467	2,685,961	3,386,436	3,916,433	529,997	3,408,361	(508,072)
Other Charges	1,389,334	1,277,206	1,801,846	1,848,348	46,502	1,858,022	9,674
Fixed Assets	—	—	—	—	—	—	—
Other Financing Uses	151,013	432,754	854,152	712,423	(141,729)	304,656	(407,767)
<b>Gross Appropriations</b>	<b>17,603,657</b>	<b>18,166,173</b>	<b>21,188,257</b>	<b>22,277,277</b>	<b>1,089,020</b>	<b>21,920,919</b>	<b>(356,357)</b>
Intrafund Transfers	(1,385,706)	(1,542,394)	(2,736,446)	(2,325,931)	410,515	(2,046,042)	279,889
<b>Net Appropriations</b>	<b>16,217,951</b>	<b>16,623,780</b>	<b>18,451,811</b>	<b>19,951,346</b>	<b>1,499,535</b>	<b>19,874,877</b>	<b>(76,468)</b>
Contingencies/Dept Reserves	456,807	494,857	494,857	544,623	49,766	544,623	—
<b>Total Requirements</b>	<b>16,674,758</b>	<b>17,118,637</b>	<b>18,946,668</b>	<b>20,495,969</b>	<b>1,549,301</b>	<b>20,419,500</b>	<b>(76,468)</b>
<b>Net County Cost</b>	<b>7,189,221</b>	<b>7,638,335</b>	<b>8,597,024</b>	<b>9,333,314</b>	<b>736,290</b>	<b>9,889,055</b>	<b>555,742</b>
Salary Resolution	73.0	74.0	73.0	75.0	2.0	75.0	—
FTE	72.6	74.0	72.4	74.5	2.1	74.5	—

## Mission Statement

Through strategic partnerships and collaboration, the Human Resources Department attracts, develops and retains a high performing, inclusive and diverse workforce and fosters a healthy, safe, well-equipped and productive work environment for employees, their families, departments, community partners and the public in order to maximize individual potential, expand organizational capacity and position the County of San Mateo as an employer of choice.

## Performance Measures

### HR Strategic Support and Partnerships (1710P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Customer Survey Respondents Rating Overall Satisfaction with Services Good or Better	95%	95%	96%	90%	90%
Quality and Outcome Measures Meeting Performance Targets	82%	87%	84%	75%	75%
Cost per Capita					
• County Human Resources	\$18	\$19	\$19	\$20	\$20
• Surrounding Counties Average	\$34	\$34	\$42	\$42	\$42

### Employee Benefits & Wellness and HRIM (1720P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Customer Survey Respondents Rating Overall Satisfaction with Services Good or Better					
• Active	78%	79%	79%	90%	90%
• Retirees	81%	94%	94%	90%	90%
• Wellness/Work Life	96%	95%	92%	90%	90%
• Class/Compensation	100%	100%	---	90%	90%
• Human Resources Information Management <sup>1</sup>	---	---	---	90%	90%
Percent Completion Rate of Employees who Participated in At-Risk Wellness Coaching Services	67%	64%	50%	60%	60%
Percent of Participants Utilizing Skills or Reporting Change in Behavior After Attending Health Promotion Classes	94%	95%	90%	90%	90%

<sup>1</sup>Data not available

**Risk Management (1730P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Number of Workers' Compensation Claims (per 100 FTEs)					
• San Mateo County	11.5	10.7	11.8	11	11
• ICMA <sup>1</sup>	12	12	12	12	12
Percent of Customer Survey Training Respondents Rating Overall Satisfaction with Services Good or Better	99%	100%	100%	90%	90%
Property Expenditures per Capita					
• San Mateo County	\$3.30	\$2.94	\$4.48	\$3.00	\$3.00
• ICMA Bay Area Counties <sup>1</sup>	\$4.46	\$4.46	\$4.46	\$4.46	\$4.46

<sup>1</sup>International City/County Management Association, 2011 Comparative Performance Measurement Report

**Talent Acquisition (1740P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Clients Satisfied with New Hires After Six Months	94%	90%	98%	90%	90%
Time-to-Fill in Weeks					
• Internal	4	3	3.5	4	4
• External	5.5	4	6	6	6
• ICMA <sup>1</sup>	12	12	12	12	12
Percent of Positions Filled with Internal Candidates					
• Management	66%	72%	70%	60%	60%
• Non-Management	50%	54%	59%	40%	40%
Cost per Recruitment	\$4,665	\$3,520	\$4,728	\$5,000	\$5,000

<sup>1</sup>International City/County Management Association, 2011 Comparative Performance Measurement Report

**Workforce Resources and Diversity (1750P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Complaints Resolved Prior to Formal Process					
• Equal Employment Opportunity	98%	98%	99%	90%	90%
• Employee and Labor Relations	99%	97%	98%	90%	90%
Ratio of Employee Grievances per Employee Subject to Grievances					
• San Mateo County	0.2	0.2	0.1	0.6	0.6
• ICMA <sup>1</sup>	1	1	1	1	1
Percent of Participants Utilizing Skills or Reporting Change in Behavior After Attending Training and Development Classes	99%	100%	100%	90%	90%

<sup>1</sup>International City/County Management Association, 2011 Comparative Performance Measurement Report

## Shared Services (1780P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Customer Survey Respondents Rating Services Good or Better <sup>1</sup>					
• Procurement	---	75%	67%	90%	90%
• Mail Services	---	--	--	90%	90%
Total Days from Receipt of Purchase Requisition Through Purchase Order					
• San Mateo County	---	7	7	10	10
• ICMA <sup>2</sup>	45	45	45	45	45
Total Value of Purchase Orders and Vendor Agreements Processed <sup>1</sup>					
• Purchase Orders	---	\$40.3 M	\$50.3 M	\$44 M	\$46 M
• Vendor Agreements	---	\$24.3 M	\$27.5M	\$28 M	\$30 M

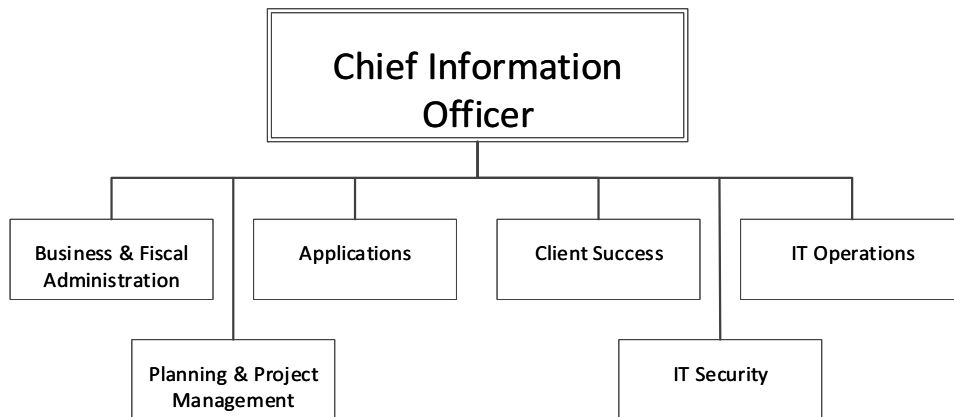
<sup>1</sup>Data not available

<sup>2</sup>International City/County Management Association, 2011 Comparative Performance Measurement Report

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## INFORMATION SERVICES DEPARTMENT



Information Services Department (1800B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	9,671,255	6,868,991	5,620,813	6,260,453	639,640	5,000,000	(1,260,453)
Use of Money and Property	214,638	215,295	166,634	242,358	75,724	249,629	7,271
Intergovernmental Revenues	3,259,862	823,974	2,991,384	7,167,410	4,176,026	5,000,000	(2,167,410)
Charges for Services	1,296,311	1,134,518	1,390,711	911,148	(479,563)	987,041	75,893
Interfund Revenue	7,513,683	7,885,213	7,835,068	10,271,452	2,436,384	10,801,729	530,277
Miscellaneous Revenue	233,545	59,618	—	190,657	190,657	—	(190,657)
<b>Total Revenue</b>	<b>22,189,294</b>	<b>16,987,610</b>	<b>18,004,610</b>	<b>25,043,478</b>	<b>7,038,868</b>	<b>22,038,399</b>	<b>(3,005,079)</b>
Fund Balance	13,866,738	11,515,836	11,515,836	12,348,582	832,746	7,691,469	(4,657,113)
<b>Total Sources</b>	<b>36,056,032</b>	<b>28,503,446</b>	<b>29,520,446</b>	<b>37,392,060</b>	<b>7,871,614</b>	<b>29,729,868</b>	<b>(7,662,192)</b>
<b>Requirements</b>							
Salaries and Benefits	26,093,138	26,886,293	29,230,695	30,072,996	842,301	31,170,947	1,097,951
Services and Supplies	38,629,622	26,509,629	43,598,540	46,433,264	2,834,724	33,156,124	(13,277,140)
Other Charges	3,036,090	2,761,772	2,564,388	2,560,073	(4,315)	2,187,219	(372,854)
Fixed Assets	2,101,555	2,442,988	635,000	3,705,000	3,070,000	3,700,000	(5,000)
Other Financing Uses	367,793	341,602	736,840	319,632	(417,208)	234,564	(85,068)
<b>Gross Appropriations</b>	<b>70,228,198</b>	<b>58,942,284</b>	<b>76,765,463</b>	<b>83,090,965</b>	<b>6,325,502</b>	<b>70,448,854</b>	<b>(12,642,111)</b>
Intrafund Transfers	(47,626,249)	(42,194,420)	(55,149,116)	(53,597,657)	1,551,459	(48,410,455)	5,187,202
<b>Net Appropriations</b>	<b>22,601,949</b>	<b>16,747,864</b>	<b>21,616,347</b>	<b>29,493,308</b>	<b>7,876,961</b>	<b>22,038,399</b>	<b>(7,454,909)</b>
Contingencies/Dept Reserves	13,454,083	11,755,582	7,904,099	7,898,752	(5,347)	7,691,469	(207,283)
<b>Total Requirements</b>	<b>36,056,032</b>	<b>28,503,446</b>	<b>29,520,446</b>	<b>37,392,060</b>	<b>7,871,614</b>	<b>29,729,868</b>	<b>(7,662,192)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Salary Resolution	130.0	128.0	129.0	135.0	6.0	135.0	—
FTE	129.6	128.0	129.0	136.0	7.0	136.0	—

## Mission Statement

The mission of the Information Services Department (ISD) is to connect employees within the County government and to connect residents to their government. The department strives to promote the effectiveness and efficiency of government and build stronger connections through reliable and secure infrastructure and applications, responsive service delivery, and greater transparency of information.

## Performance Measures

### Business & Fiscal Administration (1810P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Customer Survey Respondents Rating Services as Good or Better	95%	95%	N/A	90%	90%
Percent of Performance Goals Met	87%	90%	95%	80%	80%

### Client Success (1820P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Tickets Created on the Self-Service Portal <sup>1</sup>	---	43%	43%	45%	45%
Service Desk First Call Resolution	95%	91%	94%	95%	95%
Percent of Total Tickets Resolved <sup>1</sup>	---	42%	41%	40%	40%

<sup>1</sup>Data not available

### IT Operations (1830P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Availability of Core Services (i.e. Data Center, Radio and Phone PBX)	99.9%	99.9%	100.0%	99.9%	99.9%
Percent of Data Restores Completed Successfully <sup>1</sup>	---	100%	95%	95%	95%
Median Number of Minutes to Respond to High Priority Incidents <sup>1</sup>	---	12 min	9.5 min	30 min	30 min

<sup>1</sup>Data not available

### IT Security (1850P)

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Median Number of Minutes to Respond to High Priority <sup>1</sup>	---	12.5 min	2.50 min	30 min	30 min
Percent of Countywide Staff Completion of Annual IT Security Training <sup>1</sup>	---	92%	91%	94%	95%
Countywide Usage of Multi-factor Authentication <sup>2</sup>	---	63%	70%	---	---
Percentage of Critical Applications Protected by Multi-factor Authentication <sup>1</sup>	3.6%	3.8%	N/A	3.9%	3.9%

<sup>1</sup>Data not available

<sup>2</sup>Reporting actuals only

**Applications (1860P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Availability of Key Applications <sup>1</sup>	---	99.9%	100.0%	99.5%	99.5%
Median Number of Minutes to Respond to High Priority Incidents <sup>1</sup>	---	10.1	0	30	30
Percent of Customer Survey Respondents Rating Services for Key Applications as Good or Better <sup>1</sup>	---	99%	96%	90%	90%

<sup>1</sup>Data not available**Planning & Project Management (1844P)**

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Median Number of Days to Review Technology Contracts <sup>1</sup>	---	5	1	10	10
Public Wi-Fi Usage per Month Countywide <sup>1</sup>	---	1,449,354	1,643,629	1,000,000	1,000,000
Information Technology Full-Time Equivalents as a Percent of Employees	3.6%	3.8%	3.7%	3.9%	3.9%

<sup>1</sup>Data not available

Grand Jury (1920B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Total Sources</b>							
<b>Requirements</b>							
Salaries and Benefits	975	—	—	—	—	—	—
Services and Supplies	113,125	112,060	123,922	123,922	—	123,922	—
Other Charges	444	431	440	440	—	440	—
<b>Gross Appropriations</b>	<b>114,544</b>	<b>112,491</b>	<b>124,362</b>	<b>124,362</b>	<b>—</b>	<b>124,362</b>	<b>—</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>114,544</b>	<b>112,491</b>	<b>124,362</b>	<b>124,362</b>	<b>—</b>	<b>124,362</b>	<b>—</b>
<b>Total Requirements</b>	<b>114,544</b>	<b>112,491</b>	<b>124,362</b>	<b>124,362</b>	<b>—</b>	<b>124,362</b>	<b>—</b>
<b>Net County Cost</b>	<b>114,544</b>	<b>112,491</b>	<b>124,362</b>	<b>124,362</b>	<b>—</b>	<b>124,362</b>	<b>—</b>

## Mission Statement

Conducts civil investigations of County and city government operations.

## Performance Measures

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Target	FY 2020-21 Target
Percent of Time the County's Financial Statements are Fairly Stated in All Material Respects	---	---	100%	100%	100%
Percent of Grand Jury Recommendations that San Mateo County Elected Officials and Staff Agreed to Implement or Have Already Implemented <sup>1</sup>	---	---	---	50%	50%
Number of Official Grand Jury Reports <sup>1</sup>	6	5	6	---	---
<sup>1</sup> Data not available					

Non-Departmental Services (8000B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Taxes	608,557,849	681,991,825	554,292,786	606,507,186	52,214,400	609,369,578	2,862,392
Licenses, Permits and Franchises	551,009	522,947	445,107	449,558	4,451	454,054	4,496
Fines, Forfeitures and Penalties	273,024	266,681	—	—	—	—	—
Use of Money and Property	18,926,843	28,634,792	14,303,547	17,208,686	2,905,139	17,723,261	514,575
Intergovernmental Revenues	8,747,350	10,927,080	3,565,993	1,746,999	(1,818,994)	1,759,567	12,568
Charges for Services	2,032,533	395,858	911,199	926,641	15,442	945,174	18,533
Interfund Revenue	5,477,102	5,288,899	4,826,086	5,137,505	311,419	5,262,469	124,964
Miscellaneous Revenue	2,065,939	2,533,236	481,272	636,955	155,683	600,000	(36,955)
Other Financing Sources	2,668,785	1,511,247	—	—	—	—	—
<b>Total Revenue</b>	<b>649,300,434</b>	<b>732,072,564</b>	<b>578,825,990</b>	<b>632,613,530</b>	<b>53,787,540</b>	<b>636,114,103</b>	<b>3,500,573</b>
Fund Balance	328,900,127	359,113,456	359,113,456	445,110,154	85,996,698	407,037,570	(38,072,584)
<b>Total Sources</b>	<b>978,200,561</b>	<b>1,091,186,020</b>	<b>937,939,446</b>	<b>1,077,723,684</b>	<b>139,784,238</b>	<b>1,043,151,673</b>	<b>(34,572,011)</b>
<b>Requirements</b>							
Salaries and Benefits	27,638,357	50,667,545	25,808,357	29,881,023	4,072,666	29,881,023	—
Services and Supplies	38,847,373	23,907,004	58,761,948	71,877,360	13,115,412	63,074,841	(8,802,519)
Other Charges	32,614,719	11,285,448	19,350,357	38,170,855	18,820,498	13,572,722	(24,598,133)
Fixed Assets	—	100,000	10,000,000	7,000,000	(3,000,000)	7,000,000	—
Other Financing Uses	26,394,609	37,212,492	87,957,309	128,796,758	40,839,449	103,398,994	(25,397,764)
<b>Gross Appropriations</b>	<b>125,495,058</b>	<b>123,172,490</b>	<b>201,877,971</b>	<b>275,725,996</b>	<b>73,848,025</b>	<b>216,927,580</b>	<b>(58,798,416)</b>
Intrafund Transfers	(1,245,244)	(824,062)	(484,045)	(484,045)	—	(484,045)	—
<b>Net Appropriations</b>	<b>124,249,814</b>	<b>122,348,427</b>	<b>201,393,926</b>	<b>275,241,951</b>	<b>73,848,025</b>	<b>216,443,535</b>	<b>(58,798,416)</b>
Contingencies/Dept Reserves	389,576,523	480,984,304	191,760,081	214,646,317	22,886,236	214,598,525	(47,792)
<b>Total Requirements</b>	<b>513,826,337</b>	<b>603,332,731</b>	<b>393,154,007</b>	<b>489,888,268</b>	<b>96,734,261</b>	<b>431,042,060</b>	<b>(58,846,208)</b>
<b>Net County Cost</b>	<b>(464,374,224)</b>	<b>(487,853,289)</b>	<b>(544,785,439)</b>	<b>(587,835,416)</b>	<b>(43,049,977)</b>	<b>(612,109,613)</b>	<b>(24,274,197)</b>

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## Mission Statement

The Non-Departmental Services budget unit contains general purpose revenues, including property tax, sales and use tax, transient occupancy tax (TOT), interest earnings, and overhead recovered from Non-General Fund departments through the 2 CFR Part 200 cost plan. These revenues, along with Non-Departmental Fund Balance, are used to offset any Net County Cost in General Fund departments. This budget unit also includes appropriations that benefit many departments such as Countywide IT projects, facility repairs, capital improvement projects, debt service payments, countywide elections, and retiree health contributions. The County has four categories of General Fund Reserves: Non-Departmental, Education Revenue Augmentation Fund (ERAF), Contingencies, and Departmental Reserves. The County's Reserves Policy stipulates that the General Fund maintain a five percent General Reserve and a three percent Contingency and that operating departments maintain a two percent Departmental Reserve. The General Reserve and Contingency are budgeted here. On January 31, 2012, the Board of Supervisors amended the Reserves Policy to use 50 percent of Excess ERAF on an ongoing basis. ERAF Reserves continue to be used for one-time uses, such as capital and IT projects, pay down of unfunded liabilities, debt retirement, and productivity enhancement and cost avoidance projects.



Debt Service Fund (8900B)  
 General Fund  
 FY 2019-20 and FY 2020-21 Budget Unit Summary

	Actual 2017-18	Actual 2018-19	Revised 2018-19	Adopted 2019-20	Change 2019-20	Recomm 2020-21	Change 2020-21
<b>Sources</b>							
Use of Money and Property	259,293	430,518	—	—	—	—	—
Other Financing Sources	47,684,023	52,429,162	52,938,900	50,024,056	(2,914,844)	46,918,273	(3,105,783)
<b>Total Revenue</b>	<b>47,943,317</b>	<b>52,859,680</b>	<b>52,938,900</b>	<b>50,024,056</b>	<b>(2,914,844)</b>	<b>46,918,273</b>	<b>(3,105,783)</b>
Fund Balance	27,458,898	21,687,080	21,687,080	22,768,512	1,081,432	23,634,052	865,540
<b>Total Sources</b>	<b>75,402,215</b>	<b>74,546,760</b>	<b>74,625,980</b>	<b>72,792,568</b>	<b>(1,833,412)</b>	<b>70,552,325</b>	<b>(2,240,243)</b>
<b>Requirements</b>							
Services and Supplies	—	—	—	—	—	—	—
Other Charges	53,715,135	51,778,248	52,075,590	49,158,516	(2,917,074)	45,184,215	(3,974,301)
<b>Gross Appropriations</b>	<b>53,715,135</b>	<b>51,778,248</b>	<b>52,075,590</b>	<b>49,158,516</b>	<b>(2,917,074)</b>	<b>45,184,215</b>	<b>(3,974,301)</b>
Intrafund Transfers							
<b>Net Appropriations</b>	<b>53,715,135</b>	<b>51,778,248</b>	<b>52,075,590</b>	<b>49,158,516</b>	<b>(2,917,074)</b>	<b>45,184,215</b>	<b>(3,974,301)</b>
Non-General Fund Reserves	21,687,080	22,768,512	22,550,390	23,634,052	1,083,662	25,368,110	1,734,058
<b>Total Requirements</b>	<b>75,402,215</b>	<b>74,546,760</b>	<b>74,625,980</b>	<b>72,792,568</b>	<b>(1,833,412)</b>	<b>70,552,325</b>	<b>(2,240,243)</b>
<b>Net County Cost</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>

### Mission Statement

The Debt Service Fund was established in FY 1995-96 to centrally budget all County debt service payments. Amounts are transferred into this fund from various funding sources before payments are made. In June 1997, the County adopted a Debt Limit policy that caps annual debt service payments at four percent of the County Budget average for the last five years. The payment of debt service obligation is a mandated function.

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# MEASURE K



## FY 2019-20

### ADOPTED BUDGET



Department Name	Project Name	Adopted 2019-20	Recomm 2020-21
<b>District-Specific</b>			
Capital Projects	Programs and Services Dist 3	141,000	-
County Manager/Clerk of the Board	Measure K Admin Assistant	139,050	143,222
Department of Public Works	Programs and Services Dist 3	70,636	-
Non-Departmental Services	Programs and Services Dist 1	2,622,100	-
Non-Departmental Services	Programs and Services Dist 2	2,847,057	-
Non-Departmental Services	Programs and Services Dist 3	2,145,228	-
Non-Departmental Services	Programs and Services Dist 4	2,251,489	-
Non-Departmental Services	Programs and Services Dist 5	2,765,578	-
Office of Sustainability	Programs and Services Dist 1	140,000	-
Office of Sustainability	Programs and Services Dist 3	110,500	-
Parks Department	Programs and Services Dist 3	238,285	-
Planning and Building	Programs and Services Dist 3	200,000	-
<b>Total</b>		<b>13,670,923</b>	<b>143,222</b>
<b>Public Safety</b>			
Fire Protection Services	County Fire Engine Replc Fnd	3,722,272	1,500,000
Human Services Agency	CORA - Legal Expenses	100,392	103,404
Other Capital Construction Fund	Pescadero Fire Station	2,000,000	8,000,000
Other Capital Construction Fund	PSC Regional Ops Ctr (ROC)	17,977,254	-
Other Capital Construction Fund	Skylonda Fire Station Repl	1,759,761	-
Sheriff's Office	Coastside Response Coordinator	67,834	69,869
Sheriff's Office	Human Trafficking and CSEC	216,300	222,789
Sheriff's Office	School Safety	578,526	595,882
<b>Total</b>		<b>26,422,339</b>	<b>10,491,944</b>
<b>Health and Mental Health</b>			
Health System	Coastside Medical Services	535,461	551,525
Health System	Home Visit Expansion	1,253,811	1,292,001
Health System	Jail Alternate Program	324,557	325,160
Health System	Meas K Imat Program	397,838	409,773
Health System	Our Second Home Fam Resource	40,000	40,000
Health System	Respite Program	1,089,740	1,122,432
Health System	SMART Program	89,468	92,152
Health System	Whole Person Care Match	2,000,000	2,000,000
Human Services Agency	Public Health Nurse Program	540,691	576,276
<b>Total</b>		<b>6,271,566</b>	<b>6,409,319</b>
<b>Youth and Education</b>			
County Library	Direct Pay to Lib for Big Lift	1,088,012	1,088,012
County Library	Library Summer Reading Progrms	376,980	388,289
County Manager/Clerk of the Board	Students With Amazing Goals	360,500	371,315
Health System	4H Youth Development Program	31,827	32,782

Department Name	Project Name	Adopted 2019-20	Recomm 2020-21
Health System	COE and Schools Coordination	168,737	173,799
Health System	Comm Collab East Palo Alto	119,882	123,478
Health System	Early Childhood Comm Teams	700,194	721,199
Health System	Early Onset Bipolar	433,127	446,121
Health System	First Aid-MH	267,499	275,525
Health System	Parenting Project-MH	201,982	208,041
Health System	PES Case Management	318,580	328,137
Health System	Pre To Three	1,003,524	1,033,630
Health System	Youth Outpatient Case Mgmt	784,782	808,325
Health System	Youth Trauma Intervention	610,018	628,318
Human Resources Department	Supported Training Employ Prog	412,000	424,360
Human Services Agency	At-Risk Foster Youth Services	1,060,900	1,092,727
Human Services Agency	CASA (Advocates) - Foster Care	111,458	114,802
Human Services Agency	CFS Orange&Grand Const Proj	650,000	-
Human Services Agency	HSA PEI-At Risk Child	1,726,786	1,791,376
Human Services Agency	StarVista Dybrk Fstr Yth Trg	223,686	230,397
Non-Departmental Services	Early Learnng and Care Trust Fd	6,678,496	6,678,496
<b>Total</b>		<b>17,328,970</b>	<b>16,959,129</b>

#### Housing and Homelessness

County Manager/Clerk of the Board	Home for All	334,750	344,793
Department of Housing	21 Elements CCAG	129,126	132,613
Department of Housing	2nd Unit Amnesty Program	482,745	-
Department of Housing	Affordable Housing 3.0 and 4.0	48,086,344	24,739,919
Department of Housing	BHRS-Provider Property Debt	245,044	-
Department of Housing	Farm Labor Housing	4,211,124	795,675
Department of Housing	HIP Shared Housing	305,306	185,658
Department of Housing	Housing Innovation Fund	43,829	-
Department of Housing	Housing Preservation	20,807	-
Department of Housing	Landlord Tenant I and R	862,750	265,225
Department of Housing	Middlefield Junction	4,028	-
Department of Housing	Mobile Home Park Outreach	16,613	-
Department of Housing	Staff Support	360,173	498,784
Health System	Augmented Housing Insp Pgm	376,683	401,683
Human Services Agency	BitFocus Clarity Human Svcs	125,572	129,339
Human Services Agency	CORE Agenc Emerg Housg Assist	451,758	465,311
Human Services Agency	EPA Homeless Shelter Op Exp	572,220	589,387
Human Services Agency	Homeless Living in Cars Prog	300,000	-
Human Services Agency	Homeless Outreach Teams	431,498	444,443
Human Services Agency	HOPE Plan Implementation	994,957	993,844
Human Services Agency	Housing Retention	1,236,000	1,273,080
Human Services Agency	ITA - Clarity and FRC database	107,364	110,526
Human Services Agency	RRHHL Abode Contract	1,256,883	1,294,589
Human Services Agency	RRHHL Abode Services	1,153,103	1,187,696

Department Name	Project Name	Adopted 2019-20	Recomm 2020-21
Human Services Agency	RRHHL CoC Tech Assistance	108,150	111,395
Human Services Agency	RRHHL Inclement Weather	30,030	30,931
Human Services Agency	RRHHL Interim Housing Capacity	519,298	534,877
Human Services Agency	RRHHL Medical Services	214,174	220,599
Human Services Agency	RRHHL MVP Bridge Funding	400,000	412,000
Human Services Agency	RRHHL MVP Diversion	41,200	42,436
Human Services Agency	RRHHL Program Auditing Needs	10,000	10,300
Human Services Agency	Safe Harbor Shelter Bridge	178,549	183,905
Office of Sustainability	Home for All	283,250	291,748
Planning and Building	Affordable Housing Initiative	443,984	145,874
<b>Total</b>		<b>64,337,312</b>	<b>35,836,630</b>

### Parks and Environment

Capital Projects	Multi Modal Trail Planning	48,198	-
Department of Public Works	062019 D1 Allocation to FSLRRD	500,000	-
Parks Department	Alambique Trail Repairs	101,194	-
Parks Department	Coyote Water Distribution System	220,000	-
Parks Department	Feasibility Study for Bridges	200,000	-
Parks Department	Fire Road Improvements	500,000	-
Parks Department	Flood Park Baseball Field Reno	186,910	-
Parks Department	Flood Park Improvements	1,337,189	-
Parks Department	Homestead Bridge Replacement	110,000	100,000
Parks Department	Homestead Youth Septic Rpr	49,159	-
Parks Department	Huddart Richard Road Repairs	168,741	-
Parks Department	Huddart Water Lines and Supply	500,000	250,000
Parks Department	Memorial Facility Improvements	-	800,000
Parks Department	Memorial Sewer Road Paving	200,000	-
Parks Department	Memorial Waterline Replacement	1,000,000	-
Parks Department	Natural Resource Management	661,417	233,398
Parks Department	Old Gaudalupe Trail Reno	265,712	-
Parks Department	Parks Department Ops and Maint	4,781,432	2,060,000
Parks Department	Parks Interpretive Program	68,319	50,000
Parks Department	Parks Master Plan	361,434	-
Parks Department	Parks Playground Improv	584,627	159,135
Parks Department	Parks Volunteer Program	130,935	120,000
Parks Department	Parkwide Asphalt Paving	899,077	1,400,000
Parks Department	Pedro Point Headlands	4,990	-
Parks Department	Pescadero Old Haul Rd Brdg Rpr	56,972	-
Parks Department	Pescadero Old Haul Rd Repair	3,102,438	-
Parks Department	Ralston Trail Paving	107,448	-
Parks Department	Ranger Residences	515,965	300,000
Parks Department	Ravenswood Bay Trail	639,390	-
Parks Department	Sam Mcdonald VC Renovation	218,643	-
Parks Department	Sanchez Adobe Renovation	2,196,152	-

Department Name	Project Name	Adopted 2019-20	Recomm 2020-21
Parks Department	SPV VC Bridge Replacement	110,000	100,000
Parks Department	SPV Walnut Bridge Replacement	110,000	100,000
Parks Department	Volunteer Stewardship Corps	305,845	106,090
Parks Department	Wavecrest Trail	3,190	-
Parks Department	Wunderlich Hay Barn Plans	242,223	-
<b>Total</b>		<b>20,487,600</b>	<b>5,778,623</b>
<b>Older Adults and Veterans</b>			
District Attorney's Office	District Attorney Elder Abuse	1,116,891	964,338
Health System	AAS Age Friendly	117,000	-
Health System	AAS Dementia Services	477,405	491,727
Health System	AAS Elder Depend Adult Protect	695,521	716,387
Health System	AAS Friendship Line	212,180	218,545
Health System	AAS Kinship Caring MH	79,568	81,955
Health System	AAS Meals Express Pgm	151,311	155,850
Health System	AAS Ombudsman	118,430	121,983
Health System	AAS Suppl Meal on Wheels	42,000	43,260
Health System	EMS - Medical Reserve Corps	40,607	36,736
Human Services Agency	Veterans Services	357,967	367,573
<b>Total</b>		<b>3,408,880</b>	<b>3,198,354</b>
<b>Community</b>			
Agricultural Commissioner/Sealer	Measure K Airport (FAA Ruling)	153,633	153,633
Capital Projects	Bldgs and Facil Infrastructure	3,989,978	-
County Counsel's Office	Measure K Airport (FAA Ruling)	118,908	118,908
County Library	Library Capital - EPA	744,248	459,305
County Manager/Clerk of the Board	Community Legal Aid Services	287,040	22,522
County Manager/Clerk of the Board	Measure A Outreach Coordinator	206,000	212,180
County Manager/Clerk of the Board	N Fair Oaks General Plan Implm	7,946,491	-
Department of Public Works	CSA11 Improvement Projects	42,973	-
Department of Public Works	MCO Airport Sup	224,870	224,870
Department of Public Works	Meas K Airport Capital Proj	1,002,023	-
Health System	Measure K Airport (FAA Ruling)	65,626	67,595
Human Services Agency	Second Harvest Food Bank	154,500	159,135
Information Services Department	Technology Infra and Open Data	6,260,453	5,000,000
Non-Departmental Services	CMO Airports (FAA)	6,000,000	-
Non-Departmental Services	SamTrans-Yth, Elderly, Disabld	-	-
Office of Sustainability	Bicycle Coordinator	77,250	79,568
Sheriff's Office	Measure K Airport (FAA Ruling)	1,826,367	1,826,367
<b>Total</b>		<b>29,100,360</b>	<b>8,324,083</b>
<b>Total</b>		<b>181,027,950</b>	<b>87,141,304</b>





# CONTROLLER'S SCHEDULES



**FY 2019-20**

**ADOPTED BUDGET**



State Controller Schedules		County of San Mateo				Schedule 1	
County Budget Act		All Funds Summary					
January 2010 Edition, revision #1		Fiscal Year 2019-20					
Fund Name	Fund Balance Available June 30, 2019	Total Financing Sources			Total Financing Uses		
		Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
<b>Governmental Funds</b>							
General Fund	\$ 588,454,492	\$ -	\$ 1,571,339,347	\$ 2,159,793,839	\$ 1,898,254,659	\$ 261,539,180	\$ 2,159,793,839
Special Revenue Funds	51,658,761	-	85,670,825	137,329,586	114,497,141	22,832,445	137,329,586
Capital Projects Funds	104,582,130	-	198,795,919	303,378,049	255,183,092	48,194,957	303,378,049
Debt Service Funds	22,768,512	-	50,024,056	72,792,568	49,158,516	23,634,052	72,792,568
<b>Total Governmental Funds</b>	<b>\$ 767,463,895</b>	<b>\$ -</b>	<b>\$ 1,905,830,147</b>	<b>\$ 2,673,294,042</b>	<b>\$ 2,317,093,408</b>	<b>\$ 356,200,634</b>	<b>\$ 2,673,294,042</b>
<b>Other Funds</b>							
Internal Service Funds	\$ -	\$ 936,407	\$ 12,209,293	\$ 13,145,700	\$ 13,145,700	\$ -	\$ 13,145,700
Enterprise Funds	-	21,402,949	421,038,596	442,441,545	442,441,545	-	442,441,545
Special Districts and Other Agencies	86,112,198	-	37,772,771	123,884,969	113,098,431	10,786,538	123,884,969
<b>Total Other Funds</b>	<b>\$ 86,112,198</b>	<b>\$ 22,339,356</b>	<b>\$ 471,020,660</b>	<b>\$ 579,472,214</b>	<b>\$ 568,685,676</b>	<b>\$ 10,786,538</b>	<b>\$ 579,472,214</b>
<b>Total All Funds</b>	<b>\$ 853,576,093</b>	<b>\$ 22,339,356</b>	<b>\$ 2,376,850,807</b>	<b>\$ 3,252,766,256</b>	<b>\$ 2,885,779,084</b>	<b>\$ 366,987,172</b>	<b>\$ 3,252,766,256</b>

State Controller Schedules  
 County Budget Act  
 January 2010 Edition, revision #1

County of San Mateo  
 Governmental Funds summary  
 Fiscal Year 2019-20

Schedule 2

Fund Name	Total Financing Sources			Total Financing Uses			
	Fund Balance Available 2019	June 30,	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances
1	2	3	4	5	6	7	8

General Fund								
General Fund	\$ 588,454,492	\$ -	\$ -	\$ 1,571,339,347	\$ 2,159,793,839	\$ 1,898,254,659	\$ 261,539,180	\$ 2,159,793,839
<b>Total General Fund</b>	<b>\$ 588,454,492</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,571,339,347</b>	<b>\$ 2,159,793,839</b>	<b>\$ 1,898,254,659</b>	<b>\$ 261,539,180</b>	<b>\$ 2,159,793,839</b>

<b>Special Revenue Funds</b>								
Emergency Medical Services Fund	\$ 2,373,961	\$ -	\$ -	\$ 1,695,202	\$ 4,069,163	\$ 2,265,945	\$ 1,803,218	\$ 4,069,163
IHSS Public Authority Fund	860,857	-	-	27,938,515	28,798,372	27,937,416	861,956	28,799,372
Fish and Game Propagation Fund	59,897	-	-	2,000	61,897	10,000	51,897	61,897
County Fire Protection Structure Fund	10,620,060	-	-	12,524,474	23,144,534	15,640,386	7,504,148	23,144,534
Road Fund	17,662,921	-	-	35,259,173	52,922,094	52,922,094	-	52,922,094
Half Cent Transportation Fund	5,714,628	-	-	3,700,929	9,415,557	9,415,557	-	9,415,557
County-Wide Road Improvement Fund	4,222,816	-	-	449,500	4,672,316	527,132	4,145,184	4,672,316
Waste Management Fund	10,143,621	-	-	3,308,056	13,451,677	4,965,635	8,486,042	13,451,677
Waste Management Program	-	-	-	792,976	792,976	792,976	-	792,976
<b>Total Special Revenue Funds</b>	<b>\$ 51,659,761</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 85,670,825</b>	<b>\$ 137,329,586</b>	<b>\$ 114,497,141</b>	<b>\$ 22,832,445</b>	<b>\$ 137,329,586</b>

<b>Capital Project Funds</b>								
Accumulated Capital Outlay	\$ 86,672,039	\$ -	\$ -	\$ 500,000	\$ 87,172,039	\$ 45,900,000	\$ 41,272,039	\$ 87,172,039
Criminal Justice Temporary Construction Fund	1,472,419	-	-	918,000	2,390,419	1,100,000	1,290,419	2,390,419
Court House Temporary Construction Fund	(1,415)	-	-	1,364,422	1,363,007	1,363,007	-	1,363,007
Paris Acquisition and Development Fund	1,783,746	-	-	10,000	1,793,746	1,793,746	-	1,793,746
Other Capital Construction Fund	8,251,842	-	-	96,678,612	104,930,454	104,930,454	-	104,930,454
Capital Project Fund	6,403,499	-	-	99,324,885	105,728,384	100,095,885	5,632,499	105,728,384
<b>Total Capital Project Funds</b>	<b>\$ 104,382,130</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 198,795,919</b>	<b>\$ 303,378,049</b>	<b>\$ 255,183,092</b>	<b>\$ 48,194,957</b>	<b>\$ 303,378,049</b>

<b>Debt Service Funds</b>								
Debt Service Funds	\$ 22,768,512	\$ -	\$ -	\$ 50,024,056	\$ 72,792,568	\$ 49,158,516	\$ 23,634,052	\$ 72,792,568
<b>Total Debt Service Funds</b>	<b>\$ 22,768,512</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,024,056</b>	<b>\$ 72,792,568</b>	<b>\$ 49,158,516</b>	<b>\$ 23,634,052</b>	<b>\$ 72,792,568</b>

<b>Total Governmental Funds</b>	<b>\$ 767,463,895</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,905,830,147</b>	<b>\$ 2,673,294,042</b>	<b>\$ 2,317,993,408</b>	<b>\$ 355,200,634</b>	<b>\$ 2,673,294,042</b>
Appropriations Limit	\$ 1,123,469,093							
Appropriations Subject to Limit	\$ 574,504,810							

State Controller Schedules		County of San Mateo				Schedule 3	
County Budget Act January 2010 Edition, revision #1		Fund Balance - Governmental Funds Fiscal Year 2019-20					
Fund Name	Total Fund Balance June 30, 2019	Less: Obligated Fund Balances			Assigned	Fund Balance Available June 30, 2019	Actual Estimated
		Encumbrances	Nondisposable, Restricted and Committed				
1	2	3	4	5	6		
<b>General Fund</b>							
General Fund	\$ 614,474,718	\$ 10,092,478	\$ 8,453,106	\$ 7,474,642	\$ 588,454,492		
<b>Total General Fund</b>	<b>\$ 614,474,718</b>	<b>\$ 10,092,478</b>	<b>\$ 8,453,106</b>	<b>\$ 7,474,642</b>	<b>\$ 588,454,492</b>		
<b>Special Revenue Funds</b>							
Emergency Medical Services Fund	\$ 2,373,961	\$ -	\$ -	\$ -	\$ 2,373,961		
IHSS Public Authority Fund	860,857	-	-	-	860,857		
Fish and Game Propagation Fund	59,897	-	-	-	59,897		
County Fire Protection Structure Fund	11,705,751	-	1,085,691	-	10,620,060		
Road Fund	18,061,659	-	398,738	-	17,662,921		
Half Cent Transportation Fund	5,714,628	-	-	-	5,714,628		
County-Wide Road Improvement Fund	4,222,816	-	-	-	4,222,816		
Waste Management Fund	10,143,621	-	-	-	10,143,621		
<b>Total Special Revenue Funds</b>	<b>\$ 53,143,190</b>	<b>\$ -</b>	<b>\$ 1,484,429</b>	<b>\$ -</b>	<b>\$ 51,658,761</b>		
<b>Capital Project Funds</b>							
Accumulated Capital Outlay	\$ 86,672,039	\$ -	\$ -	\$ -	\$ 86,672,039		
Criminal Justice Temporary Construction Fund	1,472,419	-	-	-	1,472,419		
Court House Temporary Construction Fund	(1,415)	-	-	-	(1,415)		
Perks Acquisition and Development Fund	1,783,746	-	-	-	1,783,746		
Other Capital Construction Fund	8,251,842	-	-	-	8,251,842		
Capital Project Fund	6,403,499	-	-	-	6,403,499		
<b>Total Capital Project Funds</b>	<b>\$ 104,582,130</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 104,582,130</b>		
<b>Debt Service Funds</b>							
Debt Service Funds	\$ 22,768,512	\$ -	\$ -	\$ -	\$ 22,768,512		
<b>Total Debt Service Funds</b>	<b>\$ 22,768,512</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,768,512</b>		
<b>Total Governmental Funds</b>	<b>\$ 794,968,550</b>	<b>\$ 10,092,478</b>	<b>\$ 9,937,535</b>	<b>\$ 7,474,642</b>	<b>\$ 767,463,895</b>		

**State Controller Schedules**  
 County Budget Act  
 January 2010 Edition, revision #1

**County of San Mateo**  
 Obligated Fund Balances - By Governmental Funds  
 Fiscal Year 2019-20

**Schedule 4**

Fund Name and Fund Balance Descriptions	Obligated Fund Balances June 30, 2019		Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget Year
	1	2	3	4	5	6	
<b>General Fund</b>							
General Reserve		\$ -	\$ -	\$ -	\$ 214,244,173	\$ 261,539,180	\$ 261,539,180
Restricted		518,791	-	-	-	-	518,791
Committed		11,823	-	-	-	-	11,823
Assigned		7,474,642	-	-	-	-	7,474,642
Reserve for Inventories		81,521	-	-	-	-	81,521
Reserve for Advance to Special Revenue Fund		55,300	-	-	-	-	55,300
Reserve for Advance to Special Revenue Fund		5,786,624	-	-	-	-	5,786,624
Reserve for Advance to Special Revenue Fund		100,000	-	-	-	-	100,000
Reserve for Advance to Debt Service Fund		170,000	-	-	-	-	170,000
Reserve for Advance to Internal Service Fund		785,605	-	-	-	-	785,605
Reserve for Advance to Enterprise Fund		943,442	-	-	-	-	943,442
Reserve for Advance to Enterprise Fund		-	-	-	-	-	-
<b>Total General Fund</b>		<b>\$ 15,927,748</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 214,244,173</b>	<b>\$ 261,539,180</b>	<b>\$ 277,466,928</b>
<b>Special Revenue Funds</b>							
Emergency Medical Services Fund							
General Reserve		\$ -	\$ -	\$ -	\$ 1,803,218	\$ 1,803,218	\$ 1,803,218
IHSS Public Authority Fund							
General Reserve		-	-	-	\$ 861,956	\$ 861,956	\$ 861,956
Fish and Game Propagation Fund							
General Reserve		-	-	-	\$ 49,766	\$ 51,897	\$ 51,897
County Fire Protection Structure Fund							
General Reserve		-	-	-	\$ 6,282,357	\$ 7,504,148	\$ 7,504,148
Investment in Capital Assets		1,085,691	-	-	-	-	1,085,691
Road Fund							
Reserve for Inventories		398,738	-	-	-	-	398,738
County-Wide Road Improvement Fund							
General Reserve		-	-	-	\$ 3,939,076	\$ 4,145,184	\$ 4,145,184
Waste Management Fund							
General Reserve		-	-	-	\$ 7,928,657	\$ 8,466,042	\$ 8,466,042
<b>Total Special Revenue Funds</b>		<b>\$ 1,484,429</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,865,030</b>	<b>\$ 22,832,445</b>	<b>\$ 24,316,874</b>
<b>Capital Project Fund</b>							
Accumulated Capital Outlay							
Criminal Justice Temporary Construction Fund							
General Reserve		-	-	-	\$ 39,386,892	\$ 41,272,039	\$ 41,272,039
Court House Temporary Construction Fund							
General Reserve		-	-	-	\$ 1,330,003	\$ 1,290,419	\$ 1,290,419
Parks Acquisition and Development Fund							
General Reserve		-	-	-	\$ 32,437	-	-
Other Capital Construction Fund							
General Reserve		-	-	-	\$ 2,168,322	-	-
Capital Project Fund							
General Reserve		-	-	-	\$ 4,975,281	\$ 5,632,499	\$ 5,632,499
<b>Total Capital Project Funds</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 47,892,935</b>	<b>\$ 48,194,957</b>	<b>\$ 48,194,957</b>
<b>Debt Service Funds</b>							
Debt Service Funds							
General Reserve		\$ -	\$ -	\$ -	\$ 23,634,052	\$ 23,634,052	\$ 23,634,052
<b>Total Debt Service Funds</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 23,634,052</b>	<b>\$ 23,634,052</b>	<b>\$ 23,634,052</b>
<b>Total Governmental Funds</b>		<b>\$ 17,412,177</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 306,617,970</b>	<b>\$ 356,200,634</b>	<b>\$ 373,612,811</b>

**State Controller Schedules** **San Mateo County** **Schedule 5**  
 County Budget Act Summary of Additional Financing Sources by Source and Fund  
 January 2010 Governmental Funds  
 FY 2019-20

Description	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
	2	3	4	5

**Summarization by Source**

<b>Taxes</b>				
Taxes Other Than Property	\$244,389,080	\$270,876,583	\$302,470,550	\$355,153,679
Property Taxes	438,084,903	507,667,753	411,727,871	414,380,101
	<b>\$682,473,983</b>	<b>\$778,544,336</b>	<b>\$714,198,421</b>	<b>\$769,533,780</b>
Licenses, Permits and Franchises	\$11,084,546	\$11,216,059	\$10,517,097	\$10,517,097
Fines, Forfeitures and Penalties	8,519,908	8,302,271	7,827,603	8,052,195
Use of Money and Property	23,439,371	34,768,847	20,210,504	20,210,504
Intergovernmental Revenues	496,315,830	492,222,320	569,289,713	580,209,147
Charges for Services	135,446,461	154,195,107	169,823,551	172,550,865
Interfund Revenue	62,274,011	65,366,098	88,182,485	91,702,658
Miscellaneous Revenue	38,019,497	31,725,694	25,114,484	26,977,054
Other Financing Sources	86,490,230	102,172,110	207,661,323	226,076,847
<b>Total Summarization by Source</b>	<b>\$1,544,063,837</b>	<b>\$1,678,512,841</b>	<b>\$1,812,825,181</b>	<b>\$1,905,830,147</b>

**State Controller Schedules** **San Mateo County** **Schedule 5**  
 County Budget Act Summary of Additional Financing Sources by Source and Fund  
 January 2010 Governmental Funds  
 FY 2019-20

Description	2017-18 Actuals 2	2018-19 Actuals 3	2019-20 Recommended 4	2019-20 Adopted by the Board of Supervisors 5
<b>Summarization by Fund</b>				
General Fund	\$1,388,108,961	\$1,478,315,882	\$1,503,541,013	\$1,571,339,347
Emergency Medical Services Fund	1,816,802	1,833,435	1,695,202	1,695,202
IHSS Public Authority Fund	21,700,645	22,483,676	29,937,416	27,938,515
Fish and Game Propagation Fund	2,332	3,231	2,000	2,000
Structural Fire Protection Fund	9,918,555	10,400,386	9,762,244	12,524,474
Road Fund	24,464,492	31,614,359	32,998,588	35,259,173
Half-Cent Transportation Fund	2,631,448	3,005,554	2,515,199	2,515,199
Road Improvement Fund	522,169	593,062	449,500	449,500
Waste Management	3,298,598	3,446,206	3,308,056	3,308,056
Waste Management Programs	353,192	359,905	792,976	792,976
Measure W - Half Cent Tax 2018	0	0	0	1,185,730
Debt Service Fund	47,943,317	52,859,680	50,024,056	50,024,056
Accumulated Capital Outlay Fund	1,188,907	1,885,147	500,000	500,000
Criminal Justice Temporary Construction Fund	1,107,538	1,060,416	918,000	918,000
Courthouse Temporary Construction Fund	1,078,143	1,184,983	1,364,422	1,364,422
Parks Acquisition and Development Fund	844,988	1,705,228	20,000	10,000
Other Capital Construction Fund	55,214	87,141	0	0
Skylonda Project Fund	2,708,878	1,538,623	1,380,000	1,759,761
Capital Projects Fund	18,162,130	16,873,374	68,680,986	71,876,728
Major Capital Construction Fund	18,157,529	44,237,378	85,100,000	61,593,783
Parks Capital Projects Fund	0	0	19,835,523	27,448,157
CP - Parking Structure 2	0	5,025,173	0	33,325,068
<b>Total Summarization by Fund</b>	<b>\$1,544,063,837</b>	<b>\$1,678,512,841</b>	<b>\$1,812,825,181</b>	<b>\$1,905,830,147</b>



**State Controller Schedules** **County of San Mateo** **Schedule 6**  
 County Budget Act **Detail of Additional Financing Sources by Fund and Account**  
 January 2010 **Governmental Funds**

Fund Name	Financing Source Category	Financing Source Account	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>General Fund</b>						
<b>00001 - General Fund</b>						
<b>Taxes</b>						
			\$241,861,846	\$259,070,475	\$274,301,075	\$274,301,075
		Current Yr Secured				
		PY Secured Redemption	528,004	340,159	538,564	538,564
		Excess Tax Losses Reserve	0	0	10,000,000	10,000,000
		Current Yr Unsecured	10,060,437	11,380,719	10,924,407	10,924,407
		Prior Yr Unsecured	144,917	(401,537)	45,962	45,962
		CY SB 813 Secured Supplemental	8,657,043	10,218,509	8,979,897	8,979,897
		CY SB 813 Unsec Supplemental	117,976	190,661	117,976	117,976
		PY SB 813 Redemption	136,600	126,556	68,262	68,262
		PY SB 813 Unsecured Supplemental	28,053	25,900	0	0
		Non-Departmental ERAF Rebate	128,919,065	170,341,973	60,000,000	60,000,000
		Former RDA-Residuals	9,706,743	10,310,379	9,706,743	9,706,743
		Penalty & Cost	1,578,765	2,012,375	840,258	840,258
		Former RDA Passthru Payments	29,184,727	36,422,785	29,184,727	29,184,727
		Sales and Use Taxes	24,056,794	28,546,992	25,977,101	25,977,101
		Aircraft Taxes	1,418,027	1,413,230	1,427,396	1,427,396
		Property Transfer Tax	11,007,724	11,315,301	10,707,950	10,707,950
		Transient Occupancy Tax	2,307,690	1,665,023	3,123,143	3,123,143
		Property Tax In-Lieu of VLF	106,363,690	115,482,259	121,064,051	121,064,051
		Vehicle Rental Business Lic Tax	10,945,852	11,539,865	14,189,726	14,189,726
		Sales & Use Tax - Measure A	71,219,260	65,249,328	90,257,926	136,485,705
<b>Total Taxes</b>			<b>\$658,243,211</b>	<b>\$735,250,952</b>	<b>\$671,455,164</b>	<b>\$717,682,943</b>

**State Controller Schedules** **County of San Mateo**  
**Schedule 6**  
 County Budget Act Detail of Additional Financing Sources by Fund and Account  
 January 2010 Governmental Funds

Fund Name	Financing Source Category	Financing Source Account	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

**General Fund (continued)**  
**00001 - General Fund (continued)**

<b>Licenses, Permits and Franchises</b>						
			\$756,170	\$761,318	\$670,000	\$670,000
	Dog Licenses					
	Cat Licenses		36,952	38,541	35,000	35,000
	Dangerous/Vicious Animal Prmit		24,246	24,267	26,000	26,000
	Animal Quarantine Fee		22,358	28,295	29,000	29,000
	Other Animal Permits & Fees		250	200	200	200
	Miscellaneous Business License		1,106	7,046	1,700	1,700
	Professional Service Licenses		33,404	20,954	26,208	26,208
	Building Permits		2,648,475	2,457,223	2,511,252	2,511,252
	Underground Tank Permits		438,999	464,316	404,625	404,625
	Well & Septic Permits		544,792	575,974	475,000	475,000
	Reinstatement Fees		116,466	193,845	99,000	99,000
	Reinspection Fees		940	340	2,099	2,099
	Building Permit Appeals		269	0	6,975	6,975
	Zoning Permits		389,180	321,298	486,204	486,204
	Grading/Land Clearing Permits		67,221	74,034	76,999	76,999
	Resource Permits		47,927	53,250	32,960	32,960
	Variances & Exceptions		69,236	103,113	45,397	45,397
	Land Division Permits		121,545	129,283	72,856	72,856
	Stable & Kennel Permits		2,036	1,044	2,472	2,472
	Architecture/Design Revisions		112,550	141,221	140,586	140,586
	Other Zoning Fees		82,159	108,640	94,277	94,277
	Death Certificate Filing Fee		27,899	29,137	26,856	26,856
	Device Registration Fees		384,157	381,058	447,400	447,400

**State Controller Schedules** **County of San Mateo**  
**Schedule 6**  
 County Budget Act Detail of Additional Financing Sources by Fund and Account  
 January 2010 Governmental Funds

Fund Name	Financing Source Category	Financing Source Account	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

**General Fund (continued)**

<b>00001 - General Fund (continued)</b>						
<b>Licenses, Permits and Franchises (continued)</b>						
			\$6,261	\$4,360	\$5,000	\$5,000
			262,391	252,552	274,650	274,650
			220,787	221,086	235,000	235,000
			1,230,487	1,167,784	1,049,558	1,049,558
			<b>\$7,648,261</b>	<b>\$7,560,175</b>	<b>\$7,277,274</b>	<b>\$7,277,274</b>

**Fines, Forfeitures and Penalties**

			\$5,754,449	\$5,733,286	\$5,314,066	\$5,314,066
			9,806	10,986	12,663	12,663
			91,874	27,902	0	0
			1,206	993	977	977
			285,515	224,779	252,026	252,026
			307	259	243	243
			13	0	100	100
			163,623	219,020	165,454	165,454
			50,899	38,332	40,000	40,000
			5,060	4,713	0	0
			119,573	30,598	400,000	624,592
			273,024	266,681	0	0
			<b>\$6,755,350</b>	<b>\$6,557,548</b>	<b>\$6,185,529</b>	<b>\$6,410,121</b>

**Use of Money and Property**

			\$15,704,167	\$25,430,114	\$17,152,552	\$17,152,552
			426,019	758,789	344,164	344,164
			197,322	140,875	111,176	111,176

**State Controller Schedules** **County of San Mateo** **Schedule 6**  
 County Budget Act Detail of Additional Financing Sources by Fund and Account  
 January 2010 Governmental Funds

Fund Name	Financing Source Category	Financing Source Account	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

**General Fund (continued)**  
**00001 - General Fund (continued)**

<b>Use of Money and Property (continued)</b>						
			\$3,084,287	\$3,071,210	\$0	\$0
		Other Investment Income				
		County Land/Buildings Rentals	813,019	690,873	372,459	372,459
		Service Machine Concessions	12,368	13,950	11,000	11,000
		Other Rents & Concessions	719,024	739,807	1,185,789	1,185,789
		<b>Total Use of Money and Property</b>	<b>\$20,956,207</b>	<b>\$30,845,618</b>	<b>\$19,177,140</b>	<b>\$19,177,140</b>

**Intergovernmental Revenues**  
**State Aid**

Highway Property Tax Rental	\$7,523	\$7,967	\$0	\$0
State Block Grant	1,883,160	1,763,310	4,533,170	4,533,170
Realignment VLF	7,004,771	6,321,255	6,554,870	6,554,870
Realignment Sales Tax - Health	122,679	187,238	1,345,479	1,953,993
Realignment Sales Tx-Mntl Hlth	32,080,623	26,463,077	41,634,654	41,634,654
Realignment Sales Tax-Pub Asst	8,524,621	1,582,649	11,740,193	12,867,127
Realignment Sales Tax 2011	65,664,068	66,889,898	70,163,204	70,561,431
State Welfare Administration	52,709,150	52,408,559	54,232,036	54,402,661
State Staff Development	437,938	307,329	394,081	420,081
Assistance Payments - AFDC	8,184,852	8,046,916	7,465,943	7,465,943
Assistance Payments - Other	146,245	120,887	130,000	130,000
Child Abuse Services	3,961	0	0	0
State Child Care	1,377,405	1,011,963	1,089,380	1,089,380
Misc Welfare Programs - State	68,903	68,620	130,000	130,000
CCS State Subvention	5,883,267	5,965,124	3,215,878	3,215,878
Mental Health Short Doyle	1,082,278	880,403	2,220,727	2,220,727

**State Controller Schedules** **County of San Mateo** **Schedule 6**  
 County Budget Act **Detail of Additional Financing Sources by Fund and Account**  
 January 2010 **Governmental Funds**

Fund Name	Financing Source Category	Financing Source Account	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

**General Fund (continued)**  
**00001 - General Fund (continued)**

**Intergovernmental Revenues (continued)**  
**State Aid (continued)**

Mental Health SEP			\$2,379,342	\$2,424,699	\$2,377,418	\$2,377,418
Mental Health Services Act (MHSA)			25,814,641	29,166,887	35,273,779	35,273,779
State Public Health Grant			1,933,042	7,312,270	6,102,834	2,978,097
State Aid - CHDP			1,088,235	1,079,281	1,084,657	1,084,657
State Aid - WIC			2,970,344	3,055,312	2,975,332	2,975,332
State Aid-Infectious Diseases			444,667	271,627	439,236	439,236
State AIDS Drug Asst Program			32,230	69,160	32,000	32,000
State PH Categorical Aid			283,151	279,713	279,712	279,712
State - Other Public Health			5,426,632	(749,722)	1,588,240	1,588,240
HPSM - IGT			1,167,828	1,062,844	8,650,293	8,650,293
Medi-CAL Waiver - IGT			9,928,855	13,008,815	16,226,110	18,019,285
Other State AIDS Program			76,866	121,043	95,356	95,356
State Aid - Aging			472,802	524,072	462,712	462,712
State Aid - Agriculture			1,661,122	2,061,823	2,042,570	2,162,570
State Aid - Other Transportatn			0	336,413	970,502	970,502
State Aid - Other Construction			188,271	785,999	0	0
State Aid - Corrections			508,486	421,354	157,522	157,522
State Aid - Disaster Relief			162,615	112,417	0	0
Homeowners Property Tax Relief			1,212,490	1,205,659	1,256,896	1,256,896
Other State Trial Court			711,396	885,767	1,084,113	1,084,113
State Aid - Public Safety			82,486,164	75,028,455	82,782,862	87,747,772
OCJP Grant - Various			641,953	686,154	1,056,392	1,056,392

**State Controller Schedules** **County of San Mateo** **Schedule 6**  
 County Budget Act **Detail of Additional Financing Sources by Fund and Account**  
 January 2010 **Governmental Funds**

Fund Name	Financing Source Category	Financing Source Account	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>General Fund (continued)</b>						
<b>00001 - General Fund (continued)</b>						
<b>Intergovernmental Revenues (continued)</b>						
<b>State Aid (continued)</b>						
	State Aid - Juvenile Prob Act		\$2,626,265	\$2,956,049	\$3,080,000	\$3,080,000
	School Lunch Program		157,208	108,718	159,940	159,940
	Child Support Incentive Program		4,143,825	4,303,488	3,934,467	3,934,467
	State-Mandated Cost Reimburse		345,063	8,351,081	3,706,089	3,706,089
	Open Space Tax Loss Reimburse		(49,065)	0	0	0
	Timber Tax Yield Guarantee		23,151	28,536	22,806	22,806
	Misc State Reimb/Subsidies		2,300,701	1,060,633	3,800,261	3,800,261
	All Other State Aid		8,614,978	9,498,320	11,020,510	13,197,450
	State Aid - Anti Terrorism		741,734	921,521	777,948	797,680
	State Aid - TCM-MAA		365,691	300,000	265,436	265,436
	<b>Total State Aid</b>		<b>\$344,042,125</b>	<b>\$338,703,583</b>	<b>\$396,555,608</b>	<b>\$404,835,928</b>
<b>Federal Aid</b>						
	Federal Welfare Administration		\$37,005,641	\$37,092,387	\$48,222,774	\$48,437,862
	Child Support Enforcement		6,772,986	7,101,902	7,479,608	7,479,608
	Federal Staff Development		1,208,793	1,498,373	1,424,715	1,424,715
	Assistance Payments - Other		6,502,339	6,173,684	8,467,083	8,468,883
	IRAP Assistance		0	0	0	0
	Title IV-E Payments		401,067	428,945	484,533	484,533
	Other Federal Health Programs		0	0	330,711	358,814
	Federal Aid - Roads & Bridges		1,158,761	1,800,751	3,023,863	3,025,248
	Federal Aid - Disaster Relief		281,538	281,221	281,861	281,861
	Federal Aid - Anti Terrorism		1,561,890	697,293	2,035,679	2,042,954

**State Controller Schedules** **County of San Mateo** **Schedule 6**  
 County Budget Act **Detail of Additional Financing Sources by Fund and Account**  
 January 2010 **Governmental Funds**

Fund Name	Financing Source Category	Financing Source Account	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

**General Fund (continued)**  
**00001 - General Fund (continued)**

<b>Intergovernmental Revenues (continued)</b>						
<b>Federal Aid (continued)</b>						
Federal UASI Grant			\$4,738,269	\$5,175,129	\$6,761,187	\$6,765,799
HMGP-FEMA DR 4301			0	55,788	0	0
OCJP Grant - Federal			428,151	308,815	762,895	762,895
Federal Aid - Aging			2,787,637	3,500,756	4,577,618	3,577,618
Fed Comm Development HUD Grant			4,058,929	5,244,227	4,428,962	7,435,213
Federal Categorical Programs			1,883,925	1,552,308	1,985,018	1,985,018
All Other Federal Aid			7,739,460	6,669,978	7,930,373	8,640,818
All Other Federal Grants			2,564,870	1,473,119	1,510,742	1,810,089
<b>Total Federal Aid</b>			<b>\$79,094,255</b>	<b>\$79,054,677</b>	<b>\$99,707,622</b>	<b>\$102,981,928</b>

**Other Local Government Aid**

Other In-Lieu Taxes			\$20,801	\$13,427	\$0	\$0
County Housing Authority Pymts			488,148	552,362	815,000	815,000
RDA Proceeds From Sale of Assets			2,181,898	745,285	0	0
Aid From Cities			555,178	442,244	1,339,236	1,489,236
Aid - Other Local Agencies			6,140,095	6,228,183	6,918,360	6,918,360
Loan Repayments - Non-County			4,609,557	(61,600)	0	0
Ryan White I - Formula (CSF)			1,274,312	1,032,354	1,267,929	1,267,929
Ryan White I - Supplemental CSF			231,251	437,029	384,482	384,482
HOPWA Grant (CSF)			641,498	712,763	712,763	712,763
Misc Local Agency Grants			36,689	4,000	2,931,646	2,950,618
All Other Local Govern Revenue			16,373,496	16,637,466	1,416,729	1,693,097
Realignment Subsidy - VLF			0	0	104,601	104,601

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1	2	3	4	5	6	7

**General Fund (continued)**

<b>00001 - General Fund (continued)</b>						
<b>Total Other Local Government Aid</b>			<b>\$32,552,922</b>	<b>\$26,743,513</b>	<b>\$15,890,746</b>	<b>\$16,336,086</b>
<b>Total Intergovernmental Revenues</b>			<b>\$455,689,302</b>	<b>\$444,501,774</b>	<b>\$512,153,976</b>	<b>\$524,153,942</b>

**Charges for Services**

Prop Tax Administration Fee	\$4,869,771	\$5,329,950	\$4,530,000	\$4,530,000	\$4,530,000
Tax/Assessment Collection Fee	1,111,192	1,113,037	1,110,000	1,110,000	1,110,000
Redemption Fee - County Share	54,030	50,695	61,000	61,000	61,000
Suppl Tax Admin Fee 5%	4,242,847	5,219,343	3,408,910	3,408,910	3,408,910
Tax/Assessment/Vital Document Fee	1,023,952	994,560	1,026,100	1,026,100	1,026,100
Special Tax Collector Fees	305,062	296,626	283,014	283,014	283,014
Accounting Svcs-Other Agency	151,271	172,834	183,737	183,737	183,737
Returned Check Charges	82,293	81,555	47,750	47,750	47,750
Management Svcs - Other Agency	1,243,142	1,279,876	2,285,860	2,285,860	2,285,860
Proc Fee - Installment Account	1,553	1,322	888	888	888
Telephone Services	111,647	47,267	23,921	23,921	23,921
Public Safety Communicat'n Svc	7,618,732	8,924,841	8,374,341	8,374,341	8,374,341
Network & Information Services	537,583	526,495	526,032	526,032	526,032
Radio Services	614,561	620,955	563,636	563,636	563,636
Candidate Filing Fees	179,161	97,296	79,500	79,500	79,500
Election Services-Other Agency	1,706,440	3,103,617	1,065,069	1,065,069	1,065,069
Public Admin Legal Fees	230,763	247,790	304,824	304,824	304,824
Public Guardian Legal Fees	762,248	705,702	1,083,816	1,083,816	1,083,816
Legal Services-Other Agencies	4,410,440	4,883,539	2,704,850	2,704,850	2,704,850
Miscellaneous Legal Recoveries	365,061	2,075	1,182,099	1,182,099	1,182,099
Private Defender Fees	589,007	577,318	600,000	600,000	600,000



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1	2	3	4	5	6	7

**General Fund (continued)**  
**00001 - General Fund (continued)**

<b>Charges for Services (continued)</b>						
Human Resources Svcs-Variou			\$102,808	\$102,808	\$103,000	\$103,000
Plan Report/Review Fee			6,185	2,415	5,753	5,753
Plan Research Fee			5,352	4,565	8,116	8,116
Ordinance/General Plan Fee			7,886	45,886	24,940	24,940
Geotechnical Fee			3,380	6,834	8,637	8,637
Plan/Inspection Fee			3,008	0	0	0
Other Planning Services Fees			21,009	34,599	60,600	60,600
Engineering Services			353,352	367,349	306,327	306,327
Storm Drain Fees			0	7,758	0	0
Environmental Review Fees			64,515	281,230	56,442	56,442
Plan Checking Fees			1,307,712	1,091,568	1,358,187	1,358,187
Agricultural Inspection Fees			17,061	15,555	26,200	26,200
Miscellaneous Agricultural Fee			70,210	72,782	90,000	90,000
Admin Fees			1,386,714	1,416,063	1,579,234	1,579,234
Process Service Fees/Mileage			128,222	103,327	150,000	150,000
Restitution Fee - 10%			138,747	184,371	108,134	108,134
Municipal Court Fees			999,352	940,468	717,582	717,582
Diversion Admin Fee \$50/\$100			32,985	14,288	43,335	43,335
Miscellaneous Court Fees			564	497	609	609
Financial Responsibility Fee			2,337	0	0	0
Night Traffic Court Fees			26	124	22	22
Public Admin Estate Fees			270,013	370,029	500,000	500,000
Public Guardian Estate Fees			1,018,326	972,034	1,710,649	1,776,493

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1	2	3	4	5	6	7
<b>General Fund (continued)</b>						
<b>00001 - General Fund (continued)</b>						
<b>Charges for Services (continued)</b>						
			\$207,787	\$208,579	\$365,703	\$365,703
		Warehouse Service Fees				
		Humane Services Fees	223,706	217,502	215,000	215,000
		Miscellaneous Animal Services	100,318	119,263	112,000	112,000
		Misc Law Enforcement Fees	663,370	663,864	10,000	10,000
		Impound Administration Fee	9,030	12,105	0	0
		Jail Booking Fees	840	16	0	0
		Woodside Contract Patrol Svc	1,625,163	1,948,122	0	0
		Portola Contract Patrol Svc	983,663	1,045,512	0	0
		Other Agency Patrol Services	1,360	249	25,008,551	25,008,551
		Work Program Fees	136,595	148,916	150,000	150,000
		Transportation of Prisoners	50,754	64,226	40,000	40,000
		Traffic Patrol Fees	0	0	5,000	5,000
		Work Furlough Maintenance Fee	392,308	404,608	340,000	340,000
		Fingerprinting Fees	108,762	122,725	133,266	133,266
		Crime Lab Services	46,559	12,570	80,000	80,000
		DUI Response Fee	116,389	113,798	158,000	158,000
		Crime Investigation Services	1,331,999	1,275,242	1,182,423	1,182,423
		Transportation Security Services	5,290,921	5,457,657	0	0
		Document Recording Fees	2,561,692	2,747,437	3,006,360	3,006,360
		Vital Statistics Document Fee	607,138	586,378	574,208	574,208
		Reimbursement-Public Works Svc	49,688	126,718	56,468	56,468
		Medical Report Fees	2,253	2,270	2,240	2,240
		Other Health Fees	173,272	199,573	172,514	172,514

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1	2	3	4	5	6	7
<b>General Fund (continued)</b>						
<b>00001 - General Fund (continued)</b>						
<b>Charges for Services (continued)</b>						
			\$607,536	\$395,487	\$418,000	\$418,000
		Laboratory Service				
		Mental Health Service Fees	52	0	0	0
		Residency Fees	384,285	384,285	384,285	384,285
		Cal Child Svc (CCS) Client Fee	460	869	2,000	2,000
		Public Pool Inspection Fee	561,758	599,262	502,719	502,719
		Hotel/Motel Inspection Fee	1,038,623	1,050,803	1,054,197	1,054,197
		Cross-Connection Fee	409,200	419,600	438,300	438,300
		Hazardous Waste Inspection Fee	2,701,279	2,781,115	2,860,002	2,383,002
		Food Handling Fees	4,933,597	5,502,935	5,143,719	5,148,812
		Filing Fees - Real Prop Alt	33,457	30,130	29,782	29,782
		Educational Fees	85,912	97,347	75,000	75,000
		Marina Berth Rentals	0	203	0	0
		Camping Permits	411,620	396,660	246,500	146,500
		Horse Camp Permits	33,700	27,468	26,000	26,000
		Reservation Fees	539,847	488,464	495,000	495,000
		Park Concession Fees	0	45	0	0
		Miscellaneous Park Sales	6	0	0	0
		Park Entry Fees	1,129,323	1,073,566	968,000	968,000
		Annual Pass Sales	47,945	59,760	32,500	32,500
		Rifle Range Fees	61,163	180,138	45,000	45,000
		Other Park & Recreation Fees	139,799	155,523	86,350	86,350
		Reimbursement for Burials	3,244	2,386	5,000	5,000
		Body Removal & Storage	248,033	290,381	246,000	246,000

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1	2	3	4	5	6	7

**General Fund (continued)**  
**00001 - General Fund (continued)**

<b>Charges for Services (continued)</b>						
			\$905	\$1,036	\$4,000	\$4,000
Other Coroner's Fees				1,800	40,000	40,000
HPSM Risk Share Supplemental			1,371	53,018,199	49,286,183	49,492,645
Medi-Cal FFP			39,870,087			
Medi-Cal State			8,101	39,312	48,420	48,420
Medicare			1,531,660	1,724,333	1,722,035	1,722,035
Third Party Reimbursements			313,792	516,095	756,605	756,605
Patient Fees			36,283	35,984	37,391	37,391
SSI/SSP Collections			526,465	381,664	380,000	380,000
Other Reimbursements			7,605,047	7,816,328	14,385,483	14,715,114
Medi-Cal FQHC			867,720	803,296	753,846	753,846
Institutional Care - Juveniles			82,009	0	1,500	1,500
Care of Inmates - State Inst			34,100	10,800	10,000	10,000
HPSM - Capitation			4,503,505	4,715,077	4,721,951	4,721,951
Other Institutional Care			5,893	5,937	5,000	5,000
Annexation Charges			24,631	10,021	0	0
Commissions			4,440,086	4,286,951	3,980,016	3,980,016
Nuisance Abatement			500	0	0	0
Refuse Disposal Charges			2,564,000	2,564,000	3,220,000	3,220,000
Storm Drainage Fee			0	73,838	209,739	209,739
Water Service Charges			16,700	11,160	14,000	14,000
Other Special Charges			7,270	20,499	2,000	2,000
Other Sales			4,396	785	0	0
Misc Services to Cities			0	0	580,000	580,000

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1	2	3	4	5	6	7
<b>General Fund (continued)</b>						
<b>00001 - General Fund (continued)</b>						
<b>Charges for Services (continued)</b>						
			\$2,934,823	\$2,747,442	\$2,535,205	\$2,597,705
			2,590,201	2,473,220	2,850,000	2,984,784
			<b>\$132,174,468</b>	<b>\$150,982,774</b>	<b>\$166,516,575</b>	<b>\$169,243,889</b>
<b>Interfund Revenue</b>						
			\$2,901	\$0	\$45,000	\$45,000
			35,479	0	2,000	2,000
			271,706	0	0	0
			3,037,604	3,291,401	4,117,371	4,117,371
			0	35,150	0	0
			60,544	23,703	18,670	18,670
			295,172	356,759	319,212	319,212
			0	2,645	0	0
			29	30	0	0
			334,170	325,308	292,117	292,117
			27,807,292	28,519,696	32,295,722	32,295,722
			0	0	0	0
			1,997,772	2,083,597	3,252,259	3,197,699
			2,633,899	2,849,020	5,191,299	5,612,247
			18,040,552	20,764,796	35,186,158	36,519,503
			1,100,559	382,807	183,008	183,008
			24,405	27,363	58,871	58,871
			198,500	198,500	198,500	198,500
			686,654	698,097	720,306	720,306

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1	2	3	4	5	6	7

**General Fund (continued)**

**00001 - General Fund (continued)** **Total Interfund Revenue** **\$56,527,236** **\$59,558,872** **\$81,880,493** **\$83,580,226**

<b>Miscellaneous Revenue</b>						
Reimbursement-Basic Needs Loan			\$96,066	\$119,511	\$62,785	\$62,785
Other Client Reimbursements			86,068	96,412	472,096	472,096
Sale of Literature			11,323	12,698	18,000	18,000
Sale of Surplus & Salvage			6,651	16,240	0	0
Sale of Property & Materials			590	1	1,100	1,100
Sale of Data/Microfiche			74,975	62,304	57,000	57,000
Photocopy Sales			14,956	19,247	11,000	11,000
Food Sales - Other			72	(28)	0	0
Cash Overages			3,658	3,656	0	0
Bad Debt Recoveries			399,567	234,748	384,580	384,580
Compensation Insurance Refunds			1,365,018	1,818,392	882,844	882,844
SDI Payments			1,002,341	1,114,333	405,294	405,294
Gifts & Donations			290,474	4,880,600	623,090	623,090
Miscellaneous Reimbursements			4,311,708	4,076,102	6,140,046	6,147,040
Insurance Recoveries & Refunds			4,671	6,910	0	0
Equipment Cost Reimbursement			68,082	237,433	70,000	70,000
Project Cost Reimbursement			739,479	935,212	1,241,511	1,241,511
Witness & Jury Fees			417,972	79,181	13,500	13,500
Other Foundation Grants			222,396	405,084	396,734	315,651
Non-Government Program Funds			0	0	60,000	60,000
PG&E Rebates			223,359	708,610	30,000	30,000
All Other Miscellaneous Revenue			20,011,638	8,894,179	7,493,425	9,430,084

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1	2	3	4	5	6	7
<b>General Fund (continued)</b>						
<b>00001 - General Fund (continued)</b>						
<b>Miscellaneous Revenue (continued)</b>						
			\$869,118	\$830,543	\$200,282	\$200,282
			7,150,870	6,734,845	6,102,048	6,102,048
			<b>\$37,371,052</b>	<b>\$31,286,212</b>	<b>\$24,665,335</b>	<b>\$26,527,905</b>
<b>Other Financing Sources</b>						
			\$470	\$0	\$0	\$0
			12,741,402	11,771,905	14,229,527	17,285,907
			2,000	0	0	0
			0	51	0	0
			<b>\$12,743,872</b>	<b>\$11,771,957</b>	<b>\$14,229,527</b>	<b>\$17,285,907</b>
			<b>\$1,388,108,961</b>	<b>\$1,478,315,882</b>	<b>\$1,503,541,013</b>	<b>\$1,571,339,347</b>
			<b>\$1,388,108,961</b>	<b>\$1,478,315,882</b>	<b>\$1,503,541,013</b>	<b>\$1,571,339,347</b>

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**Capital Projects Funds**

<b>00400 - Accumulated Capital Outlay Fund</b>						
<b>Use of Money and Property</b>						
Interest Earned			\$1,188,907	\$1,885,147	\$500,000	\$500,000
<b>Total Use of Money and Property</b>			<b>\$1,188,907</b>	<b>\$1,885,147</b>	<b>\$500,000</b>	<b>\$500,000</b>
<b>Total 00400 - Accumulated Capital Outlay Fund</b>			<b>\$1,188,907</b>	<b>\$1,885,147</b>	<b>\$500,000</b>	<b>\$500,000</b>

**00401 - Criminal Justice Temporary Construction Fund**

<b>Use of Money and Property</b>						
Interest Earned			\$26,928	\$43,032	\$18,000	\$18,000
<b>Total Use of Money and Property</b>			<b>\$26,928</b>	<b>\$43,032</b>	<b>\$18,000</b>	<b>\$18,000</b>
<b>Charges for Services</b>						
Municipal Court Fees			\$1,080,610	\$1,017,384	\$900,000	\$900,000
<b>Total Charges for Services</b>			<b>\$1,080,610</b>	<b>\$1,017,384</b>	<b>\$900,000</b>	<b>\$900,000</b>
<b>Total 00401 - Criminal Justice Temporary Construction Fund</b>			<b>\$1,107,538</b>	<b>\$1,060,416</b>	<b>\$918,000</b>	<b>\$918,000</b>

**00402 - Courthouse Temporary Construction Fund**

<b>Use of Money and Property</b>						
Interest Earned			(\$2,143)	(\$6,342)	\$0	\$0
<b>Total Use of Money and Property</b>			<b>(\$2,143)</b>	<b>(\$6,342)</b>	<b>\$0</b>	<b>\$0</b>
<b>Charges for Services</b>						
Municipal Court Fees			\$1,080,286	\$1,017,187	\$900,000	\$900,000
<b>Total Charges for Services</b>			<b>\$1,080,286</b>	<b>\$1,017,187</b>	<b>\$900,000</b>	<b>\$900,000</b>
<b>Interfund Revenue</b>						
IFR - General Fund			\$0	\$0	\$464,422	\$464,422



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1	2	3	4	5	6	7

**Capital Projects Funds (continued)**

<b>00402 - Courthouse Temporary Construction Fund (continued)</b>						
Total Interfund Revenue			\$0	\$0	\$464,422	\$464,422
<b>Other Financing Sources</b>						
Operating Tsr In			\$0	\$174,138	\$0	\$0
Total Other Financing Sources			\$0	\$174,138	\$0	\$0
Total 00402 - Courthouse Temporary Construction Fund			\$1,078,143	\$1,184,983	\$1,364,422	\$1,364,422

**00404 - Parks Acquisition and Development Fund**

<b>Taxes</b>						
Sales & Use Tax - Measure A			\$425,207	\$1,623,232	\$0	\$0
Total Taxes			\$425,207	\$1,623,232	\$0	\$0
<b>Use of Money and Property</b>						
Interest Earned			\$30,309	\$33,510	\$20,000	\$10,000
Total Use of Money and Property			\$30,309	\$33,510	\$20,000	\$10,000
<b>Intergovernmental Revenues</b>						
<b>State Aid</b>						
State Aid-Parks Acquis & Devlp			(\$3,719)	\$0	\$0	\$0
All Other State Aid			143,879	0	0	0
Total State Aid			\$140,160	\$0	\$0	\$0
<b>Other Local Government Aid</b>						
Aid - Other Local Agencies			\$180,133	\$0	\$0	\$0
Total Other Local Government Aid			\$180,133	\$0	\$0	\$0
Total Intergovernmental Revenues			\$320,293	\$0	\$0	\$0

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1	2	3	4	5	6	7

**Capital Projects Funds (continued)**

<b>00404 - Parks Acquisition and Development Fund (continued)</b>						
<b>Miscellaneous Revenue</b>						
Gifts & Donations			\$55,000	\$25,000	\$0	\$0
<b>Total Miscellaneous Revenue</b>			<b>\$55,000</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Other Financing Sources</b>						
Operating Tsr In			\$14,179	\$23,486	\$0	\$0
<b>Total Other Financing Sources</b>			<b>\$14,179</b>	<b>\$23,486</b>	<b>\$0</b>	<b>\$0</b>
<b>Total 00404 - Parks Acquisition and Development Fund</b>			<b>\$844,988</b>	<b>\$1,705,228</b>	<b>\$20,000</b>	<b>\$10,000</b>

<b>00405 - Other Capital Construction Fund</b>						
<b>Use of Money and Property</b>						
Interest Earned			\$55,202	\$87,126	\$0	\$0
Other Investment Income			12	15	0	0
<b>Total Use of Money and Property</b>			<b>\$55,214</b>	<b>\$87,141</b>	<b>\$0</b>	<b>\$0</b>
<b>Total 00405 - Other Capital Construction Fund</b>			<b>\$55,214</b>	<b>\$87,141</b>	<b>\$0</b>	<b>\$0</b>

<b>00406 - Skylonda Project Fund</b>						
<b>Taxes</b>						
Sales & Use Tax - Measure A			\$2,668,785	\$1,511,247	\$1,380,000	\$1,759,761
<b>Total Taxes</b>			<b>\$2,668,785</b>	<b>\$1,511,247</b>	<b>\$1,380,000</b>	<b>\$1,759,761</b>
<b>Use of Money and Property</b>						
Interest Earned			\$40,093	\$27,306	\$0	\$0
Other Investment Income			0	71	0	0

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1	2	3	4	5	6	7
<b>Capital Projects Funds (continued)</b>						
Total Use of Money and Property			\$40,093	\$27,377	\$0	\$0
Total 00406 - Skylonda Project Fund			\$2,708,878	\$1,538,623	\$1,380,000	\$1,759,761
<b>00410 - Capital Projects Fund</b>						
<b>Taxes</b>						
Sales & Use Tax - Measure A			\$2,501,200	\$1,063,364	\$3,187,958	\$4,179,176
<b>Total Taxes</b>			<b>\$2,501,200</b>	<b>\$1,063,364</b>	<b>\$3,187,958</b>	<b>\$4,179,176</b>
<b>Use of Money and Property</b>						
Interest Earned			\$68,060	\$133,314	\$0	\$0
<b>Total Use of Money and Property</b>			<b>\$68,060</b>	<b>\$133,314</b>	<b>\$0</b>	<b>\$0</b>
<b>Intergovernmental Revenues</b>						
<b>Federal Aid</b>						
HMGP-FEMA DR 4301			\$0	\$25,776	\$0	\$0
<b>Total Federal Aid</b>			<b>\$0</b>	<b>\$25,776</b>	<b>\$0</b>	<b>\$0</b>
<b>Other Local Government Aid</b>						
All Other Local Govern Revenue			\$0	\$50,000	\$0	\$0
<b>Total Other Local Government Aid</b>			<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Intergovernmental Revenues</b>			<b>\$0</b>	<b>\$75,776</b>	<b>\$0</b>	<b>\$0</b>
<b>Charges for Services</b>						
Sale of Plans & Specs			\$0	\$300	\$0	\$0
<b>Total Charges for Services</b>			<b>\$0</b>	<b>\$300</b>	<b>\$0</b>	<b>\$0</b>
<b>Other Financing Sources</b>						
Operating Tsfr In			\$15,592,870	\$15,600,619	\$65,493,028	\$67,697,552

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1	2	3	4	5	6	7
<b>Capital Projects Funds (continued)</b>						
Total Other Financing Sources			\$15,592,870	\$15,600,619	\$65,493,028	\$67,697,552
Total 00410 - Capital Projects Fund			\$18,162,130	\$16,873,374	\$68,680,986	\$71,876,728

<b>00411 - Major Capital Construction Fund</b>						
<b>Taxes</b>						
Sales & Use Tax - Measure A			\$8,830,349	\$28,534,078	\$21,500,000	\$19,977,254
<b>Total Taxes</b>			<b>\$8,830,349</b>	<b>\$28,534,078</b>	<b>\$21,500,000</b>	<b>\$19,977,254</b>
<b>Miscellaneous Revenue</b>						
Project Cost Reimbursement			\$0	\$79,525	\$0	\$0
All Other Miscellaneous Revenue			0	552	0	0
<b>Total Miscellaneous Revenue</b>			<b>\$0</b>	<b>\$80,077</b>	<b>\$0</b>	<b>\$0</b>
<b>Other Financing Sources</b>						
Operating Tsfr In			\$9,327,179	\$15,623,224	\$63,600,000	\$41,616,529
Bond Proceeds			0	0	0	0
<b>Total Other Financing Sources</b>			<b>\$9,327,179</b>	<b>\$15,623,224</b>	<b>\$63,600,000</b>	<b>\$41,616,529</b>
<b>Total 00411 - Major Capital Construction Fund</b>			<b>\$18,157,529</b>	<b>\$44,237,378</b>	<b>\$85,100,000</b>	<b>\$61,593,783</b>

<b>00412 - Parks Capital Projects Fund</b>						
<b>Taxes</b>						
Sales & Use Tax - Measure A			\$0	\$0	\$7,114,544	\$12,540,851
<b>Total Taxes</b>			<b>\$0</b>	<b>\$0</b>	<b>\$7,114,544</b>	<b>\$12,540,851</b>
<b>Use of Money and Property</b>						
Interest Earned			\$0	\$0	\$0	\$10,000

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1	2	3	4	5	6	7
<b>Capital Projects Funds (continued)</b>						
<b>00412 - Parks Capital Projects Fund (continued)</b>						
Total Use of Money and Property			\$0	\$0	\$0	\$10,000
<b>Intergovernmental Revenues</b>						
<b>State Aid</b>						
State Aid-Parks Acquis & Devlp			\$0	\$0	\$0	\$1,350,000
Total State Aid			\$0	\$0	\$0	\$1,350,000
Total Intergovernmental Revenues			\$0	\$0	\$0	\$1,350,000
<b>Miscellaneous Revenue</b>						
Gifts & Donations			\$0	\$0	\$170,000	\$170,000
Total Miscellaneous Revenue			\$0	\$0	\$170,000	\$170,000
<b>Other Financing Sources</b>						
Operating Tsfr In			\$0	\$0	\$12,550,979	\$13,377,306
Total Other Financing Sources			\$0	\$0	\$12,550,979	\$13,377,306
Total 00412 - Parks Capital Projects Fund			\$0	\$0	\$19,835,523	\$27,448,157
<b>00421 - CP - Parking Structure 2</b>						
<b>Use of Money and Property</b>						
Other Investment Income			\$0	\$25,173	\$0	\$0
Total Use of Money and Property			\$0	\$25,173	\$0	\$0
<b>Other Financing Sources</b>						
Operating Tsfr In			\$0	\$5,000,000	\$0	\$33,325,068
Total Other Financing Sources			\$0	\$5,000,000	\$0	\$33,325,068
Total 00421 - CP - Parking Structure 2			\$0	\$5,025,173	\$0	\$33,325,068
Total Capital Projects Funds			\$43,303,327	\$73,597,466	\$177,798,931	\$198,795,919

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1	2	3	4	5	6	7
<b>Debt Service Funds</b>						
<b>00301 - Debt Service Fund</b>						
<b>Use of Money and Property</b>						
Interest Earned						
			\$259,293	\$430,518	\$0	\$0
<b>Total Use of Money and Property</b>			<b>\$259,293</b>	<b>\$430,518</b>	<b>\$0</b>	<b>\$0</b>
<b>Other Financing Sources</b>						
Operating Tsf In						
			\$47,684,023	\$52,429,162	\$50,024,056	\$50,024,056
<b>Total Other Financing Sources</b>			<b>\$47,684,023</b>	<b>\$52,429,162</b>	<b>\$50,024,056</b>	<b>\$50,024,056</b>
<b>Total 00301 - Debt Service Fund</b>			<b>\$47,943,317</b>	<b>\$52,859,680</b>	<b>\$50,024,056</b>	<b>\$50,024,056</b>
<b>Total Debt Service Funds</b>			<b>\$47,943,317</b>	<b>\$52,859,680</b>	<b>\$50,024,056</b>	<b>\$50,024,056</b>

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1	2	3	4	5	6	7
<b>Special Revenue Funds</b>						
<b>00102 - Emergency Medical Services Fund</b>						
<b>Fines, Forfeitures and Penalties</b>						
			\$871,074	\$860,225	\$823,837	\$823,837
		Court Fines				
		Other Vehicle Code Fines	892,065	882,548	816,737	816,737
		<b>Total Fines, Forfeitures and Penalties</b>	<b>\$1,763,139</b>	<b>\$1,742,772</b>	<b>\$1,640,574</b>	<b>\$1,640,574</b>
<b>Use of Money and Property</b>						
		Interest Earned	\$38,192	\$61,146	\$28,159	\$28,159
		<b>Total Use of Money and Property</b>	<b>\$38,192</b>	<b>\$61,146</b>	<b>\$28,159</b>	<b>\$28,159</b>
<b>Miscellaneous Revenue</b>						
		All Other Miscellaneous Revenue	\$15,472	\$29,517	\$26,469	\$26,469
		<b>Total Miscellaneous Revenue</b>	<b>\$15,472</b>	<b>\$29,517</b>	<b>\$26,469</b>	<b>\$26,469</b>
		<b>Total 00102 - Emergency Medical Services Fund</b>	<b>\$1,816,802</b>	<b>\$1,833,435</b>	<b>\$1,695,202</b>	<b>\$1,695,202</b>
<b>00105 - IHSS Public Authority Fund</b>						
<b>Use of Money and Property</b>						
		Interest Earned	(\$14,296)	(\$4,714)	\$15,024	\$15,024
		<b>Total Use of Money and Property</b>	<b>(\$14,296)</b>	<b>(\$4,714)</b>	<b>\$15,024</b>	<b>\$15,024</b>
<b>Intergovernmental Revenues</b>						
		State Aid				
		Realignment Sales Tax-Pub Asst	\$11,752,319	\$13,440,962	\$17,883,015	\$15,884,114
		State IHSS	2,433,111	2,304,003	3,652,013	3,652,013
		<b>Total State Aid</b>	<b>\$14,185,430</b>	<b>\$15,744,966</b>	<b>\$21,535,028</b>	<b>\$19,536,127</b>
		<b>Federal Aid</b>				
		Federal IHSS	\$3,202,331	\$2,511,587	\$4,092,651	\$4,092,651

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1	2	3	4	5	6	7

**Special Revenue Funds (continued)**

<b>00105 - IHSS Public Authority Fund (continued)</b>						
Total Federal Aid			\$3,202,331	\$2,511,587	\$4,092,651	\$4,092,651
Total Intergovernmental Revenues			\$17,387,760	\$18,256,552	\$25,627,679	\$23,628,778
<b>Interfund Revenue</b>						
IFR - General Fund			\$3,702,306	\$3,702,306	\$3,702,306	\$3,702,306
Other Interfund Revenue			609,584	517,207	577,910	577,910
<b>Total Interfund Revenue</b>			<b>\$4,311,890</b>	<b>\$4,219,513</b>	<b>\$4,280,216</b>	<b>\$4,280,216</b>

**Miscellaneous Revenue**

SDI Payments	\$0	(\$1,963)	\$0	\$0	\$0	\$0
Miscellaneous Reimbursements	12,965	12,421	12,421	12,518	12,518	12,518
Witness & Jury Fees	45	15	15	60	60	60
All Other Miscellaneous Revenue	1,781	1,852	1,852	1,919	1,919	1,919
Rebates and Refunds	500	0	0	0	0	0
<b>Total Miscellaneous Revenue</b>	<b>\$15,290</b>	<b>\$12,325</b>	<b>\$12,325</b>	<b>\$14,497</b>	<b>\$14,497</b>	<b>\$14,497</b>
<b>Total 00105 - IHSS Public Authority Fund</b>	<b>\$21,700,645</b>	<b>\$22,483,676</b>	<b>\$22,483,676</b>	<b>\$29,937,416</b>	<b>\$27,938,515</b>	<b>\$27,938,515</b>

**00106 - Fish and Game Propagation Fund**

<b>Fines, Forfeitures and Penalties</b>						
Fish & Game Fines			\$1,419	\$1,950	\$1,500	\$1,500
<b>Total Fines, Forfeitures and Penalties</b>			<b>\$1,419</b>	<b>\$1,950</b>	<b>\$1,500</b>	<b>\$1,500</b>
<b>Use of Money and Property</b>						
Interest Earned			\$913	\$1,281	\$500	\$500



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1	2	3	4	5	6	7
<b>Special Revenue Funds (continued)</b>						
Total Use of Money and Property			\$913	\$1,281	\$500	\$500
Total 00106 - Fish and Game Propagation Fund			\$2,332	\$3,231	\$2,000	\$2,000

**00108 - Structural Fire Protection Fund**

<b>Taxes</b>						
Current Yr Secured		\$6,596,561	\$7,028,819	\$6,500,000	\$9,152,230	
Current Yr Unsecured		355,522	364,597	340,000	340,000	
Prior Yr Unsecured		(370)	(11,701)	0	0	
CY SB 813 Secured Supplemental		202,443	238,986	180,000	180,000	
CY SB 813 Unsec Supplemental		2,734	4,512	0	0	
PY SB 813 Redemption		3,193	2,966	0	0	
PY SB 813 Unsecured Supplemental		646	619	0	0	
<b>Total Taxes</b>			<b>\$7,160,729</b>	<b>\$7,628,798</b>	<b>\$7,020,000</b>	<b>\$9,672,230</b>

**Use of Money and Property**

Interest Earned		\$170,579	\$286,649	\$93,983	\$93,983	
Other Rents & Concessions		28,479	31,068	28,500	28,500	
<b>Total Use of Money and Property</b>			<b>\$199,058</b>	<b>\$317,717</b>	<b>\$122,483</b>	<b>\$122,483</b>

**Intergovernmental Revenues**

<b>State Aid</b>						
Highway Property Tax Rental		\$700	\$735	\$0	\$0	
Homeowners Property Tax Relief		28,809	28,225	28,000	28,000	
State Aid - Public Safety		2,181,089	2,090,304	2,307,578	2,307,578	
Timber Tax Yield Guarantee		4,778	5,889	5,000	5,000	
<b>Total State Aid</b>			<b>\$2,215,376</b>	<b>\$2,125,154</b>	<b>\$2,340,578</b>	<b>\$2,340,578</b>

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1	2	3	4	5	6	7

**Special Revenue Funds (continued)**

**00108 - Structural Fire Protection Fund (continued)**

**Intergovernmental Revenues (continued)**

<b>Other Local Government Aid</b>						
			Other In-Lieu Taxes	\$4,094	\$2,070	\$0
			Misc Local Agency Grants	0	0	110,000
			<b>Total Other Local Government Aid</b>	<b>\$4,094</b>	<b>\$2,070</b>	<b>\$0</b>
			<b>Total Intergovernmental Revenues</b>	<b>\$2,219,470</b>	<b>\$2,340,578</b>	<b>\$2,450,578</b>

**Charges for Services**

			Management Svcs - Other Agency	\$207,780	\$206,640	\$200,000
			Plan Checking Fees	62,903	76,641	60,000
			Fire Protect - Special Charges	0	114	0
			Other Charges for Services	0	374	500
			<b>Total Charges for Services</b>	<b>\$270,683</b>	<b>\$283,769</b>	<b>\$260,500</b>

**Miscellaneous Revenue**

			Miscellaneous Reimbursements	\$13,683	\$5,000	\$13,683
			All Other Miscellaneous Revenue	54,933	37,878	5,000
			<b>Total Miscellaneous Revenue</b>	<b>\$68,616</b>	<b>\$42,878</b>	<b>\$18,683</b>
			<b>Total 00108 - Structural Fire Protection Fund</b>	<b>\$9,918,555</b>	<b>\$10,400,386</b>	<b>\$12,524,474</b>

**00110 - Road Fund**

**Taxes**

			Sales & Use Tax - Measure A	\$82,482	\$49,405	\$70,636
			<b>Total Taxes</b>	<b>\$82,482</b>	<b>\$49,405</b>	<b>\$70,636</b>

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1	2	3	4	5	6	7

**Special Revenue Funds (continued)**

<b>00110 - Road Fund (continued)</b>						
<b>Licenses, Permits and Franchises</b>						
	Road Privileges & Permits		\$474,286	\$631,207	\$350,000	\$350,000
	<b>Total Licenses, Permits and Franchises</b>		<b>\$474,286</b>	<b>\$631,207</b>	<b>\$350,000</b>	<b>\$350,000</b>

**Use of Money and Property**

	Interest Earned	\$232,313	\$327,863	\$60,000	\$60,000	\$60,000
	Other Interest Earned	41	0	0	0	0
	County Land/Buildings Rentals	91,335	93,930	93,930	93,930	93,930
	<b>Total Use of Money and Property</b>	<b>\$323,689</b>	<b>\$421,793</b>	<b>\$153,930</b>	<b>\$153,930</b>	<b>\$153,930</b>

**Intergovernmental Revenues**

<b>State Aid</b>						
	Highway Users Tax - SCA 1	\$3,334,467	\$3,422,019	\$3,493,443	\$3,492,080	\$3,492,080
	Highway Users Tax - 1 5/8	7,284,477	7,479,961	7,581,699	7,578,609	7,578,609
	Highway Users Tax - 1.04	310,954	315,578	363,851	363,723	363,723
	Highway Tax SB 300	2,265,794	1,970,609	5,024,266	5,080,379	5,080,379
	State-RMRA	2,172,308	11,150,773	9,750,575	9,694,317	9,694,317
	Trailer Coach In-Lieu Tax	0	16	0	0	0
	State Aid - Roads & Bridges	662,880	932,809	664,331	665,190	665,190
	State Aid - CDA DR4305	29,068	9,453	0	0	0
	State Aid - CDA DR4308	21,887	18,586	0	0	0
	All Other State Aid	267,402	0	0	0	0
	<b>Total State Aid</b>	<b>\$16,349,238</b>	<b>\$25,299,804</b>	<b>\$26,878,165</b>	<b>\$26,874,298</b>	<b>\$26,874,298</b>

**Federal Aid**

	Federal Aid - Roads & Bridges	\$3,753,046	\$1,076,490	\$1,835,823	\$1,298,059	\$1,298,059
	Federal Aid - FEMA DR 4305	91,105	37,812	0	0	0

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1	2	3	4	5	6	7
<b>Special Revenue Funds (continued)</b>						
<b>00110 - Road Fund (continued)</b>						
<b>Intergovernmental Revenues (continued)</b>						
<b>Federal Aid (continued)</b>						
		Federal Aid - FEMA DR 4308	\$48,416	\$56,227	\$0	\$0
		<b>Total Federal Aid</b>	<b>\$3,892,567</b>	<b>\$1,170,529</b>	<b>\$1,835,823</b>	<b>\$1,298,059</b>
<b>Other Local Government Aid</b>						
		Aid - Other Local Agencies	\$440,003	\$452,752	\$436,492	\$436,492
		All Other Local Govern Revenue	308	304,212	0	0
		<b>Total Other Local Government Aid</b>	<b>\$440,311</b>	<b>\$756,964</b>	<b>\$436,492</b>	<b>\$436,492</b>
		<b>Total Intergovernmental Revenues</b>	<b>\$20,682,116</b>	<b>\$27,227,297</b>	<b>\$29,150,480</b>	<b>\$28,608,849</b>
<b>Charges for Services</b>						
		Sale of Plans & Specs	\$1,540	\$2,379	\$3,500	\$3,500
		Reimbursement-Public Works Svc	2,914	24,578	5,000	5,000
		Benefit Assessments	4,663	0	0	0
		<b>Total Charges for Services</b>	<b>\$9,118</b>	<b>\$26,958</b>	<b>\$8,500</b>	<b>\$8,500</b>
<b>Interfund Revenue</b>						
		IFR - General Fund	\$308,596	\$379,769	\$261,489	\$2,081,929
		IFR - Parks Fund	0	0	0	0
		IFR - Road Fund	0	1,531	0	0
		IFR - Airports Fund	57,724	30,146	52,540	52,540
		IFR - Solid Waste Fund	547	433	0	0
		IFR - Library Fund	17,710	25,187	20,241	20,241
		IFR - SMCGR	2,040	758	3,000	3,000
		IFR - Special District Fund	256,464	289,419	251,684	251,684
		Other Interfund Revenue	210,419	184,123	153,400	153,400

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1	2	3	4	5	6	7

**Special Revenue Funds (continued)**

**00110 - Road Fund (continued)**

<b>Interfund Revenue (continued)</b>						
		Interfund Chargebacks	\$581,385	\$676,345	\$815,000	\$815,000
<b>Total Interfund Revenue</b>			<b>\$1,434,885</b>	<b>\$1,587,712</b>	<b>\$1,557,354</b>	<b>\$3,377,794</b>

**Miscellaneous Revenue**

Sale of Surplus & Salvage	\$4,112	\$6,369	\$5,000	\$5,000	\$5,000	
Compensation Insurance Refunds	59,787	25,837	80,000	80,000	80,000	
SDI Payments	17,314	26,150	0	0	0	
Miscellaneous Reimbursements	5,674	0	0	0	0	
Insurance Recoveries & Refunds	13,330	1,952	0	0	0	
Project Cost Reimbursement	373,326	62,236	119,500	119,500	119,500	
All Other Miscellaneous Revenue	0	101,202	0	0	0	
Rebates and Refunds	858	0	0	0	0	
<b>Total Miscellaneous Revenue</b>			<b>\$474,400</b>	<b>\$223,746</b>	<b>\$204,500</b>	<b>\$204,500</b>

**Other Financing Sources**

Operating Tsfr In	\$983,516	\$1,446,241	\$1,498,268	\$2,484,964
<b>Total Other Financing Sources</b>		<b>\$983,516</b>	<b>\$1,446,241</b>	<b>\$1,498,268</b>
<b>Total 00110 - Road Fund</b>		<b>\$24,464,492</b>	<b>\$31,614,359</b>	<b>\$32,998,588</b>

**00111 - Half-Cent Transportation Fund**

<b>Taxes</b>						
		Sales and Use Taxes	\$2,562,018	\$2,883,260	\$2,465,199	\$2,465,199
<b>Total Taxes</b>			<b>\$2,562,018</b>	<b>\$2,883,260</b>	<b>\$2,465,199</b>	<b>\$2,465,199</b>

**State Controller Schedules** **County of San Mateo** **Schedule 6**  
 County Budget Act **Detail of Additional Financing Sources by Fund and Account**  
 January 2010 **Governmental Funds**

Fund Name	Financing Source Category	Financing Source Account	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

**Special Revenue Funds (continued)**

<b>00111 - Half-Cent Transportation Fund (continued)</b>						
<b>Use of Money and Property</b>						
			\$69,429	\$122,294	\$50,000	\$50,000
		<b>Total Use of Money and Property</b>	<b>\$69,429</b>	<b>\$122,294</b>	<b>\$50,000</b>	<b>\$50,000</b>
		<b>Total 00111 - Half-Cent Transportation Fund</b>	<b>\$2,631,448</b>	<b>\$3,005,554</b>	<b>\$2,515,199</b>	<b>\$2,515,199</b>

**00114 - Road Improvement Fund**

<b>Use of Money and Property</b>						
			\$62,090	\$110,628	\$24,500	\$24,500
		<b>Total Use of Money and Property</b>	<b>\$62,090</b>	<b>\$110,628</b>	<b>\$24,500</b>	<b>\$24,500</b>
<b>Charges for Services</b>						
		Mitigation Fees	\$460,079	\$482,435	\$425,000	\$425,000
		<b>Total Charges for Services</b>	<b>\$460,079</b>	<b>\$482,435</b>	<b>\$425,000</b>	<b>\$425,000</b>
		<b>Total 00114 - Road Improvement Fund</b>	<b>\$522,169</b>	<b>\$593,062</b>	<b>\$449,500</b>	<b>\$449,500</b>

**00116 - Waste Management**

<b>Licenses, Permits and Franchises</b>						
		Resource Permits	\$380	\$0	\$0	\$0
		Franchise Fees	190,018	161,454	159,739	159,739
		Franchise Fees-AB939	2,771,601	2,863,223	2,730,084	2,730,084
		<b>Total Licenses, Permits and Franchises</b>	<b>\$2,961,999</b>	<b>\$3,024,677</b>	<b>\$2,889,823</b>	<b>\$2,889,823</b>
<b>Use of Money and Property</b>						
		Interest Earned	\$137,428	\$234,215	\$100,768	\$100,768

**State Controller Schedules** **County of San Mateo** **Schedule 6**  
 County Budget Act Detail of Additional Financing Sources by Fund and Account  
 January 2010 Governmental Funds

Fund Name	Financing Source Category	Financing Source Account	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

**Special Revenue Funds (continued)**

**00116 - Waste Management (continued)**

Total Use of Money and Property	\$137,428	\$234,215	\$100,768	\$100,768
<b>Intergovernmental Revenues</b>				
<b>State Aid</b>				
State Aid - Waste Management	\$16,889	\$33,697	\$17,000	\$17,000
Total State Aid	\$16,889	\$33,697	\$17,000	\$17,000
Total Intergovernmental Revenues	\$16,889	\$33,697	\$17,000	\$17,000

**Charges for Services**

Other Planning Services Fees	\$18,025	\$24,394	\$20,000	\$20,000
Refuse Disposal Charges	0	0	0	0
Total Charges for Services	\$18,025	\$24,394	\$20,000	\$20,000

**Miscellaneous Revenue**

Sale of Surplus & Salvage	\$19,667	\$25,070	\$15,000	\$15,000
Rebates and Refunds	0	870	0	0
Total Miscellaneous Revenue	\$19,667	\$25,940	\$15,000	\$15,000

**Other Financing Sources**

Sale of Capital Assets	\$1,425	\$2,659	\$1,500	\$1,500
Operating Tsfr In	143,166	100,624	263,965	263,965
Total Other Financing Sources	\$144,590	\$103,282	\$265,465	\$265,465
Total 00116 - Waste Management	\$3,298,598	\$3,446,206	\$3,308,056	\$3,308,056

**00117 - Waste Management Programs**

<b>Charges for Services</b>				
Other Special Charges	\$353,192	\$359,905	\$792,976	\$792,976

**State Controller Schedules** **County of San Mateo** **Schedule 6**  
 County Budget Act Detail of Additional Financing Sources by Fund and Account  
 January 2010 Governmental Funds

Fund Name	Financing Source Category	Financing Source Account	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

<b>Special Revenue Funds (continued)</b>						
Total Charges for Services			\$353,192	\$359,905	\$792,976	\$792,976
Total 00117 - Waste Management Programs			\$353,192	\$359,905	\$792,976	\$792,976

**00119 - Measure W - Half Cent Tax 2018**

<b>Taxes</b>						
Sales and Use Taxes			\$0	\$0	\$0	\$1,185,730
<b>Total Taxes</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,185,730</b>
Total 00119 - Measure W - Half Cent Tax 2018			\$0	\$0	\$0	\$1,185,730

Total Special Revenue Funds			\$64,708,233	\$73,739,813	\$81,461,181	\$85,670,825
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Total All Funds			\$1,544,063,837	\$1,678,512,841	\$1,812,825,181	\$1,905,830,147
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**State Controller Schedules** **San Mateo County** **Schedule 7**  
 County Budget Act Summary of Financing Uses by Function and Fund  
 January 2010 Governmental Funds  
 FY 2019-20

Description	2017-18 Actuals 2	2018-19 Actuals 3	2019-20 Recommended 4	2019-20 Adopted by the Board of Supervisors 5
<b>Summarization by Function</b>				
General	\$256,329,611	\$259,554,823	\$409,919,161	\$478,324,482
Public Protection	451,726,447	479,387,889	519,233,461	532,447,495
Public Ways and Facilities	33,299,164	31,785,008	45,124,615	49,327,549
Health and Sanitation	397,329,075	398,821,358	460,949,735	466,634,722
Public Assistance	262,602,613	269,969,081	356,379,479	386,795,327
Recreation	15,429,029	17,417,816	20,038,780	25,572,325
Capital Projects	45,450,956	69,598,339	224,126,945	255,183,092
Debt Service	53,715,135	51,778,248	49,158,516	49,158,516
<b>Total Summarization by Function</b>	<b>\$1,515,882,030</b>	<b>\$1,578,312,562</b>	<b>\$2,084,930,691</b>	<b>\$2,243,443,507</b>

**Appropriations for Contingencies**

General Fund	\$0	\$0	\$56,689,599	\$60,112,667
Road Fund	0	0	9,253,165	12,851,504
Measure W - Half Cent Tax 2018	0	0	0	685,730
Skylonda Project Fund	0	0	0	0
<b>Total Appropriations for Contingencies</b>	<b>\$0</b>	<b>\$0</b>	<b>\$65,942,764</b>	<b>\$73,649,901</b>

<b>Subtotal Financing Uses</b>	<b>\$1,515,882,030</b>	<b>\$1,578,312,562</b>	<b>\$2,150,873,455</b>	<b>\$2,317,093,408</b>
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**State Controller Schedules**  
 County Budget Act  
 January 2010

**San Mateo County**  
 Summary of Financing Uses by Function and Fund  
 Governmental Funds  
 FY 2019-20

**Schedule 7**

Description	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5

**Provisions for Reserves and Designations**

Parks Capital Projects Fund	\$0	\$0	\$0	\$1,240,227
General Fund	0	0	214,244,173	261,539,180
Emergency Medical Services Fund	0	0	1,803,218	1,803,218
IHSS Public Authority Fund	0	0	861,956	861,956
Fish and Game Propagation Fund	0	0	49,766	51,897
Structural Fire Protection Fund	0	0	6,282,357	7,504,148
Road Improvement Fund	0	0	3,939,076	4,145,184
Waste Management	0	0	7,928,657	8,466,042
Accumulated Capital Outlay Fund	0	0	39,386,892	41,272,039
Criminal Justice Temporary Construction Fund	0	0	1,330,003	1,290,419
Courthouse Temporary Construction Fund	0	0	32,437	0
Parks Acquisition and Development Fund	0	0	2,168,322	0
Capital Projects Fund	0	0	4,975,281	4,392,272
Debt Service Fund	0	0	23,615,832	23,634,052
<b>Total Provisions for Reserves and Designations</b>	<b>\$0</b>	<b>\$0</b>	<b>\$306,617,970</b>	<b>\$356,200,634</b>

**State Controller Schedules** **San Mateo County** **Schedule 7**  
 County Budget Act Summary of Financing Uses by Function and Fund  
 January 2010 Governmental Funds  
 FY 2019-20

Description	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Summarization by Fund</b>				
Parks Capital Projects Fund	\$0	\$0	\$19,835,523	\$27,448,157
General Fund	1,348,896,882	1,387,817,333	1,987,201,775	2,159,793,839
Emergency Medical Services Fund	1,622,422	1,956,334	3,505,343	4,069,163
IHSS Public Authority Fund	21,700,645	22,483,675	30,799,372	28,799,372
Fish and Game Propagation Fund	10,000	0	59,766	61,897
Structural Fire Protection Fund	8,697,362	9,178,595	19,160,513	23,144,534
Road Fund	30,936,475	29,077,040	47,719,712	52,922,094
Half-Cent Transportation Fund	2,362,689	1,630,146	6,376,229	8,229,827
Road Improvement Fund	0	1,077,822	4,220,915	4,672,316
Waste Management	2,136,272	3,355,125	12,860,596	13,451,677
Waste Management Programs	353,192	359,905	792,976	792,976
Measure W - Half Cent Tax 2018	0	0	0	1,185,730
Accumulated Capital Outlay Fund	1,701,245	0	85,286,892	87,172,039
Criminal Justice Temporary Construction Fund	1,100,000	1,100,000	2,430,003	2,390,419
Courthouse Temporary Construction Fund	1,218,431	1,218,836	1,396,859	1,363,007
Parks Acquisition and Development Fund	671,224	2,458,738	2,477,256	1,793,746
Other Capital Construction Fund	273,314	444,410	0	3,608,139
Skyllonda Project Fund	5,337,570	3,030,253	1,424,105	2,178,114
Capital Projects Fund	16,990,923	16,309,620	74,069,242	78,280,227
Major Capital Construction Fund	18,158,249	44,236,658	85,100,000	61,593,783
CP - Parking Structure 2	0	799,822	0	37,550,418
Debt Service Fund	53,715,135	51,778,248	72,774,348	72,792,568
<b>Total Summarization by Fund</b>	<b>\$1,515,882,030</b>	<b>\$1,578,312,562</b>	<b>\$2,457,491,425</b>	<b>\$2,673,294,042</b>

**State Controller Schedules** **San Mateo County**  
**Schedule 8**  
 County Budget Act Detail of Financing Uses by Function, Activity and Budget Unit  
 January 2010 Governmental Funds  
 FY 2019-20

Function, Activity, and Budget Unit	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5

<b>General</b>				
<b>Legislation and Administration</b>				
1100B - Board of Supervisors	\$4,560,472	\$4,742,804	\$5,339,026	\$5,339,866
1200B - County Manager/Clerk of the Board	13,501,716	12,933,572	23,794,727	23,437,436
8000B - Non-Departmental Services	124,249,814	122,348,427	219,755,622	275,241,951
<b>Total Legislation and Administration</b>	<b>\$142,312,002</b>	<b>\$140,024,804</b>	<b>\$248,889,375</b>	<b>\$304,019,253</b>

<b>Finance</b>				
1270B - CMO Revenue Services	\$0	\$1,168,143	\$1,830,502	\$1,397,886
1300B - Assessor-County Clerk-Recorder	25,046,033	25,183,513	35,119,625	37,050,491
1400B - Controller's Office	12,185,822	12,144,395	14,247,214	14,744,228
1500B - Treasurer - Tax Collector	6,193,608	7,969,275	14,930,003	16,011,307
<b>Total Finance</b>	<b>\$43,425,463</b>	<b>\$46,465,326</b>	<b>\$66,127,344</b>	<b>\$69,203,912</b>

<b>Counsel</b>				
1600B - County Counsel's Office	\$10,960,529	\$12,272,080	\$10,651,751	\$12,496,624
<b>Total Counsel</b>	<b>\$10,960,529</b>	<b>\$12,272,080</b>	<b>\$10,651,751</b>	<b>\$12,496,624</b>

<b>Personnel</b>				
1700B - Human Resources Department	\$14,518,460	\$14,842,946	\$17,289,242	\$17,833,250
1780B - Shared Services	1,699,491	1,780,834	2,113,813	2,118,096
<b>Total Personnel</b>	<b>\$16,217,951</b>	<b>\$16,623,780</b>	<b>\$19,403,055</b>	<b>\$19,951,346</b>

<b>Other General</b>				
1220B - Real Property Services	\$3,533,304	\$3,309,770	\$3,559,748	\$3,602,834

**State Controller Schedules** **San Mateo County** **Schedule 8**  
 County Budget Act Detail of Financing Uses by Function, Activity and Budget Unit  
 January 2010 Governmental Funds  
 FY 2019-20

Function, Activity, and Budget Unit	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5

<b>General (continued)</b>				
<b>Other General (continued)</b>				
1800B - Information Services Department	\$22,601,949	\$16,747,864	\$23,870,116	\$29,493,308
4510B - Public Works Administration	4,912,029	4,973,037	9,111,134	9,111,134
4600B - Engineering Services	3,275,598	3,662,193	5,292,181	5,292,181
4730B - Facilities Services	7,006,334	12,740,645	14,553,924	15,415,015
4760B - Vehicle and Equipment Services	241,507	247,422	290,416	290,416
<b>Total Other General</b>	<b>\$41,570,720</b>	<b>\$41,680,930</b>	<b>\$56,677,519</b>	<b>\$63,204,888</b>

<b>Other Protection</b>				
4660B - Enhanced Flood Control Program Admin	(\$988,415)	(\$451,884)	\$2,942,774	\$4,275,676
4840B - Utilities	2,831,361	2,939,788	5,227,343	5,172,783
<b>Total Other Protection</b>	<b>\$1,842,946</b>	<b>\$2,487,904</b>	<b>\$8,170,117</b>	<b>\$9,448,459</b>

<b>Total General</b>	<b>\$256,329,611</b>	<b>\$259,554,823</b>	<b>\$409,919,161</b>	<b>\$478,324,482</b>
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**State Controller Schedules** **San Mateo County** **Schedule 8**  
 County Budget Act  
 January 2010  
 Detail of Financing Uses by Function, Activity and Budget Unit  
 Governmental Funds  
 FY 2019-20

Function, Activity, and Budget Unit	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5

<b>Public Protection</b>				
<b>Judicial</b>				
1920B - Grand Jury	\$114,544	\$112,491	\$124,362	\$124,362
2510B - District Attorney's Office	31,775,638	32,257,781	37,289,589	38,116,358
2700B - County Support of the Courts	20,470,460	20,114,587	21,017,493	21,017,493
2800B - Private Defender Program	11,267,978	18,058,473	19,562,872	19,562,872
<b>Total Judicial</b>	<b>\$63,628,620</b>	<b>\$70,543,331</b>	<b>\$77,994,316</b>	<b>\$78,821,085</b>

<b>Detention and Corrections</b>				
1940B - Message Switch	\$400,980	\$471,031	\$546,006	\$568,006
3000B - Sheriff's Office	243,056,352	260,399,580	261,598,452	263,012,408
3200B - Probation Department	82,904,856	80,474,182	95,259,418	97,431,001
<b>Total Detention and Corrections</b>	<b>\$326,362,188</b>	<b>\$341,344,793</b>	<b>\$357,403,876</b>	<b>\$361,011,415</b>

<b>Fire Protection</b>				
3550B - Structural Fire	\$8,697,362	\$9,178,595	\$12,878,156	\$15,640,386
3580B - Fire Protection Services	9,717,374	10,172,539	14,369,156	19,353,658
<b>Total Fire Protection</b>	<b>\$18,414,736</b>	<b>\$19,351,134</b>	<b>\$27,247,312</b>	<b>\$34,994,044</b>

<b>Other Protection</b>				
1240B - Public Safety Communications	\$13,012,291	\$15,672,435	\$19,303,941	\$19,318,561
1260B - Agricultural Commissioner/Sealer	5,314,772	6,399,509	7,402,419	7,387,445
2600B - Department of Child Support Services	10,916,811	11,405,390	12,251,335	12,251,335
3300B - Coroner's Office	3,300,269	3,469,943	3,606,928	3,701,428
3570B - Local Agency Formation Commission (Info	240,432	19,323	0	0

State Controller Schedules		San Mateo County			Schedule 8
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2019-20			
Function, Activity, and Budget Unit	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Public Protection (continued)</b>					
<b>Other Protection (continued)</b>					
3800B - Planning and Building	\$10,526,329	\$11,182,032	\$14,013,334	\$14,952,182	
3950B - Fish and Game	10,000	0	10,000	10,000	
<b>Total Other Protection</b>	<b>\$43,320,903</b>	<b>\$48,148,631</b>	<b>\$56,587,957</b>	<b>\$57,620,951</b>	
<b>Total Public Protection</b>	<b>\$451,726,447</b>	<b>\$479,387,889</b>	<b>\$519,233,461</b>	<b>\$532,447,495</b>	

<b>State Controller Schedules</b>		<b>San Mateo County</b>			<b>Schedule 8</b>
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2019-20			
<b>Function, Activity, and Budget Unit</b>	<b>2017-18 Actuals</b>	<b>2018-19 Actuals</b>	<b>2019-20 Recommended</b>	<b>2019-20 Adopted by the Board of Supervisors</b>	
1	2	3	4	5	
<b>Public Ways and Facilities</b>					
<b>Public Ways</b>					
4520B - Road Construction and Operations	\$33,299,164	\$31,785,008	\$45,124,615	\$49,327,549	
<b>Total Public Ways</b>	<b>\$33,299,164</b>	<b>\$31,785,008</b>	<b>\$45,124,615</b>	<b>\$49,327,549</b>	
<b>Total Public Ways and Facilities</b>	<b>\$33,299,164</b>	<b>\$31,785,008</b>	<b>\$45,124,615</b>	<b>\$49,327,549</b>	



**State Controller Schedules** **San Mateo County** **Schedule 8**  
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 Detail of Financing Uses by Function, Activity and Budget Unit  
 Governmental Funds  
 FY 2019-20

Function, Activity, and Budget Unit	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Health and Sanitation</b>				
<b>Other Protection</b>				
4000B - Office of Sustainability	\$8,017,495	\$8,652,649	\$14,148,225	\$14,436,555
4060B - Solid Waste Management	2,136,272	3,355,125	4,931,939	4,985,635
<b>Total Other Protection</b>	<b>\$10,153,767</b>	<b>\$12,007,774</b>	<b>\$19,080,164</b>	<b>\$19,422,190</b>
<b>Health</b>				
5500B - Health Administration	\$16,016,223	\$4,728,495	\$13,577,215	\$13,577,215
5510B - Health Coverage Unit	8,425,692	8,072,180	11,155,207	8,245,780
5550B - Public Health, Policy and Planning	32,130,268	33,645,851	36,790,698	37,988,212
5560B - Health IT	4,199,472	3,914,006	5,441,047	7,056,701
5600B - Emergency Medical Services GF	7,618,162	8,190,858	8,161,729	9,546,972
5630B - Emergency Medical Services Fund	1,622,422	1,956,334	1,702,125	2,265,945
5900B - Environmental Health Services	15,723,976	16,411,307	19,179,234	19,147,417
6100B - Behavioral Health and Recovery Services	195,136,815	198,928,556	227,735,038	230,479,419
6240B - Family Health Services	29,959,817	30,949,795	35,638,041	36,024,129
6300B - Correctional Health Services	18,220,840	21,894,581	24,367,616	24,715,231
<b>Total Health</b>	<b>\$329,053,687</b>	<b>\$328,691,963</b>	<b>\$383,747,950</b>	<b>\$389,047,021</b>
<b>Hospital Care</b>				
5850B - Contributions to Medical Center	\$58,121,621	\$58,121,621	\$58,121,621	\$58,165,511
<b>Total Hospital Care</b>	<b>\$58,121,621</b>	<b>\$58,121,621</b>	<b>\$58,121,621</b>	<b>\$58,165,511</b>
<b>Total Health and Sanitation</b>	<b>\$397,329,075</b>	<b>\$398,821,358</b>	<b>\$460,949,735</b>	<b>\$466,634,722</b>

**State Controller Schedules** **San Mateo County** **Schedule 8**  
 County Budget Act  
 January 2010  
 Detail of Financing Uses by Function, Activity and Budget Unit  
 Governmental Funds  
 FY 2019-20

Function, Activity, and Budget Unit	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Public Assistance</b>				
<b>Health</b>				
7000B - Human Services Agency	\$37,785	\$3,255,222	\$4,956,358	\$2,552,304
7000B - Human Services Agency	69,930,117	71,360,757	83,493,598	84,528,116
7000B - Human Services Agency	13,669,402	11,652,846	23,027,500	23,027,500
7000B - Human Services Agency	17,808,448	15,559,334	21,988,570	22,043,728
7000B - Human Services Agency	4,586,105	5,425,693	6,264,195	6,540,445
7000B - Human Services Agency	67,638,646	63,853,546	84,735,174	87,802,876
7000B - Human Services Agency	10,374,975	13,316,101	19,649,227	19,679,640
7000B - Human Services Agency	2,185,802	1,882,241	2,606,406	2,607,713
<b>Total Health</b>	<b>\$186,231,280</b>	<b>\$186,305,740</b>	<b>\$246,721,028</b>	<b>\$248,782,322</b>
<b>Other Assistance</b>				
5700B - Aging and Adult Services	\$30,025,535	\$31,431,033	\$36,362,986	\$36,665,773
5800B - IHSS Public Authority	21,700,645	22,483,675	29,937,416	27,937,416
6900B - IHSS Public Authority GF	3,702,306	3,702,306	3,702,306	3,702,306
7900B - Department of Housing	20,942,847	26,046,326	39,655,743	69,707,510
<b>Total Other Assistance</b>	<b>\$76,371,333</b>	<b>\$83,663,341</b>	<b>\$109,658,451</b>	<b>\$138,013,005</b>
<b>Total Public Assistance</b>	<b>\$262,602,613</b>	<b>\$269,969,081</b>	<b>\$356,379,479</b>	<b>\$386,795,327</b>

<b>State Controller Schedules</b>		<b>San Mateo County</b>			<b>Schedule 8</b>
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2019-20			
<b>Function, Activity, and Budget Unit</b>	<b>2017-18 Actuals</b>	<b>2018-19 Actuals</b>	<b>2019-20 Recommended</b>	<b>2019-20 Adopted by the Board of Supervisors</b>	
1	2	3	4	5	
<b>Recreation</b>					
<b>Recreation Facilities</b>					
3900B - Parks Department	\$15,429,029	\$17,417,816	\$20,038,780		\$25,572,325
<b>Total Recreation Facilities</b>	<b>\$15,429,029</b>	<b>\$17,417,816</b>	<b>\$20,038,780</b>		<b>\$25,572,325</b>
<b>Total Recreation</b>	<b>\$15,429,029</b>	<b>\$17,417,816</b>	<b>\$20,038,780</b>		<b>\$25,572,325</b>

**State Controller Schedules** **San Mateo County** **Schedule 8**  
 County Budget Act  
 January 2010  
 Detail of Financing Uses by Function, Activity and Budget Unit  
 Governmental Funds  
 FY 2019-20

Function, Activity, and Budget Unit	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Capital Projects</b>				
3970B - Parks Capital Projects	\$671,224	\$2,458,738	\$308,934	\$1,793,746
3990B - Parks Capital Projects	0	0	19,835,523	26,207,930
8200B - Accumulated Capital Outlay Fund	1,701,245	0	45,900,000	45,900,000
8300B - Courthouse Construction Fund	1,218,431	1,218,836	1,364,422	1,363,007
8400B - Criminal Justice Construction Fund	1,100,000	1,100,000	1,100,000	1,100,000
8450B - Other Capital Construction Fund	5,610,884	3,474,664	1,424,105	5,786,253
8470B - Major Capital Construction	18,158,249	45,036,481	85,100,000	99,144,201
8500B - Capital Projects	16,990,923	16,309,620	69,093,961	73,887,955
<b>Total Capital Projects</b>	<b>\$45,450,956</b>	<b>\$69,598,339</b>	<b>\$224,126,945</b>	<b>\$255,183,092</b>

<b>Total Capital Projects</b>	<b>\$45,450,956</b>	<b>\$69,598,339</b>	<b>\$224,126,945</b>	<b>\$255,183,092</b>
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Group: **00001 - General Fund** Function: **General**  
 Budget Unit: **1100B - Board of Supervisors** Activity: **Legislation and Administration**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
Miscellaneous Revenue	\$3,250	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,250</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$3,958,998	\$4,131,059	\$4,610,859	\$4,610,859
Services and Supplies	246,749	309,731	382,158	382,998
Other Charges	334,521	310,280	407,201	407,201
Other Financing Uses	20,204	17,532	15,745	15,745
Intrafund Transfers	0	(25,799)	(76,937)	(76,937)
<b>Total Expenditures/Appropriations</b>	<b>\$4,560,472</b>	<b>\$4,742,804</b>	<b>\$5,339,026</b>	<b>\$5,339,866</b>
<b>Net Cost</b>	<b>\$4,557,222</b>	<b>\$4,742,804</b>	<b>\$5,339,026</b>	<b>\$5,339,866</b>

Group: **00001 - General Fund** Function: **General**  
 Budget Unit: **1200B - County Manager/Clerk of the Board** Activity: **Legislation and Administration**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$2,669,487	\$2,275,720	\$10,241,220	\$9,273,831			
Intergovernmental Revenues		1,408,217	972,967	1,029,653	1,029,653			
Charges for Services		85,162	113,904	55,250	55,250			
Interfund Revenue		1,340	1,263	0	0			
Miscellaneous Revenue		115,414	(78,018)	0	0			
<b>Total Revenue</b>		<b>\$4,279,621</b>	<b>\$3,285,836</b>	<b>\$11,326,123</b>	<b>\$10,358,734</b>			
Salaries and Benefits		\$7,503,175	\$7,097,511	\$10,080,211	\$10,345,931			
Services and Supplies		5,012,284	5,553,534	16,664,532	16,191,521			
Other Charges		928,595	943,144	1,184,141	1,184,141			
Capital Assets		416,408	88,754	0	0			
Other Financing Uses		24,692	22,147	19,243	19,243			
Intrafund Transfers		(383,439)	(771,517)	(4,153,400)	(4,303,400)			
<b>Total Expenditures/Appropriations</b>		<b>\$13,501,716</b>	<b>\$12,933,572</b>	<b>\$23,794,727</b>	<b>\$23,437,436</b>			
<b>Net Cost</b>		<b>\$9,222,095</b>	<b>\$9,647,736</b>	<b>\$12,468,604</b>	<b>\$13,078,702</b>			

Group: **00001 - General Fund**      Function: **General**  
 Budget Unit: **8000B - Non-Departmental Services**      Activity: **Legislation and Administration**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$608,557,849	\$681,991,825	\$595,375,734	\$606,507,186			
Licenses, Permits and Franchises		551,009	522,947	449,558	449,558			
Fines, Forfeitures and Penalties		273,024	266,681	0	0			
Use of Money and Property		18,916,614	28,617,814	17,208,686	17,208,686			
Intergovernmental Revenues		8,747,350	10,927,080	1,746,999	1,746,999			
Charges for Services		2,009,013	374,368	926,641	926,641			
Interfund Revenue		5,477,102	5,288,899	5,137,505	5,137,505			
Miscellaneous Revenue		2,065,939	2,533,236	636,955	636,955			
Other Financing Sources		2,668,785	1,511,247	0	0			
<b>Total Revenue</b>		<b>\$649,266,685</b>	<b>\$732,034,096</b>	<b>\$621,482,078</b>	<b>\$632,613,530</b>			
Salaries and Benefits		\$27,638,357	\$50,667,545	\$29,881,023	\$29,881,023			
Services and Supplies		38,847,373	23,907,004	59,968,551	71,877,360			
Other Charges		32,614,719	11,285,448	21,039,403	38,170,855			
Capital Assets		0	100,000	7,000,000	7,000,000			
Other Financing Uses		26,394,609	37,212,492	102,350,690	128,796,758			
Intrafund Transfers		<b>(1,245,244)</b>	<b>(824,062)</b>	<b>(484,045)</b>	<b>(484,045)</b>			
<b>Total Expenditures/Appropriations</b>		<b>\$124,249,814</b>	<b>\$122,348,427</b>	<b>\$219,755,622</b>	<b>\$275,241,951</b>			
<b>Net Cost</b>		<b>(\$525,016,871)</b>	<b>(\$609,685,669)</b>	<b>(\$401,726,456)</b>	<b>(\$357,371,579)</b>			



Group: **00001 - General Fund**  
 Budget Unit: **1270B - CMO Revenue Services**

Function: **General**  
 Activity: **Finance**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Use of Money and Property		\$0	\$24,360	\$55,000		\$55,000		\$55,000
Charges for Services		0	61,748	50,500		50,500		50,500
Interfund Revenue		0	559,317	662,500		662,500		662,500
Miscellaneous Revenue		0	90,101	65,000		65,000		65,000
<b>Total Revenue</b>		<b>\$0</b>	<b>\$735,527</b>	<b>\$833,000</b>		<b>\$833,000</b>		<b>\$833,000</b>
Salaries and Benefits		\$0	\$2,882,009	\$3,301,311		\$3,301,311		\$3,171,311
Services and Supplies		0	470,152	737,648		737,648		435,932
Other Charges		0	371,062	373,236		373,236		373,236
Other Financing Uses		0	11,210	15,408		15,408		15,408
Intrafund Transfers		0	<b>(2,566,290)</b>	<b>(2,597,101)</b>		<b>(2,598,001)</b>		<b>(2,598,001)</b>
<b>Total Expenditures/Appropriations</b>		<b>\$0</b>	<b>\$1,168,143</b>	<b>\$1,830,502</b>		<b>\$1,830,502</b>		<b>\$1,397,886</b>
<b>Net Cost</b>		<b>\$0</b>	<b>\$432,616</b>	<b>\$997,502</b>		<b>\$997,502</b>		<b>\$564,886</b>

Group: **00001 - General Fund**  
 Budget Unit: **1300B - Assessor-County Clerk-Recorder**

Function: **General**  
 Activity: **Finance**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Intergovernmental Revenues		\$23,866	\$97,077	\$2,483,000	\$2,483,000		\$2,483,000	
Charges for Services		11,468,988	14,321,197	10,918,069	10,918,069		10,918,069	
Interfund Revenue		666,299	86,712	5,331,070	5,331,070		5,331,070	
Miscellaneous Revenue		123,998	27,364	24,000	24,000		24,000	
<b>Total Revenue</b>		<b>\$12,283,151</b>	<b>\$14,532,350</b>	<b>\$18,756,139</b>	<b>\$18,756,139</b>		<b>\$18,756,139</b>	
Salaries and Benefits		\$20,438,682	\$22,006,965	\$24,349,268	\$24,349,268		\$26,000,089	
Services and Supplies		7,162,989	6,476,626	13,293,191	13,293,191		26,347,664	
Other Charges		1,662,718	1,561,028	2,194,371	2,194,371		2,194,371	
Capital Assets		710,393	1,895,748	2,670,000	2,670,000		9,513,617	
Other Financing Uses		539,944	535,652	538,670	538,670		538,670	
Intrafund Transfers		(5,468,692)	(7,292,506)	(7,925,875)	(7,925,875)		(27,543,920)	
<b>Total Expenditures/Appropriations</b>		<b>\$25,046,033</b>	<b>\$25,183,513</b>	<b>\$35,119,625</b>	<b>\$35,119,625</b>		<b>\$37,050,491</b>	
<b>Net Cost</b>		<b>\$12,762,882</b>	<b>\$10,651,163</b>	<b>\$16,363,486</b>	<b>\$16,363,486</b>		<b>\$18,294,352</b>	

Group: **00001 - General Fund**  
 Budget Unit: **1400B - Controller's Office**

Function: **General**  
 Activity: **Finance**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Intergovernmental Revenues		\$152,205	\$239,945	\$464,711	\$492,814			
Charges for Services		2,029,399	2,171,859	1,945,237	1,945,237			
Interfund Revenue		13,611	22,216	87,640	87,640			
Miscellaneous Revenue		195,002	165,856	140,000	140,000			
<b>Total Revenue</b>		<b>\$2,390,217</b>	<b>\$2,599,875</b>	<b>\$2,637,588</b>	<b>\$2,665,691</b>			
Salaries and Benefits		\$8,019,770	\$8,621,695	\$9,854,314	\$10,117,855			
Services and Supplies		1,018,499	2,165,342	3,185,108	3,379,581			
Other Charges		3,190,207	1,479,274	2,805,316	2,844,316			
Other Financing Uses		180,366	179,687	183,134	183,134			
Intrafund Transfers		(223,021)	(301,602)	(1,780,658)	(1,780,658)			
<b>Total Expenditures/Appropriations</b>		<b>\$12,185,822</b>	<b>\$12,144,395</b>	<b>\$14,247,214</b>	<b>\$14,744,228</b>			
<b>Net Cost</b>		<b>\$9,795,605</b>	<b>\$9,544,519</b>	<b>\$11,609,626</b>	<b>\$12,078,537</b>			

Group: **00001 - General Fund**  
 Budget Unit: **1500B - Treasurer - Tax Collector**

Function: **General**  
 Activity: **Finance**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Licenses, Permits and Franchises		\$1,906	\$2,372	\$1,850	\$1,850	\$1,850	\$1,850	
Use of Money and Property		69,148	0	0	0	0	0	
Charges for Services		6,004,667	6,869,919	5,149,490	5,149,490	5,149,490	5,149,490	
Interfund Revenue		447,276	2,077,091	3,643,364	3,643,364	3,643,364	3,643,364	
Miscellaneous Revenue		222,867	123,654	56,000	56,000	56,000	56,000	
<b>Total Revenue</b>		<b>\$6,745,863</b>	<b>\$9,073,035</b>	<b>\$8,850,704</b>	<b>\$8,850,704</b>	<b>\$8,850,704</b>	<b>\$8,850,704</b>	
Salaries and Benefits		\$6,894,093	\$4,039,860	\$6,135,530	\$6,135,530	\$6,135,530	\$6,135,530	
Services and Supplies		9,949,217	3,412,592	6,673,849	6,673,849	6,673,849	6,673,849	
Other Charges		935,336	872,874	2,108,638	2,108,638	2,108,638	2,108,638	
Capital Assets		0	72,668	140,000	140,000	140,000	140,000	
Other Financing Uses		184,050	172,856	171,986	171,986	171,986	171,986	
Intrafund Transfers		(11,769,088)	(601,576)	(300,000)	(300,000)	(300,000)	(300,000)	
<b>Total Expenditures/Appropriations</b>		<b>\$6,193,608</b>	<b>\$7,969,275</b>	<b>\$14,930,003</b>	<b>\$14,930,003</b>	<b>\$14,930,003</b>	<b>\$16,011,307</b>	
<b>Net Cost</b>		<b>(\$552,255)</b>	<b>(\$1,103,760)</b>	<b>\$6,079,299</b>	<b>\$6,079,299</b>	<b>\$6,079,299</b>	<b>\$7,160,603</b>	

Group: **00001 - General Fund**      Function: **General**  
 Budget Unit: **1600B - County Counsel's Office**      Activity: **Counsel**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$0	\$32,057	\$118,908	\$118,908	\$118,908	\$118,908	
Charges for Services		4,641,204	5,177,420	3,009,674	3,009,674	5,509,674	5,509,674	
Interfund Revenue		4,509	3,969	0	0	0	0	
Miscellaneous Revenue		729,982	715,719	200,000	200,000	628,123	628,123	
<b>Total Revenue</b>		<b>\$5,375,695</b>	<b>\$5,929,165</b>	<b>\$3,328,582</b>	<b>\$3,328,582</b>	<b>\$6,256,705</b>	<b>\$6,256,705</b>	
Salaries and Benefits		\$11,676,455	\$12,833,527	\$13,393,198	\$13,393,198	\$13,236,511	\$13,236,511	
Services and Supplies		1,288,288	1,649,746	1,384,731	1,384,731	1,386,291	1,386,291	
Other Charges		744,865	660,315	727,296	727,296	727,296	727,296	
Capital Assets		0	0	0	0	0	0	
Other Financing Uses		33,310	28,905	25,959	25,959	25,959	25,959	
Intrafund Transfers		<b>(2,782,390)</b>	<b>(2,900,413)</b>	<b>(4,879,433)</b>	<b>(4,879,433)</b>	<b>(2,879,433)</b>	<b>(2,879,433)</b>	
<b>Total Expenditures/Appropriations</b>		<b>\$10,960,529</b>	<b>\$12,272,080</b>	<b>\$10,651,751</b>	<b>\$10,651,751</b>	<b>\$12,496,624</b>	<b>\$12,496,624</b>	
<b>Net Cost</b>		<b>\$5,584,834</b>	<b>\$6,342,915</b>	<b>\$7,323,169</b>	<b>\$7,323,169</b>	<b>\$6,239,919</b>	<b>\$6,239,919</b>	

Group: **00001 - General Fund**  
 Budget Unit: **1700B - Human Resources Department**

Function: **General**  
 Activity: **Personnel**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$400,000	\$400,000	\$412,000	\$412,000		\$412,000	
Charges for Services		359,550	368,988	374,500	374,500		374,500	
Interfund Revenue		7,055,304	6,965,735	8,486,857	8,486,857		8,520,434	
Miscellaneous Revenue		204,502	226,246	239,554	239,554		239,554	
<b>Total Revenue</b>		<b>\$8,019,356</b>	<b>\$7,960,969</b>	<b>\$9,512,911</b>	<b>\$9,512,911</b>		<b>\$9,546,488</b>	
Salaries and Benefits		\$11,756,743	\$12,211,327	\$13,693,105	\$13,693,105		\$13,868,954	
Services and Supplies		2,358,104	2,264,688	2,981,166	2,981,166		3,136,501	
Other Charges		1,118,280	1,059,884	1,559,420	1,559,420		1,580,704	
Other Financing Uses		141,355	424,374	289,120	289,120		700,660	
Intrafund Transfers		<b>(856,022)</b>	<b>(1,117,327)</b>	<b>(1,233,569)</b>	<b>(1,233,569)</b>		<b>(1,453,569)</b>	
<b>Total Expenditures/Appropriations</b>		<b>\$14,518,460</b>	<b>\$14,842,946</b>	<b>\$17,289,242</b>	<b>\$17,289,242</b>		<b>\$17,833,250</b>	
<b>Net Cost</b>		<b>\$6,499,104</b>	<b>\$6,881,977</b>	<b>\$7,776,331</b>	<b>\$7,776,331</b>		<b>\$8,286,762</b>	

Group: **00001 - General Fund**  
 Budget Unit: **1780B - Shared Services**

Function: **General**  
 Activity: **Personnel**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Use of Money and Property		\$4,814	\$5,580	\$6,000		\$6,000	\$6,000	
Charges for Services		7,032	6,978	7,131		7,131	7,131	
Interfund Revenue		17,749	16,231	45,830		45,830	45,830	
Miscellaneous Revenue		56,769	73,701	57,698		57,698	57,698	
<b>Total Revenue</b>		<b>\$86,364</b>	<b>\$102,489</b>	<b>\$116,659</b>		<b>\$116,659</b>	<b>\$116,659</b>	
Salaries and Benefits		\$1,496,100	\$1,558,925	\$1,931,119		\$1,931,119	\$1,931,119	
Services and Supplies		452,363	421,273	775,649		775,649	779,932	
Other Charges		271,054	217,321	267,644		267,644	267,644	
Other Financing Uses		9,658	8,381	11,763		11,763	11,763	
Intrafund Transfers		<b>(529,684)</b>	<b>(425,067)</b>	<b>(872,362)</b>		<b>(872,362)</b>	<b>(872,362)</b>	
<b>Total Expenditures/Appropriations</b>		<b>\$1,699,491</b>	<b>\$1,780,834</b>	<b>\$2,113,813</b>		<b>\$2,113,813</b>	<b>\$2,118,096</b>	
<b>Net Cost</b>		<b>\$1,613,127</b>	<b>\$1,678,344</b>	<b>\$1,997,154</b>		<b>\$1,997,154</b>	<b>\$2,001,437</b>	

Group: **00001 - General Fund**  
 Budget Unit: **1220B - Real Property Services**

Function: **General**  
 Activity: **Other General**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Use of Money and Property		\$437,069	\$374,136	\$444,041		\$444,041	\$444,041	
Interfund Revenue		2,832,684	2,714,653	3,065,707		3,065,707	3,088,793	
Miscellaneous Revenue		3,504	17,135	50,000		50,000	50,000	
<b>Total Revenue</b>		<b>\$3,273,257</b>	<b>\$3,105,924</b>	<b>\$3,559,748</b>		<b>\$3,559,748</b>	<b>\$3,582,834</b>	
Salaries and Benefits		\$733,951	\$702,415	\$821,576		\$821,576	\$899,489	
Services and Supplies		222,177	323,610	502,075		502,075	522,225	
Other Charges		18,867,871	18,806,536	19,559,357		19,559,357	19,559,357	
Other Financing Uses		18,245	18,177	27,909		27,909	27,909	
Intrafund Transfers		<b>(16,308,940)</b>	<b>(16,540,968)</b>	<b>(17,351,169)</b>		<b>(17,351,169)</b>	<b>(17,406,146)</b>	
<b>Total Expenditures/Appropriations</b>		<b>\$3,533,304</b>	<b>\$3,309,770</b>	<b>\$3,559,748</b>		<b>\$3,559,748</b>	<b>\$3,602,834</b>	
<b>Net Cost</b>		<b>\$260,047</b>	<b>\$203,846</b>	<b>\$0</b>		<b>\$0</b>	<b>\$20,000</b>	



Group: **00001 - General Fund**  
 Budget Unit: **1800B - Information Services Department**

Function: **General**  
 Activity: **Other General**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$9,671,255	\$6,868,991	\$5,000,000	\$6,260,453			
Use of Money and Property		214,638	215,295	242,358	242,358			
Intergovernmental Revenues		3,259,862	823,974	5,000,000	7,167,410			
Charges for Services		1,296,311	1,134,518	911,148	911,148			
Interfund Revenue		7,513,683	7,885,213	10,271,452	10,271,452			
Miscellaneous Revenue		233,545	59,618	0	190,657			
<b>Total Revenue</b>		<b>\$22,189,294</b>	<b>\$16,987,610</b>	<b>\$21,424,958</b>	<b>\$25,043,478</b>			
Salaries and Benefits		\$26,093,138	\$26,886,293	\$30,072,996	\$30,072,996			
Services and Supplies		38,629,622	26,509,629	39,527,310	46,433,264			
Other Charges		3,036,090	2,761,772	2,560,073	2,560,073			
Capital Assets		2,101,555	2,442,988	3,705,000	3,705,000			
Other Financing Uses		367,793	341,602	319,632	319,632			
Intrafund Transfers		<b>(47,626,249)</b>	<b>(42,194,420)</b>	<b>(52,314,895)</b>	<b>(53,597,657)</b>			
<b>Total Expenditures/Appropriations</b>		<b>\$22,601,949</b>	<b>\$16,747,864</b>	<b>\$23,870,116</b>	<b>\$29,493,308</b>			
<b>Net Cost</b>		<b>\$412,655</b>	<b>(\$239,746)</b>	<b>\$2,445,158</b>	<b>\$4,449,830</b>			

Group: **00001 - General Fund** Function: **General**  
 Budget Unit: **4510B - Public Works Administration** Activity: **Other General**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Charges for Services		\$1,195,642	\$1,229,876	\$2,235,860	\$2,235,860		\$2,235,860	
Interfund Revenue		3,705,284	3,715,501	6,875,274	6,875,274		6,875,274	
Miscellaneous Revenue		11,103	13,139	0	0		0	
Other Financing Sources		0	14,520	0	0		0	
<b>Total Revenue</b>		<b>\$4,912,029</b>	<b>\$4,973,037</b>	<b>\$9,111,134</b>	<b>\$9,111,134</b>		<b>\$9,111,134</b>	
Salaries and Benefits		\$5,430,155	\$5,619,115	\$7,359,381	\$7,359,381		\$7,359,381	
Services and Supplies		663,698	650,531	1,304,955	1,304,955		1,370,406	
Other Charges		1,462,485	1,449,076	1,719,668	1,719,668		1,719,668	
Capital Assets		0	19,444	0	0		0	
Other Financing Uses		183,526	182,491	154,996	154,996		154,996	
Intrafund Transfers		(2,827,835)	(2,947,621)	(1,427,866)	(1,427,866)		(1,493,317)	
<b>Total Expenditures/Appropriations</b>		<b>\$4,912,029</b>	<b>\$4,973,037</b>	<b>\$9,111,134</b>	<b>\$9,111,134</b>		<b>\$9,111,134</b>	
<b>Net Cost</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	

Group: **00001 - General Fund** Function: **General**  
 Budget Unit: **4600B - Engineering Services** Activity: **Other General**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Intergovernmental Revenues		\$0	\$30,398	\$0	\$0	\$0	\$0	
Charges for Services		59,935	92,739	75,000	75,000	75,000	75,000	
Interfund Revenue		3,091,668	3,417,856	5,095,381	5,095,381	5,095,381	5,095,381	
Miscellaneous Revenue		1,994	1,200	1,800	1,800	1,800	1,800	
Other Financing Sources		2,000	0	0	0	0	0	
<b>Total Revenue</b>		<b>\$3,155,598</b>	<b>\$3,542,193</b>	<b>\$5,172,181</b>	<b>\$5,172,181</b>	<b>\$5,172,181</b>	<b>\$5,172,181</b>	
Salaries and Benefits		\$3,355,954	\$3,711,475	\$4,828,241	\$4,828,241	\$4,828,241	\$4,828,241	
Services and Supplies		495,336	381,508	760,535	760,535	760,535	760,535	
Other Charges		211,889	177,126	341,510	341,510	341,510	341,510	
Capital Assets		12,648	93,273	0	0	0	0	
Other Financing Uses		85,923	83,630	90,601	90,601	90,601	90,601	
Intrafund Transfers		(886,152)	(784,820)	(728,706)	(728,706)	(728,706)	(728,706)	
<b>Total Expenditures/Appropriations</b>		<b>\$3,275,598</b>	<b>\$3,662,193</b>	<b>\$5,292,181</b>	<b>\$5,292,181</b>	<b>\$5,292,181</b>	<b>\$5,292,181</b>	
<b>Net Cost</b>		<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	

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Group: **00001 - General Fund**      Function: **General**  
 Budget Unit: **4730B - Facilities Services**      Activity: **Other General**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Use of Money and Property		\$664,240	\$681,291	\$642,601	\$642,601	\$642,601	\$642,601	
Intergovernmental Revenues		827,772	1,012,444	1,210,985	1,210,985	1,210,985	1,210,985	
Charges for Services		471	144,657	111,207	111,207	111,207	111,207	
Interfund Revenue		9,026,992	8,625,807	12,300,631	12,300,631	12,661,722	12,661,722	
Miscellaneous Revenue		694,335	1,002,711	288,500	288,500	288,500	288,500	
Other Financing Sources		8,184	0	0	0	0	0	
<b>Total Revenue</b>		<b>\$11,221,995</b>	<b>\$11,466,910</b>	<b>\$14,553,924</b>	<b>\$14,553,924</b>	<b>\$14,915,015</b>	<b>\$14,915,015</b>	
Salaries and Benefits		\$13,224,913	\$13,638,573	\$18,164,580	\$18,164,580	\$18,525,671	\$18,525,671	
Services and Supplies		14,812,388	16,230,579	18,005,363	18,005,363	18,641,863	18,641,863	
Other Charges		2,063,134	2,103,108	3,285,562	3,285,562	3,285,562	3,285,562	
Capital Assets		6,850	0	0	0	13,500	13,500	
Other Financing Uses		264,045	268,914	312,215	312,215	312,215	312,215	
Intrafund Transfers		(23,364,997)	(19,500,529)	(25,213,796)	(25,213,796)	(25,363,796)	(25,363,796)	
<b>Total Expenditures/Appropriations</b>		<b>\$7,006,334</b>	<b>\$12,740,645</b>	<b>\$14,553,924</b>	<b>\$14,553,924</b>	<b>\$15,415,015</b>	<b>\$15,415,015</b>	
<b>Net Cost</b>		<b>(\$4,215,661)</b>	<b>\$1,273,735</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>	

Group: **00001 - General Fund**      Function: **General**  
 Budget Unit: **4760B - Vehicle and Equipment Services**      Activity: **Other General**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Interfund Revenue		\$241,507	\$247,422	\$290,416		\$290,416		
<b>Total Revenue</b>		<b>\$241,507</b>	<b>\$247,422</b>	<b>\$290,416</b>		<b>\$290,416</b>		
Salaries and Benefits		\$236,005	\$243,058	\$265,746		\$265,746		
Services and Supplies		4,368	3,197	14,891		14,891		
Other Charges		1,134	1,166	9,779		9,779		
<b>Total Expenditures/Appropriations</b>		<b>\$241,507</b>	<b>\$247,422</b>	<b>\$290,416</b>		<b>\$290,416</b>		
<b>Net Cost</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>		

Group: **00001 - General Fund**      Function: **General**  
 Budget Unit: **4660B - Enhanced Flood Control Program Admin**      Activity: **Other Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$0	\$0	\$0	\$0	\$500,000	\$500,000	
Intergovernmental Revenues		390,711	323,632	410,850	410,850	1,173,068	1,173,068	
<b>Total Revenue</b>		<b>\$390,711</b>	<b>\$323,632</b>	<b>\$410,850</b>	<b>\$410,850</b>	<b>\$1,673,068</b>	<b>\$1,673,068</b>	
Salaries and Benefits		\$324,360	\$324,427	\$424,817	\$424,817	\$424,817	\$424,817	
Services and Supplies		676,376	1,213,745	1,734,596	1,734,596	2,567,498	2,567,498	
Other Charges		5,978	5,090	775,474	775,474	1,275,474	1,275,474	
Other Financing Uses		4,870	4,854	7,887	7,887	7,887	7,887	
Intrafund Transfers		<b>(2,000,000)</b>	<b>(2,000,000)</b>	0	0	0	0	
<b>Total Expenditures/Appropriations</b>		<b>(\$988,415)</b>	<b>(\$451,884)</b>	<b>\$2,942,774</b>	<b>\$2,942,774</b>	<b>\$4,275,676</b>	<b>\$4,275,676</b>	
<b>Net Cost</b>		<b>(\$1,379,126)</b>	<b>(\$775,517)</b>	<b>\$2,531,924</b>	<b>\$2,531,924</b>	<b>\$2,602,608</b>	<b>\$2,602,608</b>	

Group: **00001 - General Fund**      Function: **General**  
 Budget Unit: **4840B - Utilities**      Activity: **Other Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Licenses, Permits and Franchises		\$679,478	\$644,837	\$600,000	\$600,000		\$600,000	
Use of Money and Property		(2)	(1)	0	0		0	
Charges for Services		49,071	15,550	0	0		0	
Interfund Revenue		2,138,878	2,195,747	3,302,058	3,302,058		3,247,498	
Miscellaneous Revenue		14,576	14,148	7,000	7,000		7,000	
<b>Total Revenue</b>		<b>\$2,882,002</b>	<b>\$2,870,281</b>	<b>\$3,909,058</b>	<b>\$3,909,058</b>		<b>\$3,854,498</b>	
Salaries and Benefits		\$2,010,157	\$2,105,335	\$2,539,728	\$2,539,728		\$2,539,728	
Services and Supplies		384,566	312,385	1,308,550	1,308,550		1,433,550	
Other Charges		111,285	222,814	608,816	608,816		608,816	
Other Financing Uses		37,723	37,603	43,863	43,863		43,863	
Intrafund Transfers		(65,563)	(98,254)	(66,590)	(66,590)		(246,150)	
<b>Total Expenditures/Appropriations</b>		<b>\$2,478,169</b>	<b>\$2,579,884</b>	<b>\$4,434,367</b>	<b>\$4,434,367</b>		<b>\$4,379,807</b>	
<b>Net Cost</b>		<b>(\$403,833)</b>	<b>(\$290,398)</b>	<b>\$525,309</b>	<b>\$525,309</b>		<b>\$525,309</b>	

Group: **00117 - Waste Management Programs**  
 Budget Unit: **4840B - Utilities**

Function: **General**  
 Activity: **Other Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Charges for Services		\$353,192	\$359,905	\$792,976		\$792,976		
		<b>\$353,192</b>	<b>\$359,905</b>	<b>\$792,976</b>		<b>\$792,976</b>		
Services and Supplies		\$210,026	\$259,281	\$537,976		\$537,976		
Other Financing Uses		143,166	100,624	255,000		255,000		
Total Expenditures/Appropriations		<b>\$353,192</b>	<b>\$359,905</b>	<b>\$792,976</b>		<b>\$792,976</b>		
Net Cost		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>		



Group: **00001 - General Fund**  
 Budget Unit: **1920B - Grand Jury**

Function: **Public Protection**  
 Activity: **Judicial**

	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
Salaries and Benefits	\$975	\$0	\$0	\$0
Services and Supplies	113,125	112,060	123,922	123,922
Other Charges	444	431	440	440
<b>Total Expenditures/Appropriations</b>	<b>\$114,544</b>	<b>\$112,491</b>	<b>\$124,362</b>	<b>\$124,362</b>
Net Cost	<b>\$114,544</b>	<b>\$112,491</b>	<b>\$124,362</b>	<b>\$124,362</b>

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Group: **00001 - General Fund**      Function: **Public Protection**  
 Budget Unit: **2510B - District Attorney's Office**      Activity: **Judicial**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$890,329	\$950,371	\$936,250	\$1,116,891			
Fines, Forfeitures and Penalties		100,809	10,000	400,000	624,592			
Intergovernmental Revenues		14,393,665	13,880,748	14,561,295	14,561,295			
Charges for Services		0	243,281	217,575	217,575			
Interfund Revenue		0	166,881	0	0			
Miscellaneous Revenue		566,329	144,244	34,000	34,000			
<b>Total Revenue</b>		<b>\$15,951,132</b>	<b>\$15,395,525</b>	<b>\$16,149,120</b>	<b>\$16,554,353</b>			
Salaries and Benefits		\$28,082,480	\$28,961,289	\$32,880,172	\$33,521,800			
Services and Supplies		1,393,210	1,219,359	2,607,226	2,792,367			
Other Charges		2,351,632	2,001,562	2,162,417	2,162,417			
Capital Assets		25,420	25,683	0	0			
Other Financing Uses		176,231	161,142	155,305	155,305			
Intrafund Transfers		(253,335)	(111,254)	(515,531)	(515,531)			
<b>Total Expenditures/Appropriations</b>		<b>\$31,775,638</b>	<b>\$32,257,781</b>	<b>\$37,289,589</b>	<b>\$38,116,358</b>			
<b>Net Cost</b>		<b>\$15,824,506</b>	<b>\$16,862,256</b>	<b>\$21,140,469</b>	<b>\$21,562,005</b>			

Group: **00001 - General Fund**  
 Budget Unit: **2700B - County Support of the Courts**

Function: **Public Protection**  
 Activity: **Judicial**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Fines, Forfeitures and Penalties		\$5,515,799	\$5,397,469	\$5,069,040			\$5,069,040	
Charges for Services		1,446,041	1,340,199	1,305,921			1,305,921	
Miscellaneous Revenue		1,024,790	1,246,103	1,168,221			1,168,221	
<b>Total Revenue</b>		<b>\$7,986,630</b>	<b>\$7,983,771</b>	<b>\$7,543,182</b>			<b>\$7,543,182</b>	
Salaries and Benefits		\$7,826	\$0	\$7,827			\$7,827	
Services and Supplies		1,369,367	1,690,455	1,588,523			1,588,523	
Other Charges		19,085,724	18,417,587	19,413,404			19,413,404	
Other Financing Uses		7,543	6,545	7,739			7,739	
<b>Total Expenditures/Appropriations</b>		<b>\$20,470,460</b>	<b>\$20,114,587</b>	<b>\$21,017,493</b>			<b>\$21,017,493</b>	
<b>Net Cost</b>		<b>\$12,483,829</b>	<b>\$12,130,816</b>	<b>\$13,474,311</b>			<b>\$13,474,311</b>	

Group: **00001 - General Fund**      Function: **Public Protection**  
 Budget Unit: **2800B - Private Defender Program**      Activity: **Judicial**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Intergovernmental Revenues		\$1,262,964	\$0	\$450,010		\$450,010	\$450,010	
Charges for Services		589,007	577,318	600,000		600,000	600,000	
		<b>\$1,851,971</b>	<b>\$577,318</b>	<b>\$1,050,010</b>		<b>\$1,050,010</b>	<b>\$1,050,010</b>	
Services and Supplies		\$11,208,994	\$18,003,259	\$19,500,000		\$19,500,000	\$19,500,000	
Other Charges		21,939	18,432	25,753		25,753	25,753	
Other Financing Uses		37,045	36,782	37,119		37,119	37,119	
		<b>\$11,267,978</b>	<b>\$18,058,473</b>	<b>\$19,562,872</b>		<b>\$19,562,872</b>	<b>\$19,562,872</b>	
Total Expenditures/Appropriations								
Net Cost		<b>\$9,416,008</b>	<b>\$17,481,155</b>	<b>\$18,512,862</b>		<b>\$18,512,862</b>	<b>\$18,512,862</b>	

Group: **00001 - General Fund**      Function: **Public Protection**  
 Budget Unit: **1940B - Message Switch**      Activity: **Detention and Corrections**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Charges for Services		\$496,113	\$486,738	\$481,795	\$481,795	\$481,795	\$481,795	
Interfund Revenue		2,372	2,174	927	927	927	927	
		<b>\$498,485</b>	<b>\$488,912</b>	<b>\$482,722</b>	<b>\$482,722</b>	<b>\$482,722</b>	<b>\$482,722</b>	
Services and Supplies		\$387,492	\$489,172	\$490,470	\$490,470	\$490,470	\$490,470	
Other Charges		199,340	177,583	207,644	207,644	207,644	207,644	
Capital Assets		0	0	50,000	50,000	50,000	72,000	
Intrafund Transfers		<b>(185,853)</b>	<b>(195,724)</b>	<b>(202,108)</b>	<b>(202,108)</b>	<b>(202,108)</b>	<b>(202,108)</b>	
Total Expenditures/Appropriations		<b>\$400,980</b>	<b>\$471,031</b>	<b>\$546,006</b>	<b>\$546,006</b>	<b>\$546,006</b>	<b>\$568,006</b>	
Net Cost		<b>(\$97,505)</b>	<b>(\$17,881)</b>	<b>\$63,284</b>	<b>\$63,284</b>	<b>\$63,284</b>	<b>\$85,284</b>	

Group: **00001 - General Fund**      Function: **Public Protection**  
 Budget Unit: **3000B - Sheriff's Office**      Activity: **Detention and Corrections**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$775,748	\$2,670,623	\$2,680,437		\$2,689,027		
Licenses, Permits and Franchises		6,361	4,390	5,000		5,000		5,000
Fines, Forfeitures and Penalties		591,736	540,495	440,000		440,000		440,000
Intergovernmental Revenues		88,601,892	85,514,881	77,961,585		78,307,374		78,307,374
Charges for Services		11,582,970	12,347,660	29,068,989		29,068,989		29,068,989
Interfund Revenue		2,779,566	2,876,770	3,456,934		4,352,612		4,352,612
Miscellaneous Revenue		1,863,288	6,866,547	2,351,240		2,375,240		2,375,240
Other Financing Sources		152,191	21,150	0		21,150		21,150
<b>Total Revenue</b>		<b>\$106,353,751</b>	<b>\$110,842,516</b>	<b>\$115,964,185</b>		<b>\$117,259,392</b>		
Salaries and Benefits		\$176,044,120	\$187,964,302	\$192,792,117		\$192,895,444		
Services and Supplies		19,642,391	20,412,402	24,374,574		24,736,025		
Other Charges		22,384,819	22,056,439	24,862,575		24,981,753		
Capital Assets		924,752	8,760,858	2,436,685		3,266,685		
Other Financing Uses		27,741,951	25,339,172	22,170,009		22,170,009		
Intrafund Transfers		<b>(3,681,682)</b>	<b>(4,133,593)</b>	<b>(5,037,508)</b>		<b>(5,037,508)</b>		
<b>Total Expenditures/Appropriations</b>		<b>\$243,056,352</b>	<b>\$260,399,580</b>	<b>\$261,598,452</b>		<b>\$263,012,408</b>		
<b>Net Cost</b>		<b>\$136,702,600</b>	<b>\$149,557,064</b>	<b>\$145,634,267</b>		<b>\$145,753,016</b>		

Group: **00001 - General Fund** Function: **Public Protection**  
 Budget Unit: **3200B - Probation Department** Activity: **Detention and Corrections**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors
	1	2	3	4	5		
Fines, Forfeitures and Penalties		\$17,085	\$16,386	\$17,066	\$17,066	\$17,066	\$17,066
Intergovernmental Revenues		33,409,477	33,265,672	35,549,498	35,549,498	37,331,938	37,331,938
Charges for Services		1,504,569	1,574,083	1,244,902	1,244,902	1,244,902	1,244,902
Interfund Revenue		2,815	2,755	0	0	0	0
Miscellaneous Revenue		210,655	529,858	108,494	108,494	108,494	108,494
<b>Total Revenue</b>		<b>\$35,144,601</b>	<b>\$35,388,753</b>	<b>\$36,919,960</b>	<b>\$38,702,400</b>		
Salaries and Benefits		\$61,341,502	\$60,908,665	\$69,117,614	\$70,809,430		
Services and Supplies		4,524,326	5,129,635	6,293,772	6,383,930		
Other Charges		10,249,183	8,324,495	10,714,180	10,783,949		
Capital Assets		601,762	(2,729)	2,700,000	3,019,840		
Other Financing Uses		6,364,037	6,316,573	6,566,800	6,566,800		
Intrafund Transfers		(175,953)	(202,459)	(132,948)	(132,948)		
<b>Total Expenditures/Appropriations</b>		<b>\$82,904,856</b>	<b>\$80,474,182</b>	<b>\$95,259,418</b>	<b>\$97,431,001</b>		
<b>Net Cost</b>		<b>\$47,760,255</b>	<b>\$45,085,429</b>	<b>\$58,339,458</b>	<b>\$58,728,601</b>		

Group: **00108 - Structural Fire Protection Fund**  
 Budget Unit: **3550B - Structural Fire**

Function: **Public Protection**  
 Activity: **Fire Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$7,160,729	\$7,628,798	\$7,020,000	\$9,672,230			
Use of Money and Property		199,058	317,717	122,483	122,483			
Intergovernmental Revenues		2,219,470	2,127,224	2,340,578	2,450,578			
Charges for Services		270,683	283,769	260,500	260,500			
Miscellaneous Revenue		68,616	42,878	18,683	18,683			
<b>Total Revenue</b>		<b>\$9,918,555</b>	<b>\$10,400,386</b>	<b>\$9,762,244</b>	<b>\$12,524,474</b>			
Other Financing Uses		\$8,697,362	\$9,178,595	\$12,878,156	\$15,640,386			
<b>Total Expenditures/Appropriations</b>		<b>\$8,697,362</b>	<b>\$9,178,595</b>	<b>\$12,878,156</b>	<b>\$15,640,386</b>			
<b>Net Cost</b>		<b>(\$1,221,193)</b>	<b>(\$1,221,790)</b>	<b>\$3,115,912</b>	<b>\$3,115,912</b>			



Group: **00001 - General Fund**      Function: **Public Protection**  
 Budget Unit: **3580B - Fire Protection Services**      Activity: **Fire Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$1,020,012	\$632,459	\$1,500,000	\$3,722,272			
Interfund Revenue		0	0	0	0			
Miscellaneous Revenue		0	361,484	0	0			
Other Financing Sources		8,697,362	9,178,595	12,869,156	15,631,386			
<b>Total Revenue</b>		<b>\$9,717,374</b>	<b>\$10,172,539</b>	<b>\$14,369,156</b>	<b>\$19,353,658</b>			
Salaries and Benefits		\$1,802	\$1,138	\$741	\$741			
Services and Supplies		8,410,871	9,250,289	12,114,475	14,308,807			
Other Charges		224,623	88,720	326,812	776,812			
Capital Assets		767,008	516,836	1,500,000	3,840,170			
Other Financing Uses		313,070	315,556	403,092	403,092			
Intrafund Transfers		0	0	24,036	24,036			
<b>Total Expenditures/Appropriations</b>		<b>\$9,717,374</b>	<b>\$10,172,539</b>	<b>\$14,369,156</b>	<b>\$19,353,658</b>			
<b>Net Cost</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>			

Group: **00001 - General Fund**  
 Budget Unit: **1240B - Public Safety Communications**

Function: **Public Protection**  
 Activity: **Other Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Intergovernmental Revenues		\$3,116,432	\$2,986,715	\$2,986,715	\$2,986,715	\$5,624,960		
Charges for Services		6,350,156	7,538,236	7,276,048	7,276,048	7,276,048		
Interfund Revenue		0	0	0	0	0		
Miscellaneous Revenue		182,518	91,956	100,000	100,000	100,000		
<b>Total Revenue</b>		<b>\$9,649,106</b>	<b>\$10,616,907</b>	<b>\$10,362,763</b>	<b>\$10,362,763</b>	<b>\$13,001,008</b>		
Salaries and Benefits		\$11,895,687	\$12,505,443	\$15,265,183	\$15,265,183	\$15,277,223		
Services and Supplies		663,484	1,973,358	2,736,614	2,736,614	2,739,194		
Other Charges		652,385	624,953	1,278,217	1,278,217	1,278,217		
Capital Assets		52,567	640,279	575,000	575,000	575,000		
Other Financing Uses		48,627	46,555	69,372	69,372	69,372		
Intrafund Transfers		<b>(300,458)</b>	<b>(118,153)</b>	<b>(620,445)</b>	<b>(620,445)</b>	<b>(620,445)</b>		
<b>Total Expenditures/Appropriations</b>		<b>\$13,012,291</b>	<b>\$15,672,435</b>	<b>\$19,303,941</b>	<b>\$19,303,941</b>	<b>\$19,318,561</b>		
<b>Net Cost</b>		<b>\$3,363,185</b>	<b>\$5,055,528</b>	<b>\$8,941,178</b>	<b>\$8,941,178</b>	<b>\$6,317,553</b>		

Group: **00001 - General Fund**  
 Budget Unit: **1260B - Agricultural Commissioner/Sealer**

Function: **Public Protection**  
 Activity: **Other Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$0	\$0	\$153,633	\$153,633	\$153,633	\$153,633	
Licenses, Permits and Franchises		657,669	645,112	737,900	737,900	737,900	737,900	
Fines, Forfeitures and Penalties		19,360	17,313	0	0	0	0	
Intergovernmental Revenues		2,501,177	3,205,558	3,326,896	3,326,896	3,446,896	3,446,896	
Charges for Services		91,047	88,662	122,200	122,200	122,200	122,200	
Interfund Revenue		1,130	831	831	831	831	831	
Miscellaneous Revenue		12,627	415	0	0	0	0	
<b>Total Revenue</b>		<b>\$3,283,009</b>	<b>\$3,957,891</b>	<b>\$4,341,460</b>	<b>\$4,341,460</b>	<b>\$4,461,460</b>	<b>\$4,461,460</b>	
Salaries and Benefits		\$4,240,189	\$4,463,544	\$5,343,351	\$5,343,351	\$5,604,697	\$5,604,697	
Services and Supplies		289,789	595,563	961,141	961,141	1,033,755	1,033,755	
Other Charges		780,414	1,336,600	1,093,922	1,093,922	744,988	744,988	
Other Financing Uses		4,381	3,801	4,005	4,005	4,005	4,005	
<b>Total Expenditures/Appropriations</b>		<b>\$5,314,772</b>	<b>\$6,399,509</b>	<b>\$7,402,419</b>	<b>\$7,402,419</b>	<b>\$7,387,445</b>	<b>\$7,387,445</b>	
<b>Net Cost</b>		<b>\$2,031,764</b>	<b>\$2,441,618</b>	<b>\$3,060,959</b>	<b>\$3,060,959</b>	<b>\$2,925,985</b>	<b>\$2,925,985</b>	

**State Controller Schedules** **San Mateo County** **Schedule 9**  
 County Budget Act  
 January 2010  
 Detail of Financing Sources and Financing Uses  
 Governmental Funds  
 FY 2019-20

Group: **00001 - General Fund**      Function: **Public Protection**  
 Budget Unit: **2600B - Department of Child Support Services**      Activity: **Other Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Intergovernmental Revenues		\$10,916,811	\$11,405,390	\$11,414,075	\$11,414,075		\$11,414,075	
Miscellaneous Revenue		0	0	837,260	837,260		837,260	
<b>Total Revenue</b>		<b>\$10,916,811</b>	<b>\$11,405,390</b>	<b>\$12,251,335</b>	<b>\$12,251,335</b>		<b>\$12,251,335</b>	
Salaries and Benefits		\$9,424,324	\$9,903,777	\$11,200,950	\$11,200,950		\$11,200,950	
Services and Supplies		553,598	576,625	486,650	486,650		486,650	
Other Charges		683,821	671,171	731,005	731,005		731,005	
Other Financing Uses		255,067	253,817	264,046	264,046		264,046	
Intrafund Transfers		0	0	(431,316)	(431,316)		(431,316)	
<b>Total Expenditures/Appropriations</b>		<b>\$10,916,811</b>	<b>\$11,405,390</b>	<b>\$12,251,335</b>	<b>\$12,251,335</b>		<b>\$12,251,335</b>	
<b>Net Cost</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	

Group: **00001 - General Fund**  
 Budget Unit: **3300B - Coroner's Office**

Function: **Public Protection**  
 Activity: **Other Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Licenses, Permits and Franchises		\$12,434	\$13,086	\$11,500		\$11,500	\$11,500	
Intergovernmental Revenues		751,703	535,083	513,512		513,512	672,767	
Charges for Services		252,182	293,803	255,000		255,000	255,000	
Miscellaneous Revenue		2,797	7,676	2,500		2,500	2,500	
<b>Total Revenue</b>		<b>\$1,019,115</b>	<b>\$849,647</b>	<b>\$782,512</b>		<b>\$941,767</b>		
Salaries and Benefits		\$2,168,731	\$2,344,639	\$2,337,199		\$2,441,377		
Services and Supplies		695,915	761,300	774,199		768,109		
Other Charges		418,963	349,255	447,684		445,934		
Capital Assets		0	0	51,000		51,000		
Other Financing Uses		16,659	14,748	19,246		16,898		
Intrafund Transfers		0	0	(22,400)		(21,890)		
<b>Total Expenditures/Appropriations</b>		<b>\$3,300,269</b>	<b>\$3,469,943</b>	<b>\$3,606,928</b>		<b>\$3,701,428</b>		
<b>Net Cost</b>		<b>\$2,281,154</b>	<b>\$2,620,295</b>	<b>\$2,824,416</b>		<b>\$2,759,661</b>		

Group: **00001 - General Fund**      Function: **Public Protection**  
 Budget Unit: **3570B - Local Agency Formation Commission (Information Only)**      Activity: **Other Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$0	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenues		236,208	0	0	0	0	0	
Charges for Services		24,631	10,021	0	0	0	0	
<b>Total Revenue</b>		<b>\$260,839</b>	<b>\$10,021</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
Salaries and Benefits		\$283,235	\$53	\$0	\$0	\$0	\$0	
Services and Supplies		36,455	12,216	0	0	0	0	
Other Charges		38,846	7,055	0	0	0	0	
Intrafund Transfers		(118,104)	0	0	0	0	0	
<b>Total Expenditures/Appropriations</b>		<b>\$240,432</b>	<b>\$19,323</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
<b>Net Cost</b>		<b>(\$20,407)</b>	<b>\$9,302</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

Group: **00001 - General Fund**  
 Budget Unit: **3800B - Planning and Building**

Function: **Public Protection**  
 Activity: **Other Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$362,063	\$28,034	\$341,625	\$643,984			
Licenses, Permits and Franchises		3,678,434	3,610,608	3,583,102	3,583,102			
Fines, Forfeitures and Penalties		4,464	7,998	0	0			
Charges for Services		1,802,157	1,916,551	2,032,988	2,032,988			
Interfund Revenue		29,774	18,858	104,275	104,275			
Miscellaneous Revenue		106,872	211,967	418,100	418,100			
<b>Total Revenue</b>		<b>\$5,983,764</b>	<b>\$5,794,016</b>	<b>\$6,480,090</b>	<b>\$6,782,449</b>			
Salaries and Benefits		\$8,527,668	\$9,056,708	\$11,287,453	\$11,491,886			
Services and Supplies		3,062,864	1,472,099	4,225,149	4,971,564			
Other Charges		1,177,108	953,406	1,184,025	1,184,025			
Capital Assets		0	0	25,000	25,000			
Other Financing Uses		42,873	37,203	52,215	52,215			
Intrafund Transfers		<b>(2,284,184)</b>	<b>(337,384)</b>	<b>(2,760,508)</b>	<b>(2,772,508)</b>			
<b>Total Expenditures/Appropriations</b>		<b>\$10,526,329</b>	<b>\$11,182,032</b>	<b>\$14,013,334</b>	<b>\$14,952,182</b>			
<b>Net Cost</b>		<b>\$4,542,565</b>	<b>\$5,388,016</b>	<b>\$7,533,244</b>	<b>\$8,169,733</b>			

Group: **00106 - Fish and Game Propagation Fund**  
 Budget Unit: **3950B - Fish and Game**

Function: **Public Protection**  
 Activity: **Other Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Fines, Forfeitures and Penalties		\$1,419	\$1,950	\$1,500		\$1,500	\$1,500	
Use of Money and Property		913	1,281	500		500	500	
<b>Total Revenue</b>		<b>\$2,332</b>	<b>\$3,231</b>	<b>\$2,000</b>		<b>\$2,000</b>	<b>\$2,000</b>	
Services and Supplies		\$10,000	\$0	\$10,000		\$10,000	\$10,000	
<b>Total Expenditures/Appropriations</b>		<b>\$10,000</b>	<b>\$0</b>	<b>\$10,000</b>		<b>\$10,000</b>	<b>\$10,000</b>	
<b>Net Cost</b>		<b>\$7,668</b>	<b>(\$3,231)</b>	<b>\$8,000</b>		<b>\$8,000</b>	<b>\$8,000</b>	



Group: **00110 - Road Fund**      Function: **Public Ways and Facilities**  
 Budget Unit: **4520B - Road Construction and Operations**      Activity: **Public Ways**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$82,482	\$49,405	\$75,556	\$70,636			
Licenses, Permits and Franchises		474,286	631,207	350,000	350,000			
Use of Money and Property		323,689	421,793	153,930	153,930			
Intergovernmental Revenues		20,682,116	27,227,297	29,150,480	28,608,849			
Charges for Services		9,118	26,958	8,500	8,500			
Interfund Revenue		1,434,885	1,587,712	1,557,354	3,377,794			
Miscellaneous Revenue		474,400	223,746	204,500	204,500			
Other Financing Sources		983,516	1,446,241	1,498,268	2,484,964			
<b>Total Revenue</b>		<b>\$24,464,492</b>	<b>\$31,614,359</b>	<b>\$32,998,588</b>	<b>\$35,259,173</b>			
Salaries and Benefits		\$10,430,130	\$10,563,675	\$11,723,336	\$12,161,833			
Services and Supplies		12,629,190	11,638,216	18,458,747	18,978,405			
Other Charges		1,269,991	1,251,676	1,804,938	1,824,938			
Capital Assets		8,084,194	6,927,329	7,943,495	8,569,383			
Other Financing Uses		8,101	7,030	11,696	11,696			
Intrafund Transfers		<b>(1,485,132)</b>	<b>(1,310,886)</b>	<b>(1,475,665)</b>	<b>(1,475,665)</b>			
<b>Total Expenditures/Appropriations</b>		<b>\$30,936,475</b>	<b>\$29,077,040</b>	<b>\$38,466,547</b>	<b>\$40,070,590</b>			
<b>Net Cost</b>		<b>\$6,471,983</b>	<b>(\$2,537,319)</b>	<b>\$5,467,959</b>	<b>\$4,811,417</b>			

Group: **00111 - Half-Cent Transportation Fund**      Function: **Public Ways and Facilities**  
 Budget Unit: **4520B - Road Construction and Operations**      Activity: **Public Ways**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$2,562,018	\$2,883,260	\$2,465,199	\$2,465,199	\$2,465,199	\$2,465,199	
Use of Money and Property		69,429	122,294	50,000	50,000	50,000	50,000	
		<b>\$2,631,448</b>	<b>\$3,005,554</b>	<b>\$2,515,199</b>	<b>\$2,515,199</b>	<b>\$2,515,199</b>	<b>\$2,515,199</b>	
Total Revenue								
Services and Supplies		\$205,100	\$205,132	\$4,333,719	\$4,333,719	\$5,946,763	\$5,946,763	
Other Charges		196,754	136,697	177,515	177,515	177,515	177,515	
Other Financing Uses		1,960,835	1,288,317	1,864,995	1,864,995	2,105,549	2,105,549	
Total Expenditures/Appropriations		<b>\$2,362,689</b>	<b>\$1,630,146</b>	<b>\$6,376,229</b>	<b>\$6,376,229</b>	<b>\$8,229,827</b>	<b>\$8,229,827</b>	
Net Cost		<b>(\$268,759)</b>	<b>(\$1,375,407)</b>	<b>\$3,861,030</b>	<b>\$3,861,030</b>	<b>\$5,714,628</b>	<b>\$5,714,628</b>	

Group: **00114 - Road Improvement Fund**      Function: **Public Ways and Facilities**  
 Budget Unit: **4520B - Road Construction and Operations**      Activity: **Public Ways**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Use of Money and Property		\$62,090	\$110,628	\$24,500	\$24,500		\$24,500	
Charges for Services		460,079	482,435	425,000	425,000		425,000	
<b>Total Revenue</b>		<b>\$522,169</b>	<b>\$593,062</b>	<b>\$449,500</b>	<b>\$449,500</b>		<b>\$449,500</b>	
Other Financing Uses		\$0	\$1,077,822	\$281,839	\$281,839		\$527,132	
<b>Total Expenditures/Appropriations</b>		<b>\$0</b>	<b>\$1,077,822</b>	<b>\$281,839</b>	<b>\$281,839</b>		<b>\$527,132</b>	
<b>Net Cost</b>		<b>(\$522,169)</b>	<b>\$484,760</b>	<b>(\$167,661)</b>	<b>(\$167,661)</b>		<b>\$77,632</b>	

Group: **00119 - Measure W - Half Cent Tax 2018**      Function: **Public Ways and Facilities**  
 Budget Unit: **4520B - Road Construction and Operations**      Activity: **Public Ways**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$0	\$0	\$0	\$0	\$0	\$1,185,730	
<b>Total Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,185,730</b>	
Other Financing Uses		\$0	\$0	\$0	\$0	\$0	\$500,000	
<b>Total Expenditures/Appropriations</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	
<b>Net Cost</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$685,730)</b>	

Group: **00001 - General Fund**  
 Budget Unit: **4000B - Office of Sustainability**

Function: **Health and Sanitation**  
 Activity: **Other Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$532,810	\$348,335	\$350,000	\$611,000			
Intergovernmental Revenues		53,314	872,344	2,603,677	2,603,677			
Charges for Services		341,597	306,880	0	0			
Miscellaneous Revenue		246,671	559,810	195,000	195,000			
Other Financing Sources		1,012,790	1,042,616	1,240,000	1,240,000			
<b>Total Revenue</b>		<b>\$2,187,181</b>	<b>\$3,129,985</b>	<b>\$4,388,677</b>	<b>\$4,649,677</b>			
Salaries and Benefits		\$3,594,873	\$4,236,616	\$5,352,632	\$5,389,052			
Services and Supplies		4,288,493	4,572,855	8,298,703	8,550,613			
Other Charges		379,401	468,308	1,090,863	1,090,863			
Other Financing Uses		17,265	14,981	21,027	21,027			
Intrafund Transfers		<b>(262,537)</b>	<b>(640,112)</b>	<b>(615,000)</b>	<b>(615,000)</b>			
<b>Total Expenditures/Appropriations</b>		<b>\$8,017,495</b>	<b>\$8,652,649</b>	<b>\$14,148,225</b>	<b>\$14,436,555</b>			
<b>Net Cost</b>		<b>\$5,830,314</b>	<b>\$5,522,664</b>	<b>\$9,759,548</b>	<b>\$9,786,878</b>			

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**Schedule 9**

Group: **00116 - Waste Management**      Function: **Health and Sanitation**  
 Budget Unit: **4060B - Solid Waste Management**      Activity: **Other Protection**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Licenses, Permits and Franchises		\$2,961,999	\$3,024,677	\$2,889,823	\$2,889,823	\$2,889,823	\$2,889,823	
Use of Money and Property		137,428	234,215	100,768	100,768	100,768	100,768	
Intergovernmental Revenues		16,889	33,697	17,000	17,000	17,000	17,000	
Charges for Services		18,025	24,394	20,000	20,000	20,000	20,000	
Miscellaneous Revenue		19,667	25,940	15,000	15,000	15,000	15,000	
Other Financing Sources		144,590	103,282	265,465	265,465	265,465	265,465	
<b>Total Revenue</b>		<b>\$3,298,598</b>	<b>\$3,446,206</b>	<b>\$3,308,056</b>	<b>\$3,308,056</b>	<b>\$3,308,056</b>	<b>\$3,308,056</b>	
Salaries and Benefits		\$1,182,052	\$1,677,711	\$1,875,142	\$1,875,142	\$1,875,142	\$1,875,142	
Services and Supplies		620,819	1,128,934	1,735,997	1,735,997	1,735,997	1,735,997	
Other Charges		298,401	508,480	1,280,800	1,280,800	1,280,800	1,280,800	
Other Financing Uses		35,000	40,000	40,000	40,000	40,000	40,000	
<b>Total Expenditures/Appropriations</b>		<b>\$2,136,272</b>	<b>\$3,355,125</b>	<b>\$4,931,939</b>	<b>\$4,931,939</b>	<b>\$4,931,939</b>	<b>\$4,931,939</b>	
<b>Net Cost</b>		<b>(\$1,162,326)</b>	<b>(\$91,081)</b>	<b>\$1,623,883</b>	<b>\$1,623,883</b>	<b>\$1,623,883</b>	<b>\$1,623,883</b>	

Group: **00001 - General Fund**  
 Budget Unit: **5500B - Health Administration**

Function: **Health and Sanitation**  
 Activity: **Health**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$250,000	\$250,000	\$0	\$0		\$0	
Intergovernmental Revenues		606,737	127,299	8,895,752	8,895,680		8,895,680	
Charges for Services		2,845,356	2,132,930	2,599,440	2,599,440		2,599,440	
Interfund Revenue		2,192,899	2,192,578	2,082,023	2,082,023		2,082,023	
Miscellaneous Revenue		10,528,513	25,687	0	0		0	
<b>Total Revenue</b>		<b>\$16,423,505</b>	<b>\$4,728,494</b>	<b>\$13,577,215</b>	<b>\$13,578,143</b>		<b>\$13,578,143</b>	
Salaries and Benefits		\$5,503,944	\$5,712,700	\$6,135,991	\$6,135,991		\$6,135,991	
Services and Supplies		2,590,971	1,336,459	1,761,330	1,762,200		1,762,200	
Other Charges		10,806,813	566,817	8,411,193	8,411,193		8,411,193	
Other Financing Uses		3,711	3,325	5,566	5,566		5,566	
Intrafund Transfers		<b>(2,889,217)</b>	<b>(2,890,807)</b>	<b>(2,736,865)</b>	<b>(2,737,735)</b>		<b>(2,737,735)</b>	
<b>Total Expenditures/Appropriations</b>		<b>\$16,016,223</b>	<b>\$4,728,495</b>	<b>\$13,577,215</b>	<b>\$13,577,215</b>		<b>\$13,577,215</b>	
<b>Net Cost</b>		<b>(\$407,282)</b>	<b>\$1</b>	<b>\$0</b>	<b>(\$928)</b>		<b>(\$928)</b>	

Group: **00001 - General Fund**  
 Budget Unit: **5510B - Health Coverage Unit**

Function: **Health and Sanitation**  
 Activity: **Health**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Intergovernmental Revenues		\$4,146,220	\$3,020,461	\$4,166,316	\$1,041,579			
Charges for Services		1,826,509	2,380,000	4,107,137	4,402,600			
Interfund Revenue		248,964	258,271	209,615	209,615			
Miscellaneous Revenue		231,489	402,873	395,734	314,651			
<b>Total Revenue</b>		<b>\$6,453,183</b>	<b>\$6,061,606</b>	<b>\$8,878,802</b>	<b>\$5,968,445</b>			
Salaries and Benefits		\$3,355,261	\$3,665,096	\$4,037,101	\$3,921,930			
Services and Supplies		4,889,416	4,218,352	6,778,723	3,984,467			
Other Charges		181,014	188,732	204,383	204,383			
Capital Assets		0	0	135,000	135,000			
<b>Total Expenditures/Appropriations</b>		<b>\$8,425,692</b>	<b>\$8,072,180</b>	<b>\$11,155,207</b>	<b>\$8,245,780</b>			
<b>Net Cost</b>		<b>\$1,972,509</b>	<b>\$2,010,574</b>	<b>\$2,276,405</b>	<b>\$2,277,335</b>			



Group: **00001 - General Fund**      Function: **Health and Sanitation**  
 Budget Unit: **5550B - Public Health, Policy and Planning**      Activity: **Health**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$152,463	\$579,726	\$97,453	\$97,453	\$97,453	\$97,453	
Licenses, Permits and Franchises		855,441	868,671	775,556	775,556	775,556	775,556	
Fines, Forfeitures and Penalties		565	243	473	473	473	473	
Intergovernmental Revenues		14,905,149	15,557,359	17,421,439	17,421,439	18,439,937	18,439,937	
Charges for Services		2,480,986	2,658,900	3,022,578	3,022,578	3,088,993	3,088,993	
Interfund Revenue		2,525,873	3,115,115	2,664,595	2,664,595	2,664,595	2,664,595	
Miscellaneous Revenue		1,302,904	452,137	1,339,733	1,339,733	1,339,733	1,339,733	
<b>Total Revenue</b>		<b>\$22,223,381</b>	<b>\$23,232,150</b>	<b>\$25,321,827</b>	<b>\$25,321,827</b>	<b>\$26,406,740</b>	<b>\$26,406,740</b>	
Salaries and Benefits		\$18,702,966	\$20,775,180	\$24,694,363	\$24,694,363	\$25,201,329	\$25,201,329	
Services and Supplies		12,867,304	12,449,717	13,480,037	13,480,037	14,155,613	14,155,613	
Other Charges		2,251,684	2,064,621	2,452,885	2,452,885	2,467,857	2,467,857	
Capital Assets		53,138	43,668	196,000	196,000	196,000	196,000	
Other Financing Uses		628,785	23,762	27,774	27,774	27,774	27,774	
Intrafund Transfers		(2,373,609)	(1,711,097)	(4,060,361)	(4,060,361)	(4,060,361)	(4,060,361)	
<b>Total Expenditures/Appropriations</b>		<b>\$32,130,268</b>	<b>\$33,645,851</b>	<b>\$36,790,698</b>	<b>\$36,790,698</b>	<b>\$37,988,212</b>	<b>\$37,988,212</b>	
<b>Net Cost</b>		<b>\$9,906,887</b>	<b>\$10,413,701</b>	<b>\$11,468,871</b>	<b>\$11,468,871</b>	<b>\$11,581,472</b>	<b>\$11,581,472</b>	

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**Schedule 9**

Group: **00001 - General Fund**      Function: **Health and Sanitation**  
 Budget Unit: **5560B - Health IT**      Activity: **Health**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Intergovernmental Revenues		\$242,251	\$114,644	\$2,759,181		\$3,552,830		
Interfund Revenue		2,241,062	2,482,792	2,145,940		2,145,940		
<b>Total Revenue</b>		<b>\$2,483,313</b>	<b>\$2,597,436</b>	<b>\$4,905,121</b>		<b>\$5,698,770</b>		
Salaries and Benefits		\$4,704,704	\$5,058,886	\$5,861,148		\$6,508,461		
Services and Supplies		2,949,613	2,353,902	4,378,945		5,348,096		
Other Charges		395,042	442,222	486,696		486,696		
Other Financing Uses		362	325	388		388		
Intrafund Transfers		<b>(3,850,248)</b>	<b>(3,941,329)</b>	<b>(5,286,130)</b>		<b>(5,286,940)</b>		
<b>Total Expenditures/Appropriations</b>		<b>\$4,199,472</b>	<b>\$3,914,006</b>	<b>\$5,441,047</b>		<b>\$7,056,701</b>		
<b>Net Cost</b>		<b>\$1,716,159</b>	<b>\$1,316,570</b>	<b>\$535,926</b>		<b>\$1,357,931</b>		

Group: **00001 - General Fund**      Function: **Health and Sanitation**  
 Budget Unit: **5600B - Emergency Medical Services GF**      Activity: **Health**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$41,416	\$41,416	\$42,658	\$40,607			
Licenses, Permits and Franchises		33,404	20,954	26,208	26,208			
Intergovernmental Revenues		1,230,736	1,312,549	1,166,892	1,233,400			
Charges for Services		354,447	480,540	387,413	387,413			
Interfund Revenue		678,632	883,397	362,661	382,574			
Miscellaneous Revenue		5,279,526	5,452,004	6,012,067	7,312,940			
<b>Total Revenue</b>		<b>\$7,618,162</b>	<b>\$8,190,859</b>	<b>\$7,997,899</b>	<b>\$9,383,142</b>			
Salaries and Benefits		\$2,053,471	\$2,421,115	\$2,300,470	\$2,296,094			
Services and Supplies		5,266,554	5,477,576	5,364,368	6,755,762			
Other Charges		298,137	292,168	396,891	395,476			
Capital Assets		0	0	100,000	100,000			
Intrafund Transfers		0	0	0	(360)			
<b>Total Expenditures/Appropriations</b>		<b>\$7,618,162</b>	<b>\$8,190,858</b>	<b>\$8,161,729</b>	<b>\$9,546,972</b>			
<b>Net Cost</b>		<b>\$0</b>	<b>(\$1)</b>	<b>\$163,830</b>	<b>\$163,830</b>			

Group: **00102 - Emergency Medical Services Fund**      Function: **Health and Sanitation**  
 Budget Unit: **5630B - Emergency Medical Services Fund**      Activity: **Health**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Fines, Forfeitures and Penalties		\$1,763,139	\$1,742,772	\$1,640,574	\$1,640,574	\$1,640,574	\$1,640,574	
Use of Money and Property		38,192	61,146	28,159	28,159	28,159	28,159	
Miscellaneous Revenue		15,472	29,517	26,469	26,469	26,469	26,469	
<b>Total Revenue</b>		<b>\$1,816,802</b>	<b>\$1,833,435</b>	<b>\$1,695,202</b>	<b>\$1,695,202</b>	<b>\$1,695,202</b>	<b>\$1,695,202</b>	
Services and Supplies		\$1,622,422	\$1,956,334	\$1,702,125	\$1,702,125	\$1,702,125	\$2,265,945	
<b>Total Expenditures/Appropriations</b>		<b>\$1,622,422</b>	<b>\$1,956,334</b>	<b>\$1,702,125</b>	<b>\$1,702,125</b>	<b>\$1,702,125</b>	<b>\$2,265,945</b>	
<b>Net Cost</b>		<b>(\$194,380)</b>	<b>\$122,899</b>	<b>\$6,923</b>	<b>\$6,923</b>	<b>\$6,923</b>	<b>\$570,743</b>	

Group: **00001 - General Fund** Function: **Health and Sanitation**  
 Budget Unit: **5900B - Environmental Health Services** Activity: **Health**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$308,087	\$331,354	\$416,683	\$376,683			
Licenses, Permits and Franchises		1,172,126	1,227,199	1,086,600	1,086,600			
Fines, Forfeitures and Penalties		128,858	219,022	165,454	165,454			
Intergovernmental Revenues		1,226,019	1,128,992	1,242,973	1,242,973			
Charges for Services		12,808,914	13,400,943	14,939,134	14,467,227			
Interfund Revenue		48,475	51,851	48,060	48,060			
Miscellaneous Revenue		727,828	558,089	656,080	656,080			
<b>Total Revenue</b>		<b>\$16,420,306</b>	<b>\$16,917,450</b>	<b>\$18,554,984</b>	<b>\$18,043,077</b>			
Salaries and Benefits		\$12,187,447	\$12,744,801	\$15,026,471	\$15,031,564			
Services and Supplies		2,151,973	2,384,992	3,023,053	2,986,143			
Other Charges		1,442,941	1,338,398	1,679,858	1,679,858			
Other Financing Uses		5,119	4,445	3,374	3,374			
Intrafund Transfers		(63,503)	(61,329)	(553,522)	(553,522)			
<b>Total Expenditures/Appropriations</b>		<b>\$15,723,976</b>	<b>\$16,411,307</b>	<b>\$19,179,234</b>	<b>\$19,147,417</b>			
<b>Net Cost</b>		<b>(\$696,329)</b>	<b>(\$506,143)</b>	<b>\$624,250</b>	<b>\$1,104,340</b>			

Group: **00001 - General Fund**      Function: **Health and Sanitation**  
 Budget Unit: **6100B - Behavioral Health and Recovery Services**      Activity: **Health**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$5,101,445	\$5,072,213	\$5,945,699	\$5,985,699			
Use of Money and Property		76,770	21,028	67,775	67,775			
Intergovernmental Revenues		90,569,279	87,473,401	107,461,792	108,167,792			
Charges for Services		49,463,073	62,082,803	59,352,073	59,558,535			
Interfund Revenue		5,261	160,629	0	0			
Miscellaneous Revenue		1,528,330	1,392,909	1,097,198	1,097,198			
<b>Total Revenue</b>		<b>\$146,744,160</b>	<b>\$156,202,984</b>	<b>\$173,924,537</b>	<b>\$174,876,999</b>			
Salaries and Benefits		\$75,973,828	\$78,324,006	\$89,053,245	\$90,509,433			
Services and Supplies		71,501,997	72,905,192	83,228,212	84,783,104			
Other Charges		48,740,685	49,007,877	57,297,283	57,030,584			
Capital Assets		0	51,623	0	0			
Other Financing Uses		991,114	327,583	383,242	383,242			
Intrafund Transfers		(2,070,809)	(1,687,724)	(2,226,944)	(2,226,944)			
<b>Total Expenditures/Appropriations</b>		<b>\$195,136,815</b>	<b>\$198,928,556</b>	<b>\$227,735,038</b>	<b>\$230,479,419</b>			
<b>Net Cost</b>		<b>\$48,392,655</b>	<b>\$42,725,573</b>	<b>\$53,810,501</b>	<b>\$55,602,420</b>			

Group: **00001 - General Fund** Function: **Health and Sanitation**  
 Budget Unit: **6240B - Family Health Services** Activity: **Health**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$1,515,345	\$1,630,982	\$1,679,912	\$1,670,333			
Intergovernmental Revenues		14,466,654	14,530,285	14,538,784	14,538,784			
Charges for Services		1,261,237	1,302,669	5,042,755	5,010,508			
Interfund Revenue		1,840	1,182	0	0			
Miscellaneous Revenue		1,026,947	251,353	97,548	97,548			
<b>Total Revenue</b>		<b>\$18,272,023</b>	<b>\$17,716,471</b>	<b>\$21,358,999</b>	<b>\$21,317,173</b>			
Salaries and Benefits		\$26,651,927	\$27,726,845	\$32,794,185	\$33,183,822			
Services and Supplies		2,450,760	2,723,005	3,322,021	3,328,051			
Other Charges		2,211,473	2,260,023	2,416,324	2,406,745			
Capital Assets		0	0	82,500	82,500			
Other Financing Uses		2,665	2,313	2,973	2,973			
Intrafund Transfers		(1,357,008)	(1,762,392)	(2,979,962)	(2,979,962)			
<b>Total Expenditures/Appropriations</b>		<b>\$29,959,817</b>	<b>\$30,949,795</b>	<b>\$35,638,041</b>	<b>\$36,024,129</b>			
<b>Net Cost</b>		<b>\$11,687,794</b>	<b>\$13,233,323</b>	<b>\$14,279,042</b>	<b>\$14,706,956</b>			

Group: **00001 - General Fund**  
 Budget Unit: **6300B - Correctional Health Services**

Function: **Health and Sanitation**  
 Activity: **Health**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$127,756	\$42,104	\$156,840		\$147,707		
Intergovernmental Revenues		1,746,164	1,951,177	3,718,906		4,286,991		
Charges for Services		2,253	2,270	2,240		2,240		
Interfund Revenue		273,026	987	1,216		1,216		
Miscellaneous Revenue		44,694	34,655	36,250		36,250		
<b>Total Revenue</b>		<b>\$2,193,893</b>	<b>\$2,031,193</b>	<b>\$3,915,452</b>		<b>\$4,474,404</b>		
Salaries and Benefits		\$16,831,654	\$18,483,800	\$18,405,643		\$18,749,088		
Services and Supplies		3,682,498	5,837,632	8,099,010		8,103,180		
Other Charges		698,633	796,318	902,574		902,574		
Capital Assets		0	0	339,480		339,480		
Intrafund Transfers		<b>(2,991,944)</b>	<b>(3,223,170)</b>	<b>(3,379,091)</b>		<b>(3,379,091)</b>		
<b>Total Expenditures/Appropriations</b>		<b>\$18,220,840</b>	<b>\$21,894,581</b>	<b>\$24,367,616</b>		<b>\$24,715,231</b>		
<b>Net Cost</b>		<b>\$16,026,947</b>	<b>\$19,863,388</b>	<b>\$20,452,164</b>		<b>\$20,240,827</b>		



Group: **00001 - General Fund**  
 Budget Unit: **5850B - Contributions to Medical Center**

Function: **Health and Sanitation**  
 Activity: **Hospital Care**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Miscellaneous Revenue		\$5,632,339	\$5,612,056	\$5,612,056	\$5,612,056	\$5,612,056	\$5,612,056	
Services and Supplies		\$0	\$0	\$0	\$0	\$0	\$43,890	
Other Financing Uses		58,121,621	58,121,621	58,121,621	58,121,621	58,121,621	58,121,621	
<b>Total Expenditures/Appropriations</b>		<b>\$58,121,621</b>	<b>\$58,121,621</b>	<b>\$58,121,621</b>	<b>\$58,121,621</b>	<b>\$58,121,621</b>	<b>\$58,165,511</b>	
<b>Net Cost</b>		<b>\$52,489,282</b>	<b>\$52,509,565</b>	<b>\$52,509,565</b>	<b>\$52,509,565</b>	<b>\$52,509,565</b>	<b>\$52,553,455</b>	

Group: **00001 - General Fund** Function: **Public Assistance**  
 Budget Unit: **7000B - Human Services Agency** Activity: **Health**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors
	1	2	3	4	5		
Taxes		\$9,923,949	\$10,839,720	\$13,024,920	\$13,057,136		
Intergovernmental Revenues		135,066,621	129,696,822	163,752,641	164,606,076		
Charges for Services		2,590,201	2,473,220	2,850,000	2,984,784		
Interfund Revenue		123,525	204,322	221,198	221,198		
Miscellaneous Revenue		1,447,828	1,371,188	1,561,784	1,561,784		
<b>Total Revenue</b>		<b>\$149,152,125</b>	<b>\$144,585,271</b>	<b>\$181,410,543</b>	<b>\$182,430,978</b>		
Salaries and Benefits		\$99,082,366	\$99,133,284	\$122,350,932	\$123,153,055		
Services and Supplies		61,978,616	60,269,801	89,171,362	91,661,389		
Other Charges		53,209,661	51,575,738	67,172,661	64,914,007		
Capital Assets		0	316,305	0	920,000		
Other Financing Uses		867,034	1,655,217	2,384,961	2,384,961		
Intrafund Transfers		(28,906,397)	(26,644,604)	(34,358,888)	(34,251,090)		
<b>Total Expenditures/Appropriations</b>		<b>\$186,231,280</b>	<b>\$186,305,740</b>	<b>\$246,721,028</b>	<b>\$248,782,322</b>		
<b>Net Cost</b>		<b>\$37,079,155</b>	<b>\$41,720,469</b>	<b>\$65,310,485</b>	<b>\$66,351,344</b>		

Group: **00001 - General Fund**      Function: **Public Assistance**  
 Budget Unit: **5700B - Aging and Adult Services**      Activity: **Other Assistance**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$1,676,357	\$1,683,898	\$1,734,415	\$1,893,415			
Fines, Forfeitures and Penalties		88,472	69,303	87,996	87,996			
Use of Money and Property		426,036	758,815	344,206	344,206			
Intergovernmental Revenues		16,451,852	17,274,314	19,658,128	19,717,367			
Charges for Services		2,312,686	2,784,015	3,684,330	3,750,174			
Interfund Revenue		460,442	423,313	751,855	751,855			
Miscellaneous Revenue		285,784	186,498	561,678	561,678			
Other Financing Sources		0	51	0	0			
<b>Total Revenue</b>		<b>\$21,701,629</b>	<b>\$23,180,207</b>	<b>\$26,822,608</b>	<b>\$27,106,691</b>			
Salaries and Benefits		\$19,879,793	\$20,759,382	\$24,222,960	\$24,362,007			
Services and Supplies		5,606,525	5,368,121	6,678,072	6,682,812			
Other Charges		6,021,239	6,957,221	8,062,699	8,221,699			
Other Financing Uses		13,214	13,477	16,506	16,506			
Intrafund Transfers		(1,495,236)	(1,667,168)	(2,617,251)	(2,617,251)			
<b>Total Expenditures/Appropriations</b>		<b>\$30,025,535</b>	<b>\$31,431,033</b>	<b>\$36,362,986</b>	<b>\$36,665,773</b>			
<b>Net Cost</b>		<b>\$8,323,906</b>	<b>\$8,250,827</b>	<b>\$9,540,378</b>	<b>\$9,559,082</b>			

Group: **00105 - IHSS Public Authority Fund**  
 Budget Unit: **5800B - IHSS Public Authority**

Function: **Public Assistance**  
 Activity: **Other Assistance**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Use of Money and Property		(\$14,296)	(\$4,714)	\$15,024		\$15,024		\$15,024
Intergovernmental Revenues		17,387,760	18,256,552	25,627,679		23,628,778		23,628,778
Interfund Revenue		4,311,890	4,219,513	4,280,216		4,280,216		4,280,216
Miscellaneous Revenue		15,290	12,325	14,497		14,497		14,497
<b>Total Revenue</b>		<b>\$21,700,645</b>	<b>\$22,483,676</b>	<b>\$29,937,416</b>		<b>\$27,938,515</b>		<b>\$27,937,416</b>
Salaries and Benefits		\$1,429,989	\$1,501,951	\$1,823,157		\$1,823,157		\$1,823,157
Services and Supplies		4,354,412	5,077,357	6,699,773		6,699,773		6,699,773
Other Charges		16,328,700	16,318,383	21,825,350		19,825,350		19,825,350
Other Financing Uses		474	425	500		500		500
Intrafund Transfers		<b>(412,930)</b>	<b>(414,440)</b>	<b>(411,364)</b>		<b>(411,364)</b>		<b>(411,364)</b>
<b>Total Expenditures/Appropriations</b>		<b>\$21,700,645</b>	<b>\$22,483,675</b>	<b>\$29,937,416</b>		<b>\$27,937,416</b>		<b>\$27,937,416</b>
<b>Net Cost</b>		<b>\$0</b>	<b>(\$1)</b>	<b>\$0</b>		<b>(\$1,099)</b>		<b>(\$1,099)</b>

Group: **00001 - General Fund**      Function: **Public Assistance**  
 Budget Unit: **6900B - IHSS Public Authority GF**      Activity: **Other Assistance**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
Other Charges	\$3,702,306	\$3,702,306	\$3,702,306	\$3,702,306
Total Expenditures/Appropriations	<b>\$3,702,306</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>
Net Cost	<b>\$3,702,306</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>

Group: **00001 - General Fund**  
 Budget Unit: **7900B - Department of Housing**

Function: **Public Assistance**  
 Activity: **Other Assistance**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors
	1	2	3	4	5		
Taxes		\$12,601,478	\$16,237,581	\$28,356,391	\$54,767,889		
Intergovernmental Revenues		4,834,875	6,200,894	5,438,668	8,594,919		
Charges for Services		239,256	274,858	300,000	362,500		
Interfund Revenue		2,633,899	2,849,020	5,191,299	5,612,247		
Miscellaneous Revenue		291,234	183,972	69,385	69,385		
<b>Total Revenue</b>		<b>\$20,600,742</b>	<b>\$25,746,326</b>	<b>\$39,355,743</b>	<b>\$69,406,940</b>		
Salaries and Benefits		\$2,593,038	\$2,716,452	\$3,613,872	\$3,491,913		
Services and Supplies		420,016	346,620	609,533	822,603		
Other Charges		19,002,831	22,983,254	35,490,234	68,700,890		
Intrafund Transfers		(1,073,038)	0	(57,896)	(3,307,896)		
<b>Total Expenditures/Appropriations</b>		<b>\$20,942,847</b>	<b>\$26,046,326</b>	<b>\$39,655,743</b>	<b>\$69,707,510</b>		
<b>Net Cost</b>		<b>\$342,105</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,570</b>		

Group: **00001 - General Fund**  
 Budget Unit: **3900B - Parks Department**

Function: **Recreation**  
 Activity: **Recreation Facilities**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$1,665,361	\$2,343,541	\$2,890,386	\$7,636,836			
Fines, Forfeitures and Penalties		15,178	12,638	5,500	5,500			
Use of Money and Property		146,880	147,299	166,473	166,473			
Intergovernmental Revenues		143,119	19,669	219,043	219,043			
Charges for Services		2,302,637	2,202,474	1,854,350	1,854,350			
Interfund Revenue		43,795	43,517	43,379	43,379			
Miscellaneous Revenue		150,309	356,923	244,500	244,500			
Other Financing Sources		202,560	3,777	120,371	120,371			
<b>Total Revenue</b>		<b>\$4,669,839</b>	<b>\$5,129,837</b>	<b>\$5,544,002</b>	<b>\$10,362,102</b>			
Salaries and Benefits		\$9,808,784	\$10,325,071	\$12,718,171	\$12,954,439			
Services and Supplies		3,449,377	4,087,899	4,641,154	9,021,307			
Other Charges		2,127,221	2,184,662	2,346,093	2,616,854			
Capital Assets		183,087	1,427,337	330,500	1,097,097			
Other Financing Uses		10,066	9,685	12,862	246,809			
Intrafund Transfers		(149,507)	(616,838)	(10,000)	(364,181)			
<b>Total Expenditures/Appropriations</b>		<b>\$15,429,029</b>	<b>\$17,417,816</b>	<b>\$20,038,780</b>	<b>\$25,572,325</b>			
<b>Net Cost</b>		<b>\$10,759,190</b>	<b>\$12,287,978</b>	<b>\$14,494,778</b>	<b>\$15,210,223</b>			

Group: **00404 - Parks Acquisition and Development Fund**      Function: **Capital Projects**  
 Budget Unit: **3970B - Parks Capital Projects**                      Activity: **Capital Projects**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$425,207	\$1,623,232	\$0	\$0		\$0	
Use of Money and Property		30,309	33,510	20,000	10,000		10,000	
Intergovernmental Revenues		320,293	0	0	0		0	
Miscellaneous Revenue		55,000	25,000	0	0		0	
Other Financing Sources		14,179	23,486	0	0		0	
<b>Total Revenue</b>		<b>\$844,988</b>	<b>\$1,705,228</b>	<b>\$20,000</b>	<b>\$10,000</b>		<b>\$10,000</b>	
Services and Supplies		\$378,873	\$812,254	\$0	\$0		\$0	
Other Charges		0	690,000	0	0		0	
Capital Assets		292,351	136,041	0	0		0	
Other Financing Uses		0	820,444	308,934	1,793,746		1,793,746	
<b>Total Expenditures/Appropriations</b>		<b>\$671,224</b>	<b>\$2,458,738</b>	<b>\$308,934</b>	<b>\$1,793,746</b>		<b>\$1,793,746</b>	
<b>Net Cost</b>		<b>(\$173,765)</b>	<b>\$753,510</b>	<b>\$288,934</b>	<b>\$1,783,746</b>		<b>\$1,783,746</b>	



Group: **00412 - Parks Capital Projects Fund**  
 Budget Unit: **3990B - Parks Capital Projects**

Function: **Capital Projects**  
 Activity: **Capital Projects**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$0	\$0	\$7,114,544		\$12,540,851		
Use of Money and Property		0	0	0		10,000		
Intergovernmental Revenues		0	0	0		1,350,000		
Miscellaneous Revenue		0	0	170,000		170,000		
Other Financing Sources		0	0	12,550,979		13,377,306		
<b>Total Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>\$19,835,523</b>		<b>\$27,448,157</b>		
Services and Supplies		\$0	\$0	\$538,663		\$4,579,320		
Capital Assets		0	0	7,976,860		10,509,533		
Other Financing Uses		0	0	11,320,000		11,119,077		
<b>Total Expenditures/Appropriations</b>		<b>\$0</b>	<b>\$0</b>	<b>\$19,835,523</b>		<b>\$26,207,930</b>		
<b>Net Cost</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>(\$1,240,227)</b>		

Group: **00400 - Accumulated Capital Outlay Fund**  
 Budget Unit: **8200B - Accumulated Capital Outlay Fund**

Function: **Capital Projects**  
 Activity: **Capital Projects**

	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
Use of Money and Property	\$1,188,907	\$1,885,147	\$500,000	\$500,000
<b>Total Revenue</b>	<b>\$1,188,907</b>	<b>\$1,885,147</b>	<b>\$500,000</b>	<b>\$500,000</b>
Other Financing Uses	\$1,701,245	\$0	\$45,900,000	\$45,900,000
<b>Total Expenditures/Appropriations</b>	<b>\$1,701,245</b>	<b>\$0</b>	<b>\$45,900,000</b>	<b>\$45,900,000</b>
<b>Net Cost</b>	<b>\$512,338</b>	<b>(\$1,885,147)</b>	<b>\$45,400,000</b>	<b>\$45,400,000</b>

Group: **00402 - Courthouse Temporary Construction Fund**      Function: **Capital Projects**  
 Budget Unit: **8300B - Courthouse Construction Fund**      Activity: **Capital Projects**

	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
Use of Money and Property	(\$2,143)	(\$6,342)	\$0	\$0
Charges for Services	1,080,286	1,017,187	900,000	900,000
Interfund Revenue	0	0	464,422	464,422
Other Financing Sources	0	174,138	0	0
<b>Total Revenue</b>	<b>\$1,078,143</b>	<b>\$1,184,983</b>	<b>\$1,364,422</b>	<b>\$1,364,422</b>
Other Financing Uses	\$1,218,431	\$1,218,836	\$1,364,422	\$1,363,007
<b>Total Expenditures/Appropriations</b>	<b>\$1,218,431</b>	<b>\$1,218,836</b>	<b>\$1,364,422</b>	<b>\$1,363,007</b>
<b>Net Cost</b>	<b>\$140,288</b>	<b>\$33,852</b>	<b>\$0</b>	<b>(\$1,415)</b>

Group: **00401 - Criminal Justice Temporary Construction Fund**      Function: **Capital Projects**  
 Budget Unit: **8400B - Criminal Justice Construction Fund**      Activity: **Capital Projects**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Use of Money and Property		\$26,928		\$43,032		\$18,000		\$18,000
Charges for Services		1,080,610		1,017,384		900,000		900,000
Total Revenue		<b>\$1,107,538</b>		<b>\$1,060,416</b>		<b>\$918,000</b>		<b>\$918,000</b>
Other Financing Uses		\$1,100,000		\$1,100,000		\$1,100,000		\$1,100,000
Total Expenditures/Appropriations		<b>\$1,100,000</b>		<b>\$1,100,000</b>		<b>\$1,100,000</b>		<b>\$1,100,000</b>
Net Cost		<b>(\$7,538)</b>		<b>\$39,584</b>		<b>\$182,000</b>		<b>\$182,000</b>

Group: **00405 - Other Capital Construction Fund**  
 Budget Unit: **8450B - Other Capital Construction Fund**

Function: **Capital Projects**  
 Activity: **Capital Projects**

	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
Use of Money and Property	\$55,214	\$87,141	\$0	\$0
	<b>\$55,214</b>	<b>\$87,141</b>	<b>\$0</b>	<b>\$0</b>
Services and Supplies	\$1,000	\$20,017	\$0	\$0
Capital Assets	272,314	424,394	0	3,608,139
Other Financing Uses	0	0	0	0
<b>Total Expenditures/Appropriations</b>	<b>\$273,314</b>	<b>\$444,410</b>	<b>\$0</b>	<b>\$3,608,139</b>
<b>Net Cost</b>	<b>\$218,100</b>	<b>\$357,269</b>	<b>\$0</b>	<b>\$3,608,139</b>

Group: **00406 - Skylonda Project Fund**  
 Budget Unit: **8450B - Other Capital Construction Fund**

Function: **Capital Projects**  
 Activity: **Capital Projects**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$2,668,785	\$1,511,247	\$1,380,000		\$1,759,761		
Use of Money and Property		40,093	27,377	0		0		
		<b>\$2,708,878</b>	<b>\$1,538,623</b>	<b>\$1,380,000</b>		<b>\$1,759,761</b>		
Services and Supplies		\$0	\$10,000	\$0		\$0		
Capital Assets		2,668,785	1,509,007	1,380,000		1,759,761		
Other Financing Uses		2,668,785	1,511,247	44,105		418,353		
Total Expenditures/Appropriations		<b>\$5,337,570</b>	<b>\$3,030,253</b>	<b>\$1,424,105</b>		<b>\$2,178,114</b>		
Net Cost		<b>\$2,628,692</b>	<b>\$1,491,630</b>	<b>\$44,105</b>		<b>\$418,353</b>		

Group: **00411 - Major Capital Construction Fund**  
 Budget Unit: **8470B - Major Capital Construction**

Function: **Capital Projects**  
 Activity: **Capital Projects**

		2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5	
Taxes	\$8,830,349	\$28,534,078	\$21,500,000	\$19,977,254	
Total Revenue	<b>\$8,830,349</b>	<b>\$28,534,078</b>	<b>\$21,500,000</b>	<b>\$19,977,254</b>	
Net Cost	<b>(\$8,830,349)</b>	<b>(\$28,534,078)</b>	<b>(\$21,500,000)</b>	<b>(\$19,977,254)</b>	

Group: **00421 - CP - Parking Structure 2**  
 Budget Unit: **8470B - Major Capital Construction**

Function: **Capital Projects**  
 Activity: **Capital Projects**

	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
Use of Money and Property	\$0	\$25,173	\$0	\$0
Total Revenue	\$0	\$25,173	\$0	\$0
Net Cost	\$0	(\$25,173)	\$0	\$0



Group: **00411 - Major Capital Construction Fund**  
 Budget Unit: **8470B - Major Capital Construction**

Function: **Capital Projects**  
 Activity: **Capital Projects**

	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
Miscellaneous Revenue	\$0	\$80,077	\$0	\$0
Other Financing Sources	9,327,179	15,623,224	63,600,000	41,616,529
<b>Total Revenue</b>	<b>\$9,327,179</b>	<b>\$15,703,301</b>	<b>\$63,600,000</b>	<b>\$41,616,529</b>
<b>Net Cost</b>	<b>(\$9,327,179)</b>	<b>(\$15,703,301)</b>	<b>(\$63,600,000)</b>	<b>(\$41,616,529)</b>

Group: **00421 - CP - Parking Structure 2**  
 Budget Unit: **8470B - Major Capital Construction**

Function: **Capital Projects**  
 Activity: **Capital Projects**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5
Other Financing Sources	\$0	\$5,000,000	\$0	\$33,325,068
Total Revenue	\$0	\$5,000,000	\$0	\$33,325,068
Net Cost	\$0	(\$5,000,000)	\$0	(\$33,325,068)

Group: **00411 - Major Capital Construction Fund**  
 Budget Unit: **8470B - Major Capital Construction**

Function: **Capital Projects**  
 Activity: **Capital Projects**

		2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1		2	3	4	5
Services and Supplies		\$494,772	\$846,753	\$4,100,000	\$15,263,425
Capital Assets		17,663,477	43,389,905	81,000,000	46,330,358
<b>Total Expenditures/Appropriations</b>		<b>\$18,158,249</b>	<b>\$44,236,658</b>	<b>\$85,100,000</b>	<b>\$61,593,783</b>
<b>Net Cost</b>		<b>\$18,158,249</b>	<b>\$44,236,658</b>	<b>\$85,100,000</b>	<b>\$61,593,783</b>

Group: **00421 - CP - Parking Structure 2**  
 Budget Unit: **8470B - Major Capital Construction**

Function: **Capital Projects**  
 Activity: **Capital Projects**

1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actuals	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors		
Capital Assets	\$0	\$799,822	\$0	\$37,525,246		
Other Financing Uses	0	0	0	25,172		
<b>Total Expenditures/Appropriations</b>	<b>\$0</b>	<b>\$799,822</b>	<b>\$0</b>	<b>\$37,550,418</b>		
<b>Net Cost</b>	<b>\$0</b>	<b>\$799,822</b>	<b>\$0</b>	<b>\$37,550,418</b>		

Group: **00410 - Capital Projects Fund**  
 Budget Unit: **8500B - Capital Projects**

Function: **Capital Projects**  
 Activity: **Capital Projects**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$2,501,200	\$1,063,364	\$3,187,958		\$4,179,176		
Use of Money and Property		68,060	133,314	0		0		
Intergovernmental Revenues		0	75,776	0		0		
Charges for Services		0	300	0		0		
Other Financing Sources		15,592,870	15,600,619	65,493,028		67,697,552		
<b>Total Revenue</b>		<b>\$18,162,130</b>	<b>\$16,873,374</b>	<b>\$68,680,986</b>		<b>\$71,876,728</b>		
Services and Supplies		\$6,474,346	\$11,524,099	\$0		\$0		
Capital Assets		10,516,577	4,785,521	69,093,961		73,887,955		
<b>Total Expenditures/Appropriations</b>		<b>\$16,990,923</b>	<b>\$16,309,620</b>	<b>\$69,093,961</b>		<b>\$73,887,955</b>		
<b>Net Cost</b>		<b>(\$1,171,207)</b>	<b>(\$563,754)</b>	<b>\$412,975</b>		<b>\$2,011,227</b>		

Group: **00301 - Debt Service Fund**  
 Budget Unit: **8900B - Debt Service Fund**

Function: **Debt Service**  
 Activity: **Debt Service Fund**

Detail by Revenue Category and Expenditure Object	2017-18 Actuals		2018-19 Actuals		2019-20 Recommended		2019-20 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Use of Money and Property		\$259,293	\$430,518	\$0	\$0		\$0	
Other Financing Sources		47,684,023	52,429,162	50,024,056	50,024,056		50,024,056	
Total Revenue		<b>\$47,943,317</b>	<b>\$52,859,680</b>	<b>\$50,024,056</b>	<b>\$50,024,056</b>		<b>\$50,024,056</b>	
Other Charges		\$53,715,135	\$51,778,248	\$49,158,516	\$49,158,516		\$49,158,516	
Total Expenditures/Appropriations		<b>\$53,715,135</b>	<b>\$51,778,248</b>	<b>\$49,158,516</b>	<b>\$49,158,516</b>		<b>\$49,158,516</b>	
Net Cost		<b>\$5,771,818</b>	<b>(\$1,081,432)</b>	<b>(\$865,540)</b>	<b>(\$865,540)</b>		<b>(\$865,540)</b>	

State Controller Schedules			County of San Mateo		Schedule 10	
County Budget Act			Operation of Internal Service Fund		Fleet Maintenance Fund	
January 2010 Edition, revision #1			Fiscal Year 2019-20		Fleet Maintenance	
Operating Detail			2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5		
<b>Operating Revenues</b>						
Charges for Services	\$ 11,878	\$ 8,851	\$ 13,848	\$ 13,848	\$ 13,848	
Interfund Revenue	7,667,352	8,306,625	9,163,624	9,163,624	9,163,624	
Miscellaneous Revenue	139,993	298,492	132,500	132,500	132,500	
<b>Total Operating Revenues</b>	<b>\$ 7,839,223</b>	<b>\$ 8,613,968</b>	<b>\$ 9,309,972</b>	<b>\$ 9,309,972</b>	<b>\$ 9,309,972</b>	
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$ 1,543,147	\$ 1,739,961	\$ 2,033,482	\$ 2,033,482	\$ 2,033,482	
Services and Supplies	2,608,693	2,533,560	2,933,967	2,933,967	2,933,967	
Other Charges	96,857	141,655	243,620	243,620	243,620	
Capital Assets	-	-	4,904,540	4,904,540	4,904,540	
Depreciation	1,428,464	2,262,429	-	-	5,267,010	
<b>Total Operating Expenses</b>	<b>\$ 5,677,161</b>	<b>\$ 6,677,605</b>	<b>\$ 10,115,609</b>	<b>\$ 10,115,609</b>	<b>\$ 10,478,079</b>	
<b>Operating Income (Loss)</b>	<b>\$ 2,162,062</b>	<b>\$ 1,936,363</b>	<b>\$ (805,637)</b>	<b>\$ (805,637)</b>	<b>\$ (1,168,107)</b>	
<b>Non-Operating Revenues (Expenses)</b>						
Interest/Investment Income and/or Gain	\$ 236,619	\$ 384,028	\$ 300,000	\$ 300,000	\$ 300,000	
General Reserves	-	-	-	-	-	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 236,619</b>	<b>\$ 384,028</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 2,398,681</b>	<b>\$ 2,320,391</b>	<b>\$ (505,637)</b>	<b>\$ (505,637)</b>	<b>\$ (868,107)</b>	
Transfers-in/(Out)	(1,145)	2,790	(3,401)	(3,401)	(3,401)	
<b>Change in Net Assets</b>	<b>\$ 2,397,536</b>	<b>\$ 2,323,181</b>	<b>\$ (509,038)</b>	<b>\$ (509,038)</b>	<b>\$ (871,508)</b>	
Net Assets - Beginning Balance	21,396,389	23,763,739	26,023,809	26,023,809	26,023,809	
Prior Years Audit Adjustment	(30,186)	(63,111)	-	-	-	
Net Assets - Beginning of year, as restated	21,366,203	23,700,628	26,023,809	26,023,809	26,023,809	
Net Assets - Ending Balance	\$ 23,763,739	\$ 26,023,809	\$ 25,514,771	\$ 25,514,771	\$ 25,152,301	
Memo:						
Capital Assets - Equipment	\$ 4,181,929	\$ 3,371,045	\$ 4,904,540	\$ 4,904,540	\$ 5,192,010	
Capital Assets - Construction in Progress	-	-	-	-	-	
Capital Assets - Structures and Improvements	41,880	43,953	-	-	75,000	
<b>Total Capital Assets</b>	<b>\$ 4,223,809</b>	<b>\$ 3,414,998</b>	<b>\$ 4,904,540</b>	<b>\$ 4,904,540</b>	<b>\$ 5,267,010</b>	

State Controller Schedules		County of San Mateo			Schedule 10	
County Budget Act		Operation of Internal Service Fund			Tower Road Construction Fund	
January 2010 Edition, revision #1		Fiscal Year 2019-20			Maint., Repair & Renovation	
Operating Detail		2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors	Fund Title
1	2	3	4	5		
<b>Operating Revenues</b>						
Charges for Services	\$ 71,596	\$ 127,682	\$ 48,410	\$ 48,410	\$ 48,410	
Interfund Revenue	1,573,444	1,869,018	2,550,911	2,550,911	2,550,911	
Miscellaneous Revenue	12,945	-	-	-	-	
<b>Total Operating Revenues</b>	<b>\$ 1,657,985</b>	<b>\$ 1,996,700</b>	<b>\$ 2,599,321</b>	<b>\$ 2,599,321</b>	<b>\$ 2,599,321</b>	
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$ 1,488,604	\$ 1,594,526	\$ 1,931,260	\$ 1,931,260	\$ 1,997,404	
Services and Supplies	232,933	171,209	388,859	388,859	322,715	
Other Charges	138,499	162,057	265,495	265,495	330,394	
<b>Total Operating Expenses</b>	<b>\$ 1,860,036</b>	<b>\$ 1,927,792</b>	<b>\$ 2,585,614</b>	<b>\$ 2,585,614</b>	<b>\$ 2,650,513</b>	
<b>Operating Income (Loss)</b>	<b>\$ (202,051)</b>	<b>\$ 68,908</b>	<b>\$ 13,707</b>	<b>\$ 13,707</b>	<b>\$ (51,192)</b>	
<b>Non-Operating Revenues (Expenses)</b>						
Interest/Investment (Expense) and/or (Loss)	(635)	(1,845)	-	-	-	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ (635)</b>	<b>\$ (1,845)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (202,686)</b>	<b>\$ 67,063</b>	<b>\$ 13,707</b>	<b>\$ 13,707</b>	<b>\$ (51,192)</b>	
Transfers-In/(Out)	(8,069)	(6,998)	(13,707)	(13,707)	(13,707)	
<b>Change in Net Assets</b>	<b>\$ (210,755)</b>	<b>\$ 60,065</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (64,899)</b>	
Net Assets - Beginning Balance	(589,764)	(799,311)	(720,703)	(720,703)	(720,703)	
Prior Years Audit Adjustment	1,208	18,542	-	-	-	
Net Assets - Beginning of year, as restated	(588,556)	(780,768)	(720,703)	(720,703)	(720,703)	
Net Assets - Ending Balance	(799,311)	(720,703)	(720,703)	(720,703)	(785,602)	



State Controller Schedules		County of San Mateo			Schedule 11	
County Budget Act January 2010 Edition, revision #1		Operation of Enterprise Fund Fiscal Year 2019-20			Coyote Point Marina Recreation	
Operating Detail		2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors	
1	2	3	4	5		
<b>Operating Revenues</b>						
Use of Money and Property	\$ 24,452	\$ 26,220	\$ 30,626	\$ 30,626	\$ 30,626	
Charges for Services	1,395,637	1,441,007	1,304,460	1,304,460	1,304,460	
Miscellaneous Revenue	156	332	-	-	-	
<b>Total Operating Revenues</b>	<b>\$ 1,420,445</b>	<b>\$ 1,467,559</b>	<b>\$ 1,335,086</b>	<b>\$ 1,335,086</b>	<b>\$ 1,335,086</b>	
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$ 439,420	\$ 424,227	\$ 518,435	\$ 518,435	\$ 518,435	
Services and Supplies	349,916	404,377	610,700	610,700	662,925	
Other Charges	243,717	245,813	308,826	308,826	308,826	
Capital Assets	-	-	-	-	-	
Depreciation	313,703	313,703	-	-	-	
<b>Total Operating Expenses</b>	<b>\$ 1,346,756</b>	<b>\$ 1,388,120</b>	<b>\$ 1,437,961</b>	<b>\$ 1,437,961</b>	<b>\$ 1,690,186</b>	
<b>Operating Income (Loss)</b>	<b>\$ 73,689</b>	<b>\$ 79,439</b>	<b>\$ (102,875)</b>	<b>\$ (102,875)</b>	<b>\$ (355,100)</b>	
<b>Non-Operating Revenues (Expenses)</b>						
State/Federal Grants	\$ -	\$ 43,958	\$ 94,875	\$ 94,875	\$ 94,875	
Interest/Investment Income and/or Gain	11,193	20,935	8,000	8,000	8,000	
Gain or Loss on Sale of Capital Assets	-	-	-	-	-	
General Reserves	-	-	-	-	-	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 11,193</b>	<b>\$ 64,893</b>	<b>\$ 102,875</b>	<b>\$ 102,875</b>	<b>\$ 102,875</b>	
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 84,882</b>	<b>\$ 144,332</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (252,225)</b>	
Capital Contributions - Grant, extraordinary items, etc.	-	-	-	-	-	
Transfers-In/(Out)	-	-	-	-	(80,000)	
<b>Change in Net Assets</b>	<b>\$ 84,882</b>	<b>\$ 144,332</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (332,225)</b>	
Net Assets - Beginning Balance	8,884,661	8,001,362	8,208,592	8,208,592	8,208,592	
Prior Years Audit Adjustment	(968,161)	62,878	-	-	-	
Net Assets - Beginning of year, as restated	7,916,500	8,064,260	8,208,592	8,208,592	8,208,592	
Net Assets - Ending Balance	8,001,382	8,208,592	8,208,592.30	8,208,592.30	7,876,367.30	
Memo:						
Capital Assets - Structures and Improvements	\$ 1,030,931	\$ -	\$ -	\$ -	\$ -	
Capital Assets - Construction in Progress	-	-	-	-	-	
Capital Assets - Software	-	-	-	-	-	
<b>Total Capital Assets</b>	<b>\$ 1,030,931</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

State Controller Schedules		County of San Mateo		Schedule 11	
County Budget Act		Operation of Enterprise Fund		Airport Fund	
January 2010 Edition, revision #1		Fiscal Year 2019-20		Airport	
Operating Detail	2017-18 Actuals		2018-19 Actual Estimated	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors
	1	2	3	4	5
<b>Operating Revenues</b>					
Taxes		\$ 149,286	\$ 702,519	\$ 224,870	\$ 1,226,893
License Permit & Franchise		31,000	23,945	15,500	15,500
Fines, Forfeitures & Franchises		17,170	7,845	15,000	15,000
Use of Money and Property		3,961,460	3,784,380	4,622,205	4,622,205
Charges for Services		21,827	31,561	26,000	26,000
Interfund Revenue		1,043	-	-	6,000,000
Miscellaneous Revenue		51,324	392,452	40,000	40,000
<b>Total Operating Revenues</b>		<b>\$ 4,233,080</b>	<b>\$ 4,942,322</b>	<b>\$ 4,943,575</b>	<b>\$ 11,945,598</b>
<b>Operating Expenses</b>					
Salaries and Employee Benefits		\$ 1,403,691	\$ 1,581,356	\$ 1,768,018	\$ 1,760,423
Services and Supplies		1,427,389	2,105,434	2,092,269	2,083,871
Other Charges		975,347	884,035	549,831	549,831
Capital Assets		-	-	1,486,035	9,569,105
Depreciation		572,808	588,665	-	-
<b>Total Operating Expenses</b>		<b>\$ 4,379,235</b>	<b>\$ 5,169,490</b>	<b>\$ 5,896,153</b>	<b>\$ 13,963,230</b>
<b>Operating Income (Loss)</b>		<b>\$ (146,145)</b>	<b>\$ (227,168)</b>	<b>\$ (926,578)</b>	<b>\$ (2,017,632)</b>
<b>Non-Operating Revenues (Expenses)</b>					
State/Federal Grants		\$ 1,094,685	\$ 26,908	\$ 1,010,609	\$ 1,035,359
Interest/Investment Income and/or Gain		49,779	59,469	26,000	26,000
<b>Total Non-Operating Revenues (Expenses)</b>		<b>\$ 1,144,464</b>	<b>\$ 86,377</b>	<b>\$ 1,036,609</b>	<b>\$ 1,061,359</b>
<b>Income Before Capital Contributions and Transfers</b>		<b>\$ 998,319</b>	<b>\$ (140,791)</b>	<b>\$ 84,031</b>	<b>\$ (956,273)</b>
Transfers-In/(Out)		170,616	114,754	-	(73,746)
<b>Change in Net Assets</b>		<b>\$ 1,168,935</b>	<b>\$ (26,037)</b>	<b>\$ 84,031</b>	<b>\$ (1,030,019)</b>
Net Assets - Beginning Balance		29,902,240	33,699,151	33,127,347	33,127,347
Prior Years Audit Adjustment		2,627,976	(545,767)	-	-
Net Assets - Beginning of year, as restated		32,530,216	33,153,384	33,127,347	33,127,347
Net Assets - Ending Balance		\$ 33,699,151	\$ 33,127,347	\$ 33,211,378	\$ 32,097,328
Memo:					
Fixed Assets - Structure/Improv		\$ 4,502,233			
Capital Assets - Construction in Progress		\$ 2,043,045	\$ 1,889,063	\$ 1,486,035	\$ 9,569,105
Fixed Assets - Software					
Capital Assets - Equipment					
<b>Total Capital Assets</b>		<b>\$ 6,545,278</b>	<b>\$ 1,889,063</b>	<b>\$ 1,486,035</b>	<b>\$ 9,569,105</b>

State Controller Schedules		County of San Mateo			Schedule 11	
County Budget Act January 2010 Edition, revision #1		Operation of Enterprise Fund Fiscal Year 2019-20			San Mateo Medical Center Hospital Care	
Operating Detail	2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended	2019-20 Adopted by the Board of Supervisors	Fund Title	
	1	2	3	4	Service Activity	
<b>Operating Revenues</b>						
Taxes	\$	2,340,016	2,423,506	2,535,461	\$	2,535,461
Use of Money and Property		-	-	-		-
Charges for Services		118,605,101	138,162,945	154,117,048		194,323,448
Interfund Revenue		1,491,331	1,313,746	1,369,047		1,369,047
Miscellaneous Revenue		7,234,358	5,921,564	7,670,067		7,670,067
<b>Total Operating Revenues</b>	<b>\$</b>	<b>129,670,806</b>	<b>147,821,761</b>	<b>165,691,623</b>	<b>\$</b>	<b>205,996,023</b>
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$	185,782,428	196,886,767	207,486,413	\$	210,525,805
Services and Supplies		97,911,670	106,792,832	107,835,094		148,552,984
Other Charges		22,779,408	23,103,260	27,644,138		27,600,248
Capital Assets		-	-	4,000,000		4,000,000
Depreciation		3,013,624	2,272,910	2,851,112		2,851,112
<b>Total Operating Expenses</b>	<b>\$</b>	<b>309,487,130</b>	<b>328,855,769</b>	<b>349,816,757</b>	<b>\$</b>	<b>393,530,149</b>
<b>Operating Income (Loss)</b>	<b>\$</b>	<b>(179,816,324)</b>	<b>(181,034,008)</b>	<b>(184,125,134)</b>	<b>\$</b>	<b>(187,632,126)</b>
<b>Non-Operating Revenues (Expenses)</b>						
State/Federal Grants	\$	145,876,366	150,909,782	141,979,305	\$	142,506,034
Interest/Investment Income and/or Gain		75,530	1,366,017	68,000		68,000
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$</b>	<b>145,951,896</b>	<b>152,275,799</b>	<b>142,047,305</b>	<b>\$</b>	<b>142,574,034</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$</b>	<b>(33,864,428)</b>	<b>(28,758,239)</b>	<b>(42,077,829)</b>	<b>\$</b>	<b>(45,058,092)</b>
Transfers-In/(Out)	\$	36,045,768	29,819,244	25,044,116	\$	25,017,387
<b>Change in Net Assets</b>	<b>\$</b>	<b>2,181,340</b>	<b>1,061,005</b>	<b>(17,033,713)</b>	<b>\$</b>	<b>(20,040,705)</b>
Net Assets - Beginning Balance		36,583,544	43,213,512	4,485,397		4,485,397
Prior Years Audit Adjustment		4,448,628	(39,789,120)	-		-
Net Assets - Beginning of year, as restated		41,032,172	3,424,392	4,485,397		4,485,397
Net Assets - Ending Balance	\$	43,213,512	4,485,397	(12,548,316)	\$	(15,555,308)
Memo:						
Capital Assets - Structures and Improvements	\$	1,157,266	\$	2,000,000	\$	2,000,000
Capital Assets - Construction in Progress		4,394,223	4,572,533	-		-
Capital Assets - Software		165,802	165,802	1,500,000		1,500,000
Capital Assets - Equipment		1,292,646	1,292,646	500,000		500,000
<b>Total Capital Assets</b>	<b>\$</b>	<b>7,009,937</b>	<b>4,572,533</b>	<b>4,000,000</b>	<b>\$</b>	<b>4,000,000</b>

**State Controller Schedules** **Schedule 12**  
 County Budget Act  
 January 2010 Edition, revision #1

**County of San Mateo**  
 Special Districts and Other Agencies Summary  
 Fiscal Year 2019-20

District/Agency Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2019	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
<b>County Service Area</b>							
County Service Area No. 1	\$ 6,121,401	\$ -	\$ 3,555,760	\$ 9,677,161	\$ 4,077,758	\$ 5,599,403	\$ 9,677,161
County Service Area No. 6	1,002,033	-	88,646	1,090,679	1,090,679	-	1,090,679
County Service Area No. 7	63,764	-	106,253	170,017	170,017	-	170,017
County Service Area No. 8	4,535,618	-	2,821,627	7,357,245	3,086,741	4,270,504	7,357,245
County Service Area No. 11	122,695	-	197,232	319,927	319,927	-	319,927
Los Trancos Maintenance District	524,250	-	210,800	735,050	299,000	436,050	735,050
<b>Total County Service Area</b>	<b>\$ 12,369,761</b>	<b>\$ -</b>	<b>\$ 6,980,318</b>	<b>\$ 19,350,079</b>	<b>\$ 9,044,122</b>	<b>\$ 10,305,957</b>	<b>\$ 19,350,079</b>
<b>Sewer Maintenance</b>							
Burlingame Hills Sewer	\$ 2,569,309	\$ -	\$ 850,191	\$ 3,419,500	\$ 3,323,862	\$ 95,638	\$ 3,419,500
Emerald Lake Heights Sewer	1,660,982	-	2,632,420	4,293,402	4,293,402	-	4,293,402
Fair Oak Sewer Maintenance	12,205,369	-	11,524,897	23,730,266	23,730,266	-	23,730,266
Harbor Ind Sewer Maintenance	959,007	-	150,789	1,109,796	1,109,796	-	1,109,796
Kensington Square Sewer	411,217	-	112,369	523,586	523,586	-	523,586
Oak Knoll Manor Sewer	414,545	-	167,373	581,918	581,918	-	581,918
Edgewood Sewer Maintenance	52,766	-	23,143	75,909	75,909	-	75,909
Sewer District Clearing	-	-	2,128,602	2,128,602	2,128,602	-	2,128,602
Sewer District Maintenance	-	-	1,768,310	1,768,310	1,768,310	-	1,768,310
<b>Total Sewer Maintenance</b>	<b>\$ 18,273,195</b>	<b>\$ -</b>	<b>\$ 19,358,094</b>	<b>\$ 37,631,289</b>	<b>\$ 37,535,651</b>	<b>\$ 95,638</b>	<b>\$ 37,631,289</b>

State Controller Schedules		County of San Mateo				Special Districts and Other Agencies Summary			Schedule 12	
County Budget Act		Fiscal Year 2019-20								
January 2010 Edition, revision #1										
District/Agency Name	Total Financing Sources					Total Financing Uses			Total Financing Uses	
	1	2	3	4	5	6	7	8		
	Fund Balance Available June 30, 2019	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses			
<b>County Sanitary District</b>										
Crystal Springs Sani Dist	\$ 9,332,562	\$ -	\$ 2,481,728	\$ 11,814,290	\$ 11,695,058	\$ 119,232	\$ 11,814,290	\$ 11,814,290		
Devonshire Co Sani Dist	1,134,611	-	411,460	1,546,071	1,546,071	-	1,546,071	1,546,071		
Scenic Heights Co Sani Dist	116,412	-	84,368	200,780	200,780	-	200,780	200,780		
<b>Total County Sanitary District</b>	<b>\$ 10,583,585</b>	<b>\$ -</b>	<b>\$ 2,977,556</b>	<b>\$ 13,561,141</b>	<b>\$ 13,441,909</b>	<b>\$ 119,232</b>	<b>\$ 13,561,141</b>	<b>\$ 13,561,141</b>		
<b>Drainage Maintenance</b>										
Baywood Park Drainage Maintenance	\$ 1,222	\$ -	\$ 18	\$ 1,240	\$ 1,240	\$ -	\$ 1,240	\$ 1,240		
Camp-Bel Uni Pk Drainage Maintenance	100,538	-	5,665	106,203	106,203	-	106,203	106,203		
Encanted Hills Drainage Maintenance	32,706	-	2,822	35,528	35,528	-	35,528	35,528		
Highlands Drainage Maintenance	34,646	-	1,208	35,854	35,854	-	35,854	35,854		
Sequoia Drainage Maintenance	91,283	-	3,776	95,059	95,059	-	95,059	95,059		
Uni Hts Area Drainage Maintenance	445,884	-	30,567	476,451	476,451	-	476,451	476,451		
<b>Total Drainage Maintenance</b>	<b>\$ 706,279</b>	<b>\$ -</b>	<b>\$ 44,056</b>	<b>\$ 750,335</b>	<b>\$ 750,335</b>	<b>\$ -</b>	<b>\$ 750,335</b>	<b>\$ 750,335</b>		
<b>Flood Control</b>										
Colma Creek Flood Control Zone 1	\$ 19,630,214	\$ -	\$ 3,445,065	\$ 23,075,279	\$ 23,075,279	\$ -	\$ 23,075,279	\$ 23,075,279		
Colma Creek Flood Control Zone 2	469,312	-	139,985	609,297	609,297	-	609,297	609,297		
Colma Creek Flood Control Zone 3	2,408,300	-	729,456	3,137,756	3,137,756	-	3,137,756	3,137,756		
Ravenswood Slough Flood Control	1,390,022	-	1,762,037	3,152,059	3,152,059	-	3,152,059	3,152,059		
San Bruno Creek Flood Control Zone 1	408,373	-	13,525	421,898	421,898	-	421,898	421,898		
San Bruno Creek Flood Control Zone 2	2,705,563	-	288,000	2,993,563	2,993,563	-	2,993,563	2,993,563		
San Francisco Creek Flood Control Zone	452,238	-	280,924	733,162	733,162	-	733,162	733,162		
San Mateo Co Flood Control	751,299	-	365,811	1,117,110	1,117,110	-	1,117,110	1,117,110		
	25,855	-	400	26,255	26,255	-	26,255	26,255		
<b>Total Flood Control</b>	<b>\$ 28,241,176</b>	<b>\$ -</b>	<b>\$ 7,025,203</b>	<b>\$ 35,266,379</b>	<b>\$ 35,266,379</b>	<b>\$ -</b>	<b>\$ 35,266,379</b>	<b>\$ 35,266,379</b>		

State Controller Schedules		County of San Mateo				Special Districts and Other Agencies Summary			Schedule 12	
County Budget Act		Fiscal Year 2019-20				Fiscal Year 2019-20				
January 2010 Edition, revision #1		Total Financing Sources				Total Financing Uses				
District/Agency Name	Fund Balance Available June 30, 2019	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses			
1	2	3	4	5	6	7	8			
<b>Lighting District</b>										
Bel-Aire Lighting Maint	\$ 1,056,943	\$ -	\$ 76,052	\$ 1,132,995	\$ 1,132,995	\$ -	\$ 1,132,995	\$ -	\$ 1,132,995	
Belmont Lighting Dist	121,906	-	7,594	129,500	129,500	-	129,500	-	129,500	
Colma Lighting Dist	1,345,438	-	136,042	1,481,480	1,481,480	-	1,481,480	-	1,481,480	
Granada Hwy Lighting Dist	1,023,302	-	84,587	1,107,889	1,107,889	-	1,107,889	-	1,107,889	
Emerald Lake Light Dist	5,023,644	-	334,157	5,357,801	5,357,801	-	5,357,801	-	5,357,801	
Enchanted Hills Light Dist	234,023	-	16,683	250,706	250,706	-	250,706	-	250,706	
La Honda Lighting Dist	307,787	-	15,923	323,710	323,710	-	323,710	-	323,710	
Lighting District Cleaning	-	-	180,768	180,768	180,768	-	180,768	-	180,768	
Menlo Park Lighting Dist	3,958,439	-	361,650	4,320,089	4,320,089	-	4,320,089	-	4,320,089	
Montara Lighting District	2,318,267	-	136,854	2,455,121	2,455,121	-	2,455,121	-	2,455,121	
Pescadero Lighting District	284,705	-	15,671	300,376	300,376	-	300,376	-	300,376	
<b>Total Lighting District</b>	<b>\$ 15,674,454</b>	<b>\$ -</b>	<b>\$ 1,365,981</b>	<b>\$ 17,040,435</b>	<b>\$ 17,040,435</b>	<b>\$ -</b>	<b>\$ 17,040,435</b>	<b>\$ -</b>	<b>\$ 17,040,435</b>	
<b>Landscape District</b>										
Highlands Landscape District	\$ 157,465	\$ -	\$ 13,024	\$ 170,489	\$ 170,489	\$ 5,400	\$ 165,089	\$ 165,089	\$ 170,489	
Alameda de las Pulgas Tree Maintenance	106,283	-	8,539	114,822	114,822	14,200	100,622	100,622	114,822	
<b>Total Landscape District</b>	<b>\$ 263,748</b>	<b>\$ -</b>	<b>\$ 21,563</b>	<b>\$ 285,311</b>	<b>\$ 285,311</b>	<b>\$ 19,600</b>	<b>\$ 265,711</b>	<b>\$ 265,711</b>	<b>\$ 285,311</b>	
<b>Total Special Districts and Other Agencies</b>	<b>\$ 86,112,198</b>	<b>\$ -</b>	<b>\$ 37,772,771</b>	<b>\$ 123,884,969</b>	<b>\$ 123,884,969</b>	<b>\$ 113,098,431</b>	<b>\$ 10,786,538</b>	<b>\$ 10,786,538</b>	<b>\$ 123,884,969</b>	

State Controller Schedules		County of San Mateo				Schedule 13	
County Budget Act		Fund Balance - Special Districts and Other Agencies				Actual	
January 2010 Edition, revision #1		Fiscal Year 2019-20				Estimated	
District/Agency Name	Total Fund Balance June 30, 2019	Less: Obligated Fund Balances			Assigned	Fund Balance Available June 30, 2019	
		Encumbrances	Nonspendable, Restricted and Committed				
1	2	3	4	5	6		
<b>County Service Area</b>							
County Service Area No. 1	\$ 6,121,401	\$ -	\$ -	\$ -	\$ 6,121,401		
County Service Area No. 6	1,002,033	-	-	-	1,002,033		
County Service Area No. 7	264,729	-	200,965	-	63,764		
County Service Area No. 8	4,535,618	-	-	-	4,535,618		
County Service Area No. 11	3,047,557	-	2,924,862	-	122,695		
Los Trancos Maintenance District	524,250	-	-	-	524,250		
<b>Total County Service Area</b>	<b>\$ 15,495,568</b>	<b>\$ -</b>	<b>\$ 3,125,827</b>	<b>\$ -</b>	<b>\$ 12,369,761</b>		
<b>Sewer Maintenance</b>							
Burlingame Hills Sewer	\$ 4,987,641	\$ -	\$ 2,418,332	\$ -	\$ 2,569,309		
Emerald Lake Heights Sewer	7,252,583	-	5,591,601	-	1,660,982		
Fair Oak Sewer Maintenance	22,821,307	-	10,615,938	-	12,205,369		
Harbor Ind Sewer Maintenance	998,747	-	39,740	-	959,007		
Kensington Square Sewer	467,518	-	56,301	-	411,217		
Oak Knoll Manor Sewer	428,404	-	13,859	-	414,545		
Edgewood Sewer Maintenance	52,766	-	-	-	52,766		
<b>Total Sewer Maintenance</b>	<b>\$ 37,008,966</b>	<b>\$ -</b>	<b>\$ 18,735,771</b>	<b>\$ -</b>	<b>\$ 18,273,195</b>		
<b>County Sanitary District</b>							
Crystal Springs Sani Dist	\$ 12,180,144	\$ -	\$ 2,847,582	\$ -	\$ 9,332,562		
Devonshire Co Sani Dist	1,182,189	-	47,578	-	1,134,611		
Scenic Heights Co Sani Dist	127,598	-	11,186	-	116,412		
<b>Total County Sanitary District</b>	<b>\$ 13,489,931</b>	<b>\$ -</b>	<b>\$ 2,906,346</b>	<b>\$ -</b>	<b>\$ 10,583,585</b>		

District/Agency Name	Total Fund Balance June 30, 2019	Less: Obligated Fund Balances			Fund Balance Available June 30, 2019
		Encumbrances	Nonspendable, Restricted and Committed	Assigned	
1	2	3	4	5	6

**Drainage Maintenance**

Baywood Park Drainage Maintenance	\$ 1,222	\$ -	\$ -	\$ -	1,222
Camp-Bel Uni Pk Drainage Maintenance	100,538	-	-	-	100,538
Enchanted Hills Drainage Maintenance	32,706	-	-	-	32,706
Highlands Drainage Maintenance	34,646	-	-	-	34,646
Sequoia Drainage Maintenance	91,283	-	-	-	91,283
Uni Hts Area Drainage Maintenance	445,884	-	-	-	445,884

<b>Total Drainage Maintenance</b>	<b>\$ 706,279</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 706,279</b>
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**Flood Control**

Colima Creek Flood Control Zone	\$ 32,865,425	\$ -	\$ 13,235,211	\$ -	19,630,214
Colima Creek Flood Control Zone 1	469,312	-	-	-	469,312
Colima Creek Flood Control Zone 2	2,408,300	-	-	-	2,408,300
Colima Creek Flood Control Zone 3	1,390,022	-	-	-	1,390,022
Ravenswood Slough Flood Control	408,373	-	-	-	408,373
San Bruno Creek Flood Control Zone 1	2,705,563	-	-	-	2,705,563
San Bruno Creek Flood Control Zone 2	452,238	-	-	-	452,238
San Francisco Creek Flood Zone	751,299	-	-	-	751,299
San Mateo Co Flood Control	25,855	-	-	-	25,855

<b>Total Flood Control</b>	<b>\$ 41,476,387</b>	<b>\$ -</b>	<b>\$ 13,235,211</b>	<b>\$ -</b>	<b>\$ 28,241,176</b>
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State Controller Schedules		County of San Mateo				Schedule 13	
County Budget Act		Fund Balance - Special Districts and Other Agencies				Actual	
January 2010 Edition, revision #1		Fiscal Year 2019-20				Estimated	
District/Agency Name	Total Fund Balance June 30, 2019	Less: Obligated Fund Balances			Assigned	Fund Balance Available June 30, 2019	
		Encumbrances	Nonspendable, Restricted and Committed				
1	2	3	4	5	6		
<b>Lighting District</b>							
Bel-Aire Lighting Maint	\$ 1,056,943	\$ -	\$ -	\$ -	1,056,943		
Belmont Lighting Dist	121,906	-	-	-	121,906		
Colma Lighting Dist	1,481,277	-	135,839	-	1,345,438		
Granada Hwy Lighting Dist	1,023,302	-	-	-	1,023,302		
Emerald Lake Light Dist	5,023,644	-	-	-	5,023,644		
Enchanted Hills Light Dist	234,023	-	-	-	234,023		
La Honda Lighting Dist	307,787	-	-	-	307,787		
Mentlo Park Lighting Dist	4,499,606	-	541,167	-	3,958,439		
Montara Lighting District	2,318,267	-	-	-	2,318,267		
Pescadero Lighting District	284,705	-	-	-	284,705		
<b>Total Lighting District</b>	<b>\$ 16,351,460</b>	<b>\$ -</b>	<b>\$ 677,006</b>	<b>\$ -</b>	<b>\$ 15,674,454</b>		
<b>Landscape District</b>							
Highlands Landscape District	\$ 157,465	\$ -	\$ -	\$ -	157,465		
Alameda de las Pulgas Tree Maintenance	106,283	-	-	-	106,283		
<b>Total Landscape District</b>	<b>\$ 263,748</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 263,748</b>		
<b>Total Special Districts and Other Agencies</b>	<b>\$ 124,792,359</b>	<b>\$ -</b>	<b>\$ 38,660,161</b>	<b>\$ -</b>	<b>\$ 86,112,198</b>		

State Controller Schedules		County of San Mateo				Schedule 14	
County Budget Act		Special Districts and Other Agencies					
January 2010 Edition, revision #1		Obligated Fund Balances					
		Fiscal Year 2019-20					
District/Agency Name	Obligated Fund Balances June 30, 2019	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget year	
		Recommended	Adopted by the Board of Supervisors	Obligated Fund Balances Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
<b>County Service Area</b>							
County Service Area No. 1	\$ -	\$ -	\$ -	\$ 4,487,234	\$ 5,599,403	\$ 5,599,403	
County Service Area No. 7	200,965	-	-	-	-	200,965	
County Service Area No. 8	-	-	-	4,431,067	4,270,504	4,270,504	
County Service Area No. 11	2,924,862	-	-	-	-	2,924,862	
Los Trancos Maintenance District	-	-	-	340,103	436,060	436,060	
<b>Total County Service Area</b>	<b>\$ 3,125,827</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,258,404</b>	<b>\$ 10,305,957</b>	<b>\$ 13,431,784</b>	
<b>Sewer Maintenance</b>							
Burlingame Hills Sewer	\$ 2,418,332	\$ -	\$ -	\$ 78,249	\$ 95,638	\$ 2,513,970	
Emerald Lake Heights Sewer	5,591,601	-	-	-	-	5,591,601	
Fair Oak Sewer Maintenance	10,615,938	-	-	-	-	10,615,938	
Harbor Ind Sewer Maintenance	39,740	-	-	-	-	39,740	
Kensington Square Sewer	56,301	-	-	-	-	56,301	
Oak Knoll Manor Sewer	13,859	-	-	-	-	13,859	
<b>Total Sewer Maintenance</b>	<b>\$ 18,735,771</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 78,249</b>	<b>\$ 95,638</b>	<b>\$ 18,831,409</b>	
<b>County Sanitary District</b>							
Crystal Springs Sani Dist	\$ 2,847,682	\$ -	\$ -	\$ -	\$ 119,232	\$ 2,966,814	
Devonshire Co Sani Dist	47,578	-	-	-	-	47,578	
Scenic Heights Co Sani Dist	11,186	-	-	-	-	11,186	
<b>Total County Sanitary District</b>	<b>\$ 2,906,346</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 119,232</b>	<b>\$ 3,025,578</b>	

State Controller Schedules		County of San Mateo				Special Districts and Other Agencies		Obligated Fund Balances		Fiscal Year 2019-20		Schedule 14	
County Budget Act		January 2010 Edition, revision #1		Obligated Fund Balances		Fiscal Year 2019-20							
District/Agency Name	1	Obligated Fund Balances June 30, 2019	Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget year	7					
			Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors							
	2	3	4	5	6	7							
<b>Flood Control</b>													
Colma Creek Flood Control Zone	\$	13,235,211	\$	-	\$	-	\$	-	\$	-	\$	-	13,235,211
<b>Total Flood Control</b>	<b>\$</b>	<b>13,235,211</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>13,235,211</b>
<b>Lighting District</b>													
Colma Lighting Dist	\$	135,839	\$	-	\$	-	\$	-	\$	-	\$	-	135,839
Mentlo Park Lighting Dist		541,167		-		-		-		-		-	541,167
Montara Lighting District		-		-		-		-		-		-	-
<b>Total Lighting District</b>	<b>\$</b>	<b>677,006</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>677,006</b>
<b>Landscapes District</b>													
Highlands Landscape District	\$	-	\$	-	\$	-	\$	-	\$	170,959	\$	165,089	165,089
Alameda de las Pulgas Tree Maintenance		-		-		-		-		93,360		100,622	100,622
<b>Total Landscape District</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>264,319</b>	<b>\$</b>	<b>265,711</b>	<b>265,711</b>
<b>Total Special Districts and Other Agencies</b>	<b>\$</b>	<b>38,680,161</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>9,600,972</b>	<b>\$</b>	<b>10,786,538</b>	<b>49,466,699</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		County Service Area No. 1				
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$	3,184,263 \$	3,365,425 \$	3,071,500 \$	3,404,410	
Revenue From Use of Money and Property		72,009	129,480	47,067	47,067	
Intergovernmental - State		12,857	12,496	12,283	12,283	
Charges for Services		92,064	92,064	90,000	90,000	
Miscellaneous Revenues		-	133,922	2,000	2,000	
<b>Total Revenues</b>	<b>\$</b>	<b>3,361,193 \$</b>	<b>3,733,387 \$</b>	<b>3,222,850 \$</b>	<b>3,555,760</b>	
Services & Supplies	\$	2,900,125 \$	2,621,219 \$	3,664,848 \$	3,989,754	
Capital Assets - Equipment		-	-	80,000	88,004	
<b>Total Expenditures/Appropriations</b>	<b>\$</b>	<b>2,900,125 \$</b>	<b>2,621,219 \$</b>	<b>3,744,848 \$</b>	<b>4,077,758</b>	
<b>Net Cost/(Revenue)</b>	<b>\$</b>	<b>(461,068) \$</b>	<b>(1,112,168) \$</b>	<b>521,998 \$</b>	<b>521,998</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		County Service Area No. 6				
1	Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated	2018-19 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors
	Taxes	\$ 76,747	\$ 81,056	\$ 81,056	\$ 71,874	\$ 71,874
	Revenue from Use of Money & Property	14,109	21,683	21,683	16,500	16,500
	Intergovernmental Revenues - State	287	274	274	272	272
	<b>Total Revenues</b>	<b>\$ 91,143</b>	<b>\$ 103,013</b>	<b>\$ 103,013</b>	<b>\$ 88,646</b>	<b>\$ 88,646</b>
	Services & Supplies	138,687	73,387	73,387	153,500	153,500
	Appropriation for Contingencies	-	-	-	894,998	937,179
	<b>Total Expenditures/Appropriations</b>	<b>\$ 138,687</b>	<b>\$ 73,387</b>	<b>\$ 73,387</b>	<b>\$ 1,048,498</b>	<b>\$ 1,090,679</b>
	<b>Net Cost/(Revenue)</b>	<b>\$ 47,544</b>	<b>\$ (29,626)</b>	<b>\$ (29,626)</b>	<b>\$ 959,852</b>	<b>\$ 1,002,033</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		County Service Area No. 7				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Revenue from Use of Money & Property	\$ 718	\$ 1,284	\$ 900	\$ 900	900	
Intergovernmental Revenues - State	19,995	-	-	-	-	
Charges for Services	102,380	104,083	105,353	105,353	105,353	
Miscellaneous Revenues	1,853	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 124,946</b>	<b>\$ 105,367</b>	<b>\$ 106,253</b>	<b>\$ 106,253</b>	<b>\$ 106,253</b>	
Services & Supplies	\$ 103,366	\$ 102,527	\$ 98,301	\$ 98,301	\$ 98,301	
Other Charges	334	1,065	5,238	5,238	5,238	
Appropriation for Contingencies	-	-	72,756	72,756	66,478	
<b>Total Expenditures/Appropriations</b>	<b>\$ 103,700</b>	<b>\$ 103,592</b>	<b>\$ 176,295</b>	<b>\$ 176,295</b>	<b>\$ 170,017</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (21,246)</b>	<b>\$ (1,775)</b>	<b>\$ 70,042</b>	<b>\$ 70,042</b>	<b>\$ 63,764</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		County Service Area No. 8				
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$	992,345	1,050,428	1,013,708	\$ 1,013,708	
Licenses, Permits and Franchises		145,608	130,787	143,000	143,000	
Revenue From Use of Money and Property		63,708	116,157	63,708	63,708	
Intergovernmental - State		3,972	3,869	3,839	3,839	
Charges for Services		1,392,109	1,468,569	1,468,569	1,597,372	
<b>Total Revenues</b>	<b>\$</b>	<b>2,597,742</b>	<b>2,769,810</b>	<b>2,692,824</b>	<b>\$ 2,821,627</b>	
Salaries & Benefits	\$	65,954	66,658	135,250	135,250	
Services & Supplies		1,935,684	3,216,048	2,920,208	2,896,491	
Other Charges		20,000	33,481	55,000	55,000	
<b>Total Expenditures/Appropriations</b>	<b>\$</b>	<b>2,021,638</b>	<b>3,316,187</b>	<b>3,110,458</b>	<b>\$ 3,086,741</b>	
<b>Net Cost/(Revenue)</b>	<b>\$</b>	<b>(576,104)</b>	<b>546,377</b>	<b>417,634</b>	<b>\$ 265,114</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		County Service Area No. 11				
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$	- \$	450,027 \$	- \$	42,973	
Revenue From Use of Money and Property	\$	- \$	- \$	500 \$	500	
Intergovernmental - State		544,992	-	-	69,079	
Charges for Services		73,038	69,020	84,680	84,680	
Other Financing Sources		869,996	137,195	-	-	
<b>Total Revenues</b>	<b>\$</b>	<b>1,488,026 \$</b>	<b>656,242 \$</b>	<b>85,180 \$</b>	<b>197,232</b>	
Services & Supplies	\$	39,894 \$	90,423 \$	76,016 \$	76,016	
Other Charges		27,133	23,066	3,800	3,800	
Capital Assets - Infrastructure Water & Sewer		1,429,058	587,222	-	112,062	
Appropriation for Contingencies		-	-	140,644	128,069	
<b>Total Expenditures/Appropriations</b>	<b>\$</b>	<b>1,496,085 \$</b>	<b>700,711 \$</b>	<b>220,460 \$</b>	<b>319,927</b>	
<b>Net Cost/(Revenue)</b>	<b>\$</b>	<b>8,059 \$</b>	<b>44,469 \$</b>	<b>135,280 \$</b>	<b>122,695</b>	



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Los Trancos Maintenance District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 268,578	\$ 300,085	\$ 205,000	\$ 205,000		205,000
Revenue From Use of Money and Property	6,616	8,865	5,000	5,000		5,000
Intergovernmental - State	839	818	800	800		800
<b>Total Revenues</b>	<b>\$ 276,033</b>	<b>\$ 309,768</b>	<b>\$ 210,800</b>	<b>\$ 210,800</b>		<b>210,800</b>
Salaries & Benefits						
Services & Supplies	\$ 407,676	\$ 151,916	\$ 190,000	\$ 190,000		190,000
Other Charges	4	-	9,000	9,000		9,000
Capital Assets - Infrastructure Road	-	-	100,000	100,000		100,000
<b>Total Expenditures/Appropriations</b>	<b>\$ 407,680</b>	<b>\$ 151,916</b>	<b>\$ 299,000</b>	<b>\$ 299,000</b>		<b>299,000</b>
<b>Net Cost/(Revenue)</b>	<b>\$ 131,647</b>	<b>\$ (157,852)</b>	<b>\$ 88,200</b>	<b>\$ 88,200</b>		<b>88,200</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Burlingame Hills Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 112,113	\$ 125,509	\$ 80,164	\$ 80,164	\$ 80,164	
Revenue From Use of Money and Property	23,126	54,149	35,000	35,000	35,000	
Intergovernmental - State	318	306	303	303	303	
Charges for Services	718,932	743,621	734,724	734,724	734,724	
Miscellaneous Revenues	865	-	-	-	-	
Other Financing Sources	408,290	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 1,263,644</b>	<b>\$ 923,585</b>	<b>\$ 850,191</b>	<b>\$ 850,191</b>	<b>\$ 850,191</b>	
Services & Supplies	\$ 480,693	\$ 752,482	\$ 741,017	\$ 741,017	\$ 741,017	
Other Charges	83,152	144,372	95,637	95,637	95,637	
Capital Assets - Infrastructure Water & Sewer	123,163	20,403	1,000,000	1,000,000	1,000,000	
Transfers Out	6,856	10,185	11,192	11,192	11,192	
Appropriation for Contingencies	-	-	1,308,906	1,308,906	1,476,016	
<b>Total Expenditures/Appropriations</b>	<b>\$ 693,864</b>	<b>\$ 927,442</b>	<b>\$ 3,156,752</b>	<b>\$ 3,156,752</b>	<b>\$ 3,323,862</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (569,780)</b>	<b>\$ 3,857</b>	<b>\$ 2,306,561</b>	<b>\$ 2,306,561</b>	<b>\$ 2,473,671</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Emerald Lake Heights Sewer				
1	2	3	4	5	2019-20 Adopted by the Board of Supervisors	
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2019-20 Recommended Budget			
Taxes	\$ 32,327	\$ 36,155	\$ 23,070	\$ 23,070	\$ 23,070	23,070
Revenue From Use of Money and Property	16,873	34,520	18,000	18,000	18,000	18,000
Intergovernmental - State	33,487	88	87	87	87	87
Charges for Services	2,437,372	2,515,355	2,591,263	2,591,263	2,591,263	2,591,263
<b>Total Revenues</b>	<b>\$ 2,520,059</b>	<b>\$ 2,586,118</b>	<b>\$ 2,632,420</b>	<b>\$ 2,632,420</b>	<b>\$ 2,632,420</b>	<b>2,632,420</b>
Services & Supplies	\$ 2,049,122	\$ 1,973,673	\$ 2,496,042	\$ 2,496,042	\$ 2,496,042	2,496,042
Other Charges	263,084	268,628	20,000	20,000	20,000	20,000
Capital Assets Infrastructure - Water & Sewer	322,288	89,251	400,000	400,000	400,000	804,137
Transfers Out	26,669	39,615	43,721	43,721	43,721	43,721
Appropriation for Contingencies	-	-	929,502	929,502	929,502	929,502
<b>Total Expenditures/Appropriations</b>	<b>\$ 2,661,163</b>	<b>\$ 2,371,167</b>	<b>\$ 3,889,265</b>	<b>\$ 3,889,265</b>	<b>\$ 4,293,402</b>	<b>4,293,402</b>
<b>Net Cost/(Revenue)</b>	<b>\$ 141,104</b>	<b>\$ (214,951)</b>	<b>\$ 1,256,845</b>	<b>\$ 1,256,845</b>	<b>\$ 1,660,982</b>	<b>1,660,982</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Fair Oaks Sewer Maintenance				
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes		796,724 \$	900,467 \$	558,892 \$	558,892	
Revenue From Use of Money and Property		142,950	276,725	170,000	170,000	
Intergovernmental - State		2,282	2,218	2,173	2,173	
Charges for Services		7,657,862	9,687,388	9,503,590	10,679,024	
Other Financing Sources		70,478	104,691	114,808	114,808	
<b>Total Revenues</b>	<b>\$</b>	<b>8,670,296 \$</b>	<b>10,971,489 \$</b>	<b>10,349,463 \$</b>	<b>11,524,897</b>	
Services & Supplies	\$	6,336,986 \$	6,097,268 \$	9,384,812 \$	9,384,812	
Other Charges		272,641	2,864,421	10,900	10,900	
Capital Assets - Equipment		273,220	405,854	400,000	400,000	
Capital Assets Infrastructure - Water & Sewer		1,035,066	85,092	2,500,000	2,500,000	
Appropriation for Contingencies		-	-	7,708,336	11,434,564	
<b>Total Expenditures/Appropriations</b>	<b>\$</b>	<b>7,917,913 \$</b>	<b>9,452,635 \$</b>	<b>20,004,048 \$</b>	<b>23,730,266</b>	
<b>Net Cost/(Revenue)</b>	<b>\$</b>	<b>(752,383) \$</b>	<b>(1,518,854) \$</b>	<b>9,654,585 \$</b>	<b>12,205,369</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Harbor Ind Sewer Maintenance				
Detail by Revenue Category and Expenditure Object	1	2	2018-19 Actual Estimated	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors	
			<input checked="" type="checkbox"/> <input type="checkbox"/>			
			3	4	5	
Taxes	\$	16,194	17,510	9,854	9,854	
Revenue From Use of Money and Property		13,788	21,524	15,000	15,000	
Intergovernmental - State		45	41	39	39	
Charges for Services		92,691	112,072	108,407	125,896	
<b>Total Revenues</b>	<b>\$</b>	<b>122,718</b>	<b>151,147</b>	<b>133,300</b>	<b>150,789</b>	
Services & Supplies	\$	130,278	101,691	133,559	133,559	
Other Charges		1,404	1,404	-	-	
Capital Assets Infrastructure - Water & Sewer		6,335	29,892	255,000	352,762	
Transfers Out		3,766	5,594	5,877	5,877	
Appropriation for Contingencies		-	-	617,598	617,598	
<b>Total Expenditures/Appropriations</b>	<b>\$</b>	<b>141,783</b>	<b>138,581</b>	<b>1,012,034</b>	<b>1,109,796</b>	
<b>Net Cost/(Revenue)</b>	<b>\$</b>	<b>19,065</b>	<b>(12,566)</b>	<b>878,734</b>	<b>959,007</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Kensington Square Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 20,057	\$ 22,802	\$ 14,599	\$ 14,599		
Revenue From Use of Money and Property	6,417	9,677	6,800	6,800		
Intergovernmental - State	57	56	55	55		
Charges for Services	91,432	95,655	90,915	90,915		
<b>Total Revenues</b>	<b>\$ 117,963</b>	<b>\$ 128,190</b>	<b>\$ 112,369</b>	<b>\$ 112,369</b>		
Services & Supplies	\$ 139,184	\$ 80,475	\$ 91,414	\$ 91,414		
Capital Assets Infrastructure - Water & Sewer	8,446	47,855	350,000	418,835		
Transfers Out	1,191	1,769	1,891	1,891		
Appropriation for Contingencies	-	-	11,446	11,446		
<b>Total Expenditures/Appropriations</b>	<b>\$ 148,821</b>	<b>\$ 130,099</b>	<b>\$ 454,751</b>	<b>\$ 523,586</b>		
<b>Net Cost/(Revenue)</b>	<b>\$ 30,858</b>	<b>\$ 1,909</b>	<b>\$ 342,382</b>	<b>\$ 411,217</b>		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Oak Knoll Manor Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 7,537	\$ 8,377	\$ 5,346	\$ 5,346		5,346
Revenue From Use of Money and Property	5,691	9,339	6,300	6,300		6,300
Intergovernmental - State	21	20	20	20		20
Charges for Services	170,842	188,162	155,707	155,707		155,707
<b>Total Revenues</b>	<b>\$ 184,091</b>	<b>\$ 205,898</b>	<b>\$ 167,373</b>	<b>\$ 167,373</b>		<b>167,373</b>
Services & Supplies	\$ 165,069	\$ 168,088	\$ 199,377	\$ 199,377		199,377
Other Charges	207	-	-	-		-
Capital Assets Infrastructure - Water & Sewer	2,745	6,114	200,000	200,000		200,000
Transfers Out	1,899	2,821	3,603	3,603		3,603
Appropriation for Contingencies	-	-	135,536	135,536		178,938
<b>Total Expenditures/Appropriations</b>	<b>\$ 169,920</b>	<b>\$ 177,023</b>	<b>\$ 538,516</b>	<b>\$ 538,516</b>		<b>581,918</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (14,171)</b>	<b>\$ (28,875)</b>	<b>\$ 371,143</b>	<b>\$ 371,143</b>		<b>414,545</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Crystal Springs Sani District				
Detail by Revenue Category and Expenditure Object	1	2	2018-19 Actual Estimated	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors	
			<input checked="" type="checkbox"/> <input type="checkbox"/>	4	5	
Taxes		\$ 105,489	\$ 119,404	\$ 76,425	\$ 76,425	
Revenue From Use of Money and Property		132,701	199,126	135,000	135,000	
Intergovernmental - State		78,875	292	289	289	
Charges for Services		2,057,613	2,177,933	2,147,136	2,270,014	
Miscellaneous Revenues		733,334	-	-	-	
Other Financing Sources		600,000	-	-	-	
<b>Total Revenues</b>	<b>\$</b>	<b>3,708,012</b>	<b>2,496,755</b>	<b>2,358,850</b>	<b>2,481,728</b>	
Services & Supplies	\$	1,260,138	1,177,448	1,603,794	1,603,794	
Other Charges		1,448,460	702,143	1,450,000	1,450,000	
Capital Assets Infrastructure - Water & Sewer		432,642	281,745	3,500,000	3,500,000	
Transfers Out		24,158	35,885	39,070	39,070	
Appropriation for Contingencies		-	-	3,137,501	5,102,194	
<b>Total Expenditures/Appropriations</b>	<b>\$</b>	<b>3,165,398</b>	<b>2,197,221</b>	<b>9,730,365</b>	<b>11,695,058</b>	
<b>Net Cost/(Revenue)</b>	<b>\$</b>	<b>(542,614)</b>	<b>(299,534)</b>	<b>7,371,515</b>	<b>9,213,330</b>	



<b>State Controller Schedules</b>		<b>County of San Mateo</b>			<b>Schedule 15</b>	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Devonshire Co Sani District				
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$	49,263 \$	57,264 \$	36,736 \$	36,736	
Revenue From Use of Money and Property		16,821	26,861	18,000	18,000	
Intergovernmental - State		139	140	139	139	
Charges for Services		358,987	404,929	356,585	356,585	
<b>Total Revenues \$</b>		<b>425,210 \$</b>	<b>489,194 \$</b>	<b>411,460 \$</b>	<b>411,460</b>	
Services & Supplies	\$	417,611 \$	389,890 \$	512,685 \$	512,685	
Capital Assets Infrastructure - Water & Sewer		8,869	31,443	545,000	545,000	
Transfers Out		4,716	7,005	7,615	7,615	
Appropriation for Contingencies		-	-	233,019	480,771	
<b>Total Expenditures/Appropriations \$</b>		<b>431,196 \$</b>	<b>428,338 \$</b>	<b>1,298,319 \$</b>	<b>1,546,071</b>	
<b>Net Cost/(Revenue) \$</b>		<b>5,986 \$</b>	<b>(60,856) \$</b>	<b>886,859 \$</b>	<b>1,134,611</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Scenic Heights Co Sani District				
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$	2,268 \$	2,480 \$	1,574 \$	1,574	
Revenue From Use of Money and Property		1,971	2,961	900	900	
Intergovernmental - State		6	6	6	6	
Charges for Services		82,003	93,973	81,888	81,888	
Miscellaneous Revenues		13,508	-	-	-	
<b>Total Revenues</b>	<b>\$</b>	<b>99,756 \$</b>	<b>99,420 \$</b>	<b>84,368 \$</b>	<b>84,368</b>	
Services & Supplies	\$	103,603 \$	81,269 \$	95,589 \$	95,589	
Capital Assets Infrastructure - Water & Sewer		3,167	8,019	40,000	40,000	
Transfers Out		933	1,387	1,456	1,456	
Appropriation for Contingencies		-	-	30,376	63,735	
<b>Total Expenditures/Appropriations</b>	<b>\$</b>	<b>107,703 \$</b>	<b>90,675 \$</b>	<b>167,421 \$</b>	<b>200,780</b>	
<b>Net Cost/(Revenue)</b>	<b>\$</b>	<b>7,947 \$</b>	<b>(8,745) \$</b>	<b>83,053 \$</b>	<b>116,412</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Edgewood Sewer Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 695	\$ 1,198	\$ 750	\$ 750		750
Charges for Services	21,554	22,329	22,393			22,393
<b>Total Revenues</b>	<b>\$ 22,249</b>	<b>\$ 23,527</b>	<b>\$ 23,143</b>	<b>\$ 23,143</b>		<b>23,143</b>
Services & Supplies	\$ 28,980	\$ 15,555	\$ 21,529			21,529
Transfers Out	290	430	383			383
Appropriation for Contingencies	-	-	49,771			53,997
<b>Total Expenditures/Appropriations</b>	<b>\$ 29,270</b>	<b>\$ 15,985</b>	<b>\$ 71,683</b>	<b>\$ 71,683</b>		<b>75,909</b>
<b>Net Cost/(Revenue)</b>	<b>\$ 7,021</b>	<b>\$ (7,542)</b>	<b>\$ 48,540</b>	<b>\$ 48,540</b>		<b>52,766</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Sewer Districts Clearing Fund				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Interfund Revenue	\$ 1,281,687	\$ 1,574,715	\$ 2,128,602	\$ 2,128,602		2,128,602
Miscellaneous Revenues	875	6,427	-	-		-
<b>Total Revenues</b>	<b>\$ 1,282,562</b>	<b>\$ 1,581,142</b>	<b>\$ 2,128,602</b>	<b>\$ 2,128,602</b>		<b>2,128,602</b>
Services & Supplies	\$ 1,282,522	\$ 1,580,902	\$ 2,101,059	\$ 2,101,059		2,101,059
Other Charges	39	240	27,543	27,543		27,543
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,282,561</b>	<b>\$ 1,581,142</b>	<b>\$ 2,128,602</b>	<b>\$ 2,128,602</b>		<b>2,128,602</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (1)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>-</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Sewer Districts Maintenance Fund				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Charges for Services	3,433	942	-	-	-	-
Interfund Revenue	1,358,563	1,391,747	1,708,193	1,768,310		1,768,310
Miscellaneous Revenues	36,830	8,995	-	-		-
<b>Total Revenues \$</b>	<b>1,398,826 \$</b>	<b>1,401,684 \$</b>	<b>1,708,193 \$</b>	<b>1,768,310</b>		<b>1,768,310</b>
Salaries & Benefits	1,317,004	1,337,887	1,470,405	1,530,522		1,530,522
Services & Supplies	7,777	-	115,220	115,220		115,220
Other Charges	74,044	63,796	122,568	122,568		122,568
<b>Total Expenditures/Appropriations \$</b>	<b>1,398,825 \$</b>	<b>1,401,683 \$</b>	<b>1,708,193 \$</b>	<b>1,768,310</b>		<b>1,768,310</b>
<b>Net Cost/(Revenue) \$</b>	<b>(1) \$</b>	<b>(1) \$</b>	<b>- \$</b>	<b>- \$</b>		<b>-</b>

**State Controller Schedules** **County of San Mateo** **Schedule 15**

County Budget Act  
 January 2010 Edition, revision #1  
 Special Districts and Other Agencies  
 Financing Sources and Uses by Budget Unit by Object  
 Fiscal Year 2019-20

Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors
1	2	3	4	5

Baywood Park Drainage Maintenance

Revenue From Use of Money and Property	\$	16 \$	27 \$	18 \$	18
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<b>Total Revenues</b>	<b>\$</b>	<b>16 \$</b>	<b>27 \$</b>	<b>18 \$</b>	<b>18</b>
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Services & Supplies	\$	-	-	260	260
Appropriation for Contingencies				711	980

<b>Total Expenditures/Appropriations</b>	<b>\$</b>	<b>- \$</b>	<b>- \$</b>	<b>971 \$</b>	<b>1,240</b>
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<b>Net Cost/(Revenue)</b>	<b>\$</b>	<b>(16) \$</b>	<b>(27) \$</b>	<b>953 \$</b>	<b>1,222</b>
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State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Camp-Bel Uni Drainage Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 5,161	\$ 5,680	\$ 4,249	\$ 4,249		4,249
Revenue From Use of Money and Property	1,241	2,116	1,400	1,400		1,400
Intergovernmental - State	17	16	16	16		16
<b>Total Revenues</b>	<b>\$ 6,419</b>	<b>\$ 7,812</b>	<b>\$ 5,665</b>	<b>\$ 5,665</b>		<b>5,665</b>
Services & Supplies	\$ -	\$ -	\$ 17,250	\$ 17,250		17,250
Appropriation for Contingencies	-	-	82,691	82,691		88,963
<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 99,941</b>	<b>\$ 99,941</b>		<b>106,203</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (6,419)</b>	<b>\$ (7,812)</b>	<b>\$ 94,276</b>	<b>\$ 94,276</b>		<b>100,538</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Enchanted Hills Drain Maint				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 2,612	\$ 2,765	\$ 2,333	\$ 2,333	2,333	2,333
Revenue From Use of Money and Property	384	677	480	480	480	480
Intergovernmental - State	9	9	9	9	9	9
<b>Total Revenues</b>	<b>\$ 3,005</b>	<b>\$ 3,451</b>	<b>\$ 2,822</b>	<b>\$ 2,822</b>	<b>\$ 2,822</b>	<b>\$ 2,822</b>
Services & Supplies	-	-	-	-	2,050	2,050
Appropriation for Contingencies	-	-	-	-	31,819	33,478
<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 33,869</b>	<b>\$ 35,528</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (3,005)</b>	<b>\$ (3,451)</b>	<b>\$ 31,047</b>	<b>\$ 31,047</b>	<b>\$ 31,047</b>	<b>\$ 32,706</b>



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Highlands Drainage Maintenance				
1	2	3	4	5	2019-20 Adopted by the Board of Supervisors	
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget			
Taxes	\$ 913	\$ 1,033	\$ 656	\$ 656		
Revenue From Use of Money and Property	447	741	550	550		
Intergovernmental - State	3	3	2	2		
<b>Total Revenues</b>	<b>\$ 1,363</b>	<b>\$ 1,777</b>	<b>\$ 1,208</b>	<b>\$ 1,208</b>	<b>1,208</b>	
Services & Supplies	\$ -	\$ -	\$ 6,100	\$ 6,100	6,100	
Appropriation for Contingencies	-	-	28,090	28,090	29,754	
<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,190</b>	<b>\$ 34,190</b>	<b>35,854</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (1,363)</b>	<b>\$ (1,777)</b>	<b>\$ 32,982</b>	<b>\$ 32,982</b>	<b>34,646</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Sequoia Drainage Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 3,981	\$ 4,772	\$ 2,467	\$ 2,467		
Revenue From Use of Money and Property	1,139	1,928	1,300	1,300		
Intergovernmental - State	9	9	9	9		
<b>Total Revenues</b>	<b>\$ 5,129</b>	<b>\$ 6,709</b>	<b>\$ 3,776</b>	<b>\$ 3,776</b>		
Services & Supplies	\$ -	\$ -	\$ 10,000	\$ 10,000		
Appropriation for Contingencies	-	-	78,645	85,059		
<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 88,645</b>	<b>\$ 95,059</b>		
<b>Net Cost/(Revenue)</b>	<b>\$ (5,129)</b>	<b>\$ (6,709)</b>	<b>\$ 84,869</b>	<b>\$ 91,283</b>		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Univ Hts Area Drain Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 26,002	\$ 28,978	\$ 23,976	\$ 23,976		23,976
Revenue From Use of Money and Property	5,460	9,376	6,500	6,500		6,500
Intergovernmental - State	92	92	91	91		91
<b>Total Revenues</b>	<b>\$ 31,554</b>	<b>\$ 38,446</b>	<b>\$ 30,567</b>	<b>\$ 30,567</b>		<b>30,567</b>
Services & Supplies	\$ -	\$ 2,385	\$ 30,400	\$ 30,400		30,400
Appropriation for Contingencies	-	-	425,341	425,341		446,051
<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ 2,385</b>	<b>\$ 455,741</b>	<b>\$ 455,741</b>		<b>476,451</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (31,554)</b>	<b>\$ (36,061)</b>	<b>\$ 425,174</b>	<b>\$ 425,174</b>		<b>445,884</b>

<b>State Controller Schedules</b>		<b>County of San Mateo</b>			<b>Schedule 15</b>	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Colma Creek Flood Cont Zone				
Detail by Revenue Category and Expenditure Object	1	2	3	4	5	
		2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors	
Taxes	\$	832,110	939,394	683,067	683,067	
Revenue From Use of Money and Property		187,780	393,594	259,000	259,000	
Intergovernmental - State		30,120	9,438	2,998	2,998	
Miscellaneous Revenues		27,645	-	-	-	
Other Financing Sources		4,200,000	3,200,000	2,500,000	2,500,000	
<b>Total Revenues</b>	<b>\$</b>	<b>5,277,655</b>	<b>4,542,426</b>	<b>3,445,065</b>	<b>3,445,065</b>	
Services & Supplies	\$	433,279	676,283	1,757,300	1,757,300	
Other Charges		340,757	345,767	1,705,349	1,705,349	
Capital Assets Infrastructure - Flood Control		338,727	85,265	4,000,000	4,000,000	
Transfers Out		1,506,200	1,506,250	1,515,650	1,515,650	
Appropriation for Contingencies		-	-	13,187,665	14,096,980	
<b>Total Expenditures/Appropriations</b>	<b>\$</b>	<b>2,618,963</b>	<b>2,613,565</b>	<b>22,165,964</b>	<b>23,075,279</b>	
<b>Net Cost/(Revenue)</b>	<b>\$</b>	<b>(2,658,692)</b>	<b>(1,928,861)</b>	<b>18,720,899</b>	<b>19,630,214</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Colma Crk Flood ContZone 1				
1	2	3	4	5	2019-20 Adopted by the Board of Supervisors	
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget			
Taxes	\$ 194,628	\$ 210,392	\$ 132,346	\$ 132,346	132,346	
Revenue From Use of Money and Property	7,086	11,593	7,000	7,000	7,000	
Intergovernmental - State	11,234	3,080	639	639	639	
<b>Total Revenues</b>	<b>\$ 212,948</b>	<b>\$ 225,065</b>	<b>\$ 139,985</b>	<b>\$ 139,985</b>	<b>139,985</b>	
Transfers Out	\$ 200,000	\$ 200,000	\$ 100,000	\$ 100,000	100,000	
Appropriation for Contingencies	-	-	426,641	426,641	509,297	
<b>Total Expenditures/Appropriations</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 526,641</b>	<b>\$ 526,641</b>	<b>609,297</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (12,948)</b>	<b>\$ (25,065)</b>	<b>\$ 386,656</b>	<b>\$ 386,656</b>	<b>469,312</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Colma Creek Flood Cont Zone 2				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 1,177,739	\$ 1,397,120	\$ 679,710	\$ 679,710	\$ 679,710	
Revenue From Use of Money and Property	41,428	53,068	45,000	45,000	45,000	
Intergovernmental - State	132,955	35,331	4,746	4,746	4,746	
<b>Total Revenues</b>	<b>\$ 1,352,122</b>	<b>\$ 1,485,519</b>	<b>\$ 729,456</b>	<b>\$ 729,456</b>	<b>\$ 729,456</b>	
Transfers Out	\$ 2,000,000	\$ 1,000,000	\$ 700,000	\$ 700,000	\$ 700,000	
Appropriation for Contingencies	-	-	1,697,200	1,697,200	2,437,756	
<b>Total Expenditures/Appropriations</b>	<b>\$ 2,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 2,397,200</b>	<b>\$ 2,397,200</b>	<b>\$ 3,137,756</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ 647,878</b>	<b>\$ (485,519)</b>	<b>\$ 1,667,744</b>	<b>\$ 1,667,744</b>	<b>\$ 2,408,300</b>	

<b>State Controller Schedules</b>		<b>County of San Mateo</b>			<b>Schedule 15</b>	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Colma Creek Flood Cont Zone 3				
1	Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors	5
	Taxes	\$ 1,785,375	\$ 1,962,015	\$ 1,723,341	\$ 1,723,341	1,723,341
	Revenue From Use of Money and Property	30,530	47,008	32,000	32,000	32,000
	Intergovernmental - State	19,142	9,550	6,696	6,696	6,696
	<b>Total Revenues</b>	<b>\$ 1,835,047</b>	<b>\$ 2,018,573</b>	<b>\$ 1,762,037</b>	<b>\$ 1,762,037</b>	<b>1,762,037</b>
	Transfers Out	\$ 2,000,000	\$ 2,000,000	\$ 1,700,000	\$ 1,700,000	1,700,000
	Appropriation for Contingencies	-	-	1,214,710	1,452,069	1,452,069
	<b>Total Expenditures/Appropriations</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,914,710</b>	<b>\$ 3,152,069</b>	<b>3,152,069</b>
	<b>Net Cost/(Revenue)</b>	<b>\$ 164,953</b>	<b>\$ (18,573)</b>	<b>\$ 1,152,673</b>	<b>\$ 1,390,022</b>	<b>1,390,022</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Ravenswood Slough FI Cont Zone				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 16,506	\$ 17,703	\$ 7,478	\$ 7,478		7,478
Revenue From Use of Money and Property	5,152	8,660	6,000	6,000		6,000
Intergovernmental - State	62	59	47	47		47
<b>Total Revenues</b>	<b>\$ 21,720</b>	<b>\$ 26,422</b>	<b>\$ 13,525</b>	<b>\$ 13,525</b>		<b>13,525</b>
Services & Supplies	\$ 775	\$ 830	\$ 20,000	\$ 20,000		20,000
Other Charges	-	-	6,000	6,000		6,000
Appropriation for Contingencies	-	-	371,504	371,504		395,898
<b>Total Expenditures/Appropriations</b>	<b>\$ 775</b>	<b>\$ 830</b>	<b>\$ 397,504</b>	<b>\$ 397,504</b>		<b>421,898</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (20,945)</b>	<b>\$ (25,592)</b>	<b>\$ 383,979</b>	<b>\$ 383,979</b>		<b>408,373</b>



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		San Bruno Ck Flood Cont Zone 1				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 30,622	\$ 53,723	\$ 38,000	\$ 38,000		38,000
Other Financing Sources	250,000	250,000	250,000	250,000		250,000
<b>Total Revenues</b>	<b>\$ 280,622</b>	<b>\$ 303,723</b>	<b>\$ 288,000</b>	<b>\$ 288,000</b>		<b>\$ 288,000</b>
Services & Supplies	\$ 48,672	\$ 78,263	\$ 605,820	\$ 605,820		605,820
Other Charges	750	-	1,300	1,300		1,300
Appropriation for Contingencies	-	-	2,193,733	2,193,733		2,386,443
<b>Total Expenditures/Appropriations</b>	<b>\$ 49,422</b>	<b>\$ 78,263</b>	<b>\$ 2,800,853</b>	<b>\$ 2,800,853</b>		<b>\$ 2,993,563</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (231,200)</b>	<b>\$ (225,460)</b>	<b>\$ 2,512,853</b>	<b>\$ 2,512,853</b>		<b>\$ 2,705,563</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		San Bruno Ck Flood Cont Zone 2				
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$	346,115 \$	380,153 \$	273,165 \$	273,165	
Revenue From Use of Money and Property		6,589	11,621	6,500	6,500	
Intergovernmental - State		1,313	1,296	1,259	1,259	
<b>Total Revenues \$</b>		<b>354,017 \$</b>	<b>393,070 \$</b>	<b>280,924 \$</b>	<b>280,924</b>	
Services & Supplies	\$	49,999 \$	71,436 \$	110,500 \$	110,500	
Transfers Out		250,000	250,000	250,000	250,000	
Appropriation for Contingencies		-	-	267,703	372,662	
<b>Total Expenditures/Appropriations \$</b>		<b>299,999 \$</b>	<b>321,436 \$</b>	<b>628,203 \$</b>	<b>733,162</b>	
<b>Net Cost/(Revenue) \$</b>		<b>(54,018) \$</b>	<b>(71,634) \$</b>	<b>347,279 \$</b>	<b>452,238</b>	

State Controller Schedules		County of San Mateo			Schedule 15				
County Budget Act		Special Districts and Other Agencies							
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object							
		Fiscal Year 2019-20							
		San Francisco Creek Flood Zone							
Detail by Revenue Category and Expenditure Object	1	2017-18 Actuals		2018-19 Actual Estimated		2019-20 Recommended Budget		2019-20 Adopted by the Board of Supervisors	
		2	3	4	5	6	7	8	9
Taxes	\$	374,697	\$ 407,262	\$ 344,507	\$	344,507	\$	344,507	
Revenue From Use of Money and Property		27,388	24,043	20,000		20,000		20,000	
Intergovernmental - State		1,350	1,315	1,304		1,304		1,304	
<b>Total Revenues</b>	<b>\$</b>	<b>403,435</b>	<b>432,620</b>	<b>365,811</b>	<b>\$</b>	<b>365,811</b>	<b>\$</b>	<b>365,811</b>	
Services & Supplies	\$	11,011	\$ 8,605	\$ 53,000	\$	53,000	\$	53,000	
Other Charges		862,000	1,445,000	185,000		185,000		185,000	
Appropriation for Contingencies		-	-	790,665		790,665		879,110	
<b>Total Expenditures/Appropriations</b>	<b>\$</b>	<b>963,011</b>	<b>1,453,605</b>	<b>1,028,665</b>	<b>\$</b>	<b>1,028,665</b>	<b>\$</b>	<b>1,117,110</b>	
<b>Net Cost/(Revenue)</b>	<b>\$</b>	<b>559,576</b>	<b>1,020,985</b>	<b>662,854</b>	<b>\$</b>	<b>662,854</b>	<b>\$</b>	<b>751,299</b>	

**State Controller Schedules** **Schedule 15**  
**County of San Mateo**  
 Special Districts and Other Agencies  
 Financing Sources and Uses by Budget Unit by Object  
 Fiscal Year 2019-20  
 San Mateo Co Flood Cont Z1

1	2	3	4	5
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors

Revenue From Use of Money and Property	\$ 349	\$ 562	\$ 400	\$ 400
<b>Total Revenues</b>	<b>\$ 349</b>	<b>\$ 562</b>	<b>\$ 400</b>	<b>\$ 400</b>

Other Charges	\$ -	\$ -	\$ 3,000	\$ 3,000
Appropriation for Contingencies	-	-	20,092	23,255

<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 23,092</b>	<b>\$ 26,255</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (349)</b>	<b>\$ (562)</b>	<b>\$ 22,692</b>	<b>\$ 25,855</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Bel-Aire Lighting Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 96,000	\$ 110,989	\$ 61,818	\$ 61,818	\$ 61,818	
Revenue From Use of Money and Property	13,005	21,909	14,000	14,000	14,000	
Intergovernmental - State	242	236	234	234	234	
<b>Total Revenues</b>	<b>\$ 109,247</b>	<b>\$ 133,134</b>	<b>\$ 76,052</b>	<b>\$ 76,052</b>	<b>\$ 76,052</b>	
Services & Supplies	\$ 88,385	\$ 19,998	\$ 152,700	\$ 152,700	\$ 152,700	
Appropriation for Contingencies	-	-	831,993	831,993	980,295	
<b>Total Expenditures/Appropriations</b>	<b>\$ 88,385</b>	<b>\$ 19,998</b>	<b>\$ 984,693</b>	<b>\$ 984,693</b>	<b>\$ 1,132,995</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (20,862)</b>	<b>\$ (113,136)</b>	<b>\$ 908,641</b>	<b>\$ 908,641</b>	<b>\$ 1,056,943</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Belmont Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 11,028	\$ 11,944	\$ 6,868	\$ 6,868	6,868	
Revenue From Use of Money and Property	2,571	3,277	700	700	700	
Intergovernmental - State	29	26	26	26	26	
Interfund Revenue	-	100,000	-	-	-	
Miscellaneous Revenues	-	880	-	-	-	
<b>Total Revenues</b>	<b>\$ 13,628</b>	<b>\$ 116,127</b>	<b>\$ 7,594</b>	<b>\$ 7,594</b>	<b>7,594</b>	
Services & Supplies	\$ 29,574	\$ 165,154	\$ 23,350	\$ 23,350	103,516	
Other Charges	-	-	4,394	4,394	4,394	
Appropriation for Contingencies	-	-	21,590	21,590	21,590	
<b>Total Expenditures/Appropriations</b>	<b>\$ 29,574</b>	<b>\$ 165,154</b>	<b>\$ 49,334</b>	<b>\$ 49,334</b>	<b>129,500</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ 15,946</b>	<b>\$ 49,027</b>	<b>\$ 41,740</b>	<b>\$ 41,740</b>	<b>121,906</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Colma Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 170,573	\$ 193,651	\$ 117,099	\$ 117,099	\$ 117,099	
Revenue From Use of Money and Property	16,582	28,050	18,500	18,500	18,500	
Intergovernmental - State	459	447	443	443	443	
<b>Total Revenues</b>	<b>\$ 187,614</b>	<b>\$ 222,148</b>	<b>\$ 136,042</b>	<b>\$ 136,042</b>	<b>\$ 136,042</b>	
Services & Supplies	\$ 105,519	\$ 109,842	\$ 177,500	\$ 177,500	\$ 304,481	
Other Charges	12,349	12,349	-	-	-	
Appropriation for Contingencies	-	-	1,176,999	1,176,999	1,176,999	
<b>Total Expenditures/Appropriations</b>	<b>\$ 117,868</b>	<b>\$ 122,191</b>	<b>\$ 1,354,499</b>	<b>\$ 1,354,499</b>	<b>\$ 1,481,480</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (69,746)</b>	<b>\$ (99,957)</b>	<b>\$ 1,218,457</b>	<b>\$ 1,218,457</b>	<b>\$ 1,345,438</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Granada Hwy Lighting Dist				
1	2	3	4	5	2019-20 Adopted by the Board of Supervisors	
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget			
Taxes	\$ 74,856	\$ 81,159	\$ 69,325	\$ 69,325	\$ 69,325	69,325
Revenue From Use of Money and Property	12,881	21,420	15,000	15,000	15,000	15,000
Intergovernmental - State	271	265	262	262	262	262
<b>Total Revenues</b>	<b>\$ 88,008</b>	<b>\$ 102,844</b>	<b>\$ 84,587</b>	<b>\$ 84,587</b>	<b>\$ 84,587</b>	<b>84,587</b>
Services & Supplies	\$ 71,135	\$ 14,369	\$ 99,700	\$ 99,700	\$ 99,700	99,700
Appropriation for Contingencies	-	-	963,059	963,059	1,008,189	1,008,189
<b>Total Expenditures/Appropriations</b>	<b>\$ 71,135</b>	<b>\$ 14,369</b>	<b>\$ 1,062,759</b>	<b>\$ 1,062,759</b>	<b>\$ 1,107,889</b>	<b>1,107,889</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (16,873)</b>	<b>\$ (88,475)</b>	<b>\$ 978,172</b>	<b>\$ 978,172</b>	<b>\$ 1,023,302</b>	<b>1,023,302</b>



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Emerald Lake Lighting Dist				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 360,759	\$ 413,820	\$ 248,218	\$ 248,218		248,218
Revenue From Use of Money and Property	61,711	104,704	85,000	85,000		85,000
Intergovernmental - State	968	947	939	939		939
Miscellaneous Revenues	-	10,000	-	-		-
<b>Total Revenues</b>	<b>\$ 423,438</b>	<b>\$ 529,471</b>	<b>\$ 334,157</b>	<b>\$ 334,157</b>		<b>334,157</b>
Services & Supplies	\$ 200,022	\$ 51,231	\$ 196,000	\$ 196,000		196,000
Appropriation for Contingencies	-	-	4,888,417	5,161,801		5,161,801
<b>Total Expenditures/Appropriations</b>	<b>\$ 200,022</b>	<b>\$ 51,231</b>	<b>\$ 5,084,417</b>	<b>\$ 5,357,801</b>		<b>5,357,801</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (223,416)</b>	<b>\$ (478,240)</b>	<b>\$ 4,750,260</b>	<b>\$ 5,023,644</b>		<b>5,023,644</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Enchanted Hills Lighting Dist				
1	2	3	4	5	2019-20 Adopted by the Board of Supervisors	
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2019-20 Recommended Budget			
Taxes	\$ 18,465	\$ 20,968	\$ 12,635	\$ 12,635	\$ 12,635	12,635
Revenue From Use of Money and Property	2,891	4,877	4,000	4,000	4,000	4,000
Intergovernmental - State	50	48	48	48	48	48
<b>Total Revenues</b>	<b>\$ 21,406</b>	<b>\$ 25,893</b>	<b>\$ 16,683</b>	<b>\$ 16,683</b>	<b>\$ 16,683</b>	<b>16,683</b>
Services & Supplies	\$ 14,553	\$ 2,881	\$ 21,050	\$ 21,050	\$ 21,050	21,050
Transfers Out	-	-	-	-	-	-
Appropriation for Contingencies	-	-	210,416	210,416	229,656	229,656
<b>Total Expenditures/Appropriations</b>	<b>\$ 14,553</b>	<b>\$ 2,881</b>	<b>\$ 231,466</b>	<b>\$ 231,466</b>	<b>\$ 250,706</b>	<b>250,706</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (6,853)</b>	<b>\$ (23,012)</b>	<b>\$ 214,783</b>	<b>\$ 214,783</b>	<b>\$ 234,023</b>	<b>234,023</b>

<b>State Controller Schedules</b>		<b>County of San Mateo</b>			<b>Schedule 15</b>	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		La Honda Lighting District				
<b>Detail by Revenue Category and Expenditure Object</b>	<b>2017-18 Actuals</b>	<b>2018-19 Actual Estimated</b>	<b>2019-20 Recommended Budget</b>	<b>2019-20 Adopted by the Board of Supervisors</b>		
	2	3	4	5		
Taxes	\$ 18,604	\$ 20,862	\$ 11,380	\$ 11,380	11,380	
Revenue From Use of Money and Property	4,152	6,492	4,500	4,500	4,500	
Intergovernmental - State	45	43	43	43	43	
<b>Total Revenues</b>	<b>\$ 22,801</b>	<b>\$ 27,397</b>	<b>\$ 15,923</b>	<b>\$ 15,923</b>	<b>\$ 15,923</b>	
Services & Supplies	\$ 15,859	\$ 4,160	\$ 18,800	\$ 18,800	18,800	
Appropriation for Contingencies	-	-	286,321	286,321	304,910	
<b>Total Expenditures/Appropriations</b>	<b>\$ 15,859</b>	<b>\$ 4,160</b>	<b>\$ 305,121</b>	<b>\$ 305,121</b>	<b>\$ 323,710</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (6,942)</b>	<b>\$ (23,237)</b>	<b>\$ 289,198</b>	<b>\$ 289,198</b>	<b>\$ 307,787</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Menlo Park Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 477,010	\$ 553,148	\$ 310,475	\$ 310,475		310,475
Revenue From Use of Money and Property	44,571	80,437	50,000	50,000		50,000
Intergovernmental - State	1,206	1,185	1,175	1,175		1,175
Charges for Services	500	500	-	-		-
Miscellaneous Revenues	96	-	-	-		-
<b>Total Revenues \$</b>	<b>523,383 \$</b>	<b>635,270 \$</b>	<b>361,650 \$</b>	<b>361,650 \$</b>		<b>361,650</b>
Services & Supplies	129,089	90,235	467,500	467,500		467,500
Other Charges	44,330	44,330	-	-		-
Capital Assets - Infrastructure Lighting	-	-	1,000,000	1,000,000		1,000,000
Appropriation for Contingencies	-	-	2,405,074	2,405,074		2,852,589
<b>Total Expenditures/Appropriations \$</b>	<b>173,419 \$</b>	<b>134,565 \$</b>	<b>3,872,574 \$</b>	<b>3,872,574 \$</b>		<b>4,320,089</b>
<b>Net Cost/(Revenue) \$</b>	<b>(349,964) \$</b>	<b>(500,705) \$</b>	<b>3,510,924 \$</b>	<b>3,510,924 \$</b>		<b>3,958,439</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Montara Lighting District				
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$	163,731 \$	188,206 \$	101,470 \$	101,470	
Revenue From Use of Money and Property		28,977	48,522	35,000	35,000	
Intergovernmental - State		692	703	384	384	
<b>Total Revenues \$</b>		<b>193,400 \$</b>	<b>237,431 \$</b>	<b>136,854 \$</b>	<b>136,854</b>	
Services & Supplies	\$	134,956 \$	29,145 \$	158,000 \$	158,000	
Appropriation for Contingencies		-	-	2,116,805	2,297,121	
<b>Total Expenditures/Appropriations \$</b>		<b>134,956 \$</b>	<b>29,145 \$</b>	<b>2,274,805 \$</b>	<b>2,455,121</b>	
<b>Net Cost/(Revenue) \$</b>		<b>(58,444) \$</b>	<b>(208,286) \$</b>	<b>2,137,951 \$</b>	<b>2,318,267</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Pescadero Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 18,006	\$ 21,264	\$ 11,129	\$ 11,129		11,129
Revenue From Use of Money and Property	3,593	6,100	4,500	4,500		4,500
Intergovernmental - State	42	42	42	42		42
<b>Total Revenues</b>	<b>\$ 21,641</b>	<b>\$ 27,406</b>	<b>\$ 15,671</b>	<b>\$ 15,671</b>		<b>15,671</b>
Services & Supplies	\$ 2,323	\$ 11,317	\$ 11,200	\$ 11,200		11,200
Appropriation for Contingencies	-	-	277,877	277,877		289,176
<b>Total Expenditures/Appropriations</b>	<b>\$ 2,323</b>	<b>\$ 11,317</b>	<b>\$ 289,077</b>	<b>\$ 289,077</b>		<b>300,376</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (19,318)</b>	<b>\$ (16,089)</b>	<b>\$ 273,406</b>	<b>\$ 273,406</b>		<b>284,705</b>

**State Controller Schedules** **Schedule 15**  
**County of San Mateo**  
 Special Districts and Other Agencies  
 Financing Sources and Uses by Budget Unit by Object  
 Fiscal Year 2019-20  
 Lighting District Clearing Fund

1	2	3	4	5
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors

Interfund Revenue	\$ 117,669	\$ 122,486	\$ 180,768	\$ 180,768
<b>Total Revenues</b>	<b>\$ 117,669</b>	<b>\$ 122,486</b>	<b>\$ 180,768</b>	<b>\$ 180,768</b>

Services & Supplies	\$ 97,275	\$ 102,793	\$ 147,890	\$ 147,890
Other Charges	20,395	19,694	32,878	32,878

<b>Total Expenditures/Appropriations</b>	<b>\$ 117,670</b>	<b>\$ 122,487</b>	<b>\$ 180,768</b>	<b>\$ 180,768</b>
<b>Net Cost/(Revenue)</b>	<b>\$ 1</b>	<b>\$ 1</b>	<b>\$ -</b>	<b>\$ -</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Highlands Landscape District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Taxes	\$ 11,586	\$ 12,445	\$ 10,983	\$ 10,983	10,983	
Revenue From Use of Money and Property	1,881	3,270	2,000	2,000	2,000	
Intergovernmental - State	43	42	41	41	41	
<b>Total Revenues \$</b>	<b>13,510</b>	<b>15,757</b>	<b>13,024</b>	<b>13,024</b>	<b>13,024</b>	
Services & Supplies	\$ 896	\$ 531	\$ 5,400	\$ 5,400	5,400	
<b>Total Expenditures/Appropriations \$</b>	<b>896</b>	<b>531</b>	<b>5,400</b>	<b>5,400</b>	<b>5,400</b>	
<b>Net Cost/(Revenue) \$</b>	<b>(12,614)</b>	<b>(15,226)</b>	<b>(7,624)</b>	<b>(7,624)</b>	<b>(7,624)</b>	



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2019-20				
		Alameda de las Pulgas Tree Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2017-18 Actuals	2018-19 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2019-20 Recommended Budget	2019-20 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 1,283	\$ 2,221	\$ 1,400	\$ 1,400		1,400
Charges for Services	7,173	7,180	7,139	7,139		7,139
	<b>8,456</b>	<b>9,401</b>	<b>8,539</b>	<b>8,539</b>		<b>8,539</b>
Services & Supplies	\$ -	\$ -	\$ 14,200	\$ 14,200		14,200
	<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ 14,200</b>	<b>\$ 14,200</b>		<b>14,200</b>
	<b>Net Cost/(Revenue)</b>	<b>\$ (8,456)</b>	<b>\$ (9,401)</b>	<b>\$ 5,661</b>		<b>5,661</b>

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# GLOSSARY OF BUDGET TERMS



FY 2019-20

ADOPTED BUDGET



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## GLOSSARY OF BUDGET TERMS

**2 CFR Part 200 (formerly "A-87"):** A guideline that sets forth principles and standards for the determination of costs applicable to County programs funded by the federal and state governments. Under the circular for local governments, the County has to observe uniformity in its allocation of costs; that is, the County cannot be selective in the allocation process whereby externally (state and federal) funded programs are not charged equitably. Also referred to as the Countywide Cost Allocation Plan, the County uses 2 CFR Part 200 guidelines to obtain reimbursement from federal, state, and non-General Fund programs for departments that do not charge directly for services rendered. For example, the Controller's Office does not charge departments for payroll services; however, the cost of providing payroll services to non-General Fund departments and programs receiving funds from the federal and state government for this specific purpose is recovered through 2 CFR Part 200. Revenue received from non-General Fund budget units is centrally budgeted in the Non-Departmental Services budget unit.

**Access and Care for Everyone (ACE):** A County-sponsored program administered by the Health Plan of San Mateo that provides health care coverage to low-income adult residents of San Mateo County who meet eligibility requirements.

**Accrual:** An accounting adjustment that recognizes revenues and expenses in the period they are earned or spent, but not received or paid within that period.

**Accrual Accounting:** An accounting method that measures the performance of the County's enterprise and internal service funds by recognizing matching revenues and expenses (the matching principle) at the time in which the transaction occurs rather than when payment is made or received. This method allows the current cash inflows or outflows to be combined with future expected cash inflows or outflows to give a more accurate picture of a fund's current financial condition.

**Adopted Budget:** The budget that is finally adopted by the Board of Supervisors in September after the state budget is adopted and the impact of the state budget can be assessed and included in the County budget.

**Appropriation:** An expenditure authorization granted by the Board of Supervisors from a specific fund and a specific budget unit. Appropriation authority is granted at the object level, including Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets, Other Financing Uses, and Intrafund Transfers.

**Authorized Positions (Salary Resolution):** The number of permanent full-time and permanent part-time positions authorized by the Board of Supervisors (excluding extra-help and term positions); this represents the maximum number of permanent positions which may be filled at any one time.

**Balanced Budget:** A budget where Total Sources, including Fund Balance, equal Total Requirements, including Reserves and Contingencies, for each appropriated fund.

**Budget:** An itemized summary of probable expenditures and income for a given period.

**Budget Formulation and Management (BFM):** The County's budget development software application.

**Budget Unit:** A distinct fiscal and organizational entity within the County budget which has a mission and/or funding source sufficiently unique to require a separate legal appropriation from the Board of Supervisors. Budget units are generally at the department or major division level of an organization.

**Budget Unit Summary:** Format used in the budget book to show major categories of revenue and appropriations for a budget unit at the class and object level.

**California Work Opportunity and Responsibilities to Kids (CalWORKs):** California's welfare-to-work program established by the State Welfare to Work Act of 1997. The program makes welfare a temporary source of assistance by putting a five-year life-time limit on a receipt of benefits and mandating work requirements.

**Capital Expenditures:** Charges for the acquisition at the delivered price including transportation, costs of equipment, land, buildings, or improvements of land or buildings, fixtures, and other permanent improvements with a value in excess of \$5,000 and a useful life expectancy of greater than one year.

**Capital Project:** A major one-time outlay of funds for land and/or building acquisition or construction, structural improvements, or non-structural renovations to County facilities. Large-scale projects may extend over more than one fiscal year. Capital projects may be financed from a variety of funding sources and are budgeted in the Fixed Assets expenditure category. Generally, these projects have a value in excess of \$100,000 and a useful life expectancy greater than 10 years.

**Chart of Accounts:** A list of account numbers and names which provide the organizing framework for budgeting, recording, and reporting on all financial transactions. The Chart of Accounts is comprised of sub-accounts (the level at which transactions are posted), account groups (a roll-up of related sub-accounts) and objects (major categories of revenues and expenditures as defined by the State Controller's guideline and the account level at which the Board of Supervisors approves the budget). As a general rule, objects end with at least two zeros (e.g., 1200, 1400, and 1600), account groups end with one zero (e.g., 1010, 1020, and 1030), and sub-accounts end with a number between one and nine (e.g., 1021, 1024, and 1025).

**Comprehensive Annual Financial Report (CAFR):** The culmination of all budgeting and accounting activities engaged in by management during the prior year, covering all funds of the County, its component units, and its financial transactions.

**Contingencies:** An appropriation category for economic uncertainties, emergencies, and unanticipated mid-year funding losses. The minimum General Fund appropriation for contingencies required under the County Reserves policy is three percent of General Fund Net Appropriations. Funds budgeted in this category cannot be expended without four-fifths vote approval from the Board of Supervisors.

**Core IT:** Fundamental IT services provided to all departments that are bundled together to provide a streamlined approach to calculating and allocating costs. Services include IT security, cardkey, and network services.

**Departmental Reserves:** An appropriation category for departments to budget funds which are unexpended in previous years and/or unobligated in the current year. The minimum Departmental Reserves requirement under the County Reserves policy is two percent of budgeted Net Appropriations. Funds budgeted in this category cannot be expended without approval from the Board of Supervisors.

**Depreciation:** The decline in value of an asset over time as a result of deterioration, age, obsolescence, or impending retirement. Most assets lose their value over time and must be replaced once the end of their useful life is reached. Depreciation applies mainly to physical assets like equipment and structures.

**Description of Results:** Describes the results the program is expected to achieve in the current year and in the upcoming budget year.

**Description of Services:** Describes the services the program delivers.

**Discretionary Services:** Services that are not required by local, state, or federal mandates; services that are mandated, but without specified service levels; and services that are provided at levels higher than mandated or in excess of maintenance-of-effort (MOE) requirements.

**Education Revenue Augmentation Fund (ERAF):** In FY 1992-93 and FY 1993-94, in response to serious budgetary shortfalls, the State Legislature and administration permanently redirected over \$3 billion of property taxes from cities, counties, and special districts to schools and community college districts. These redirected funds reduced the state's funding obligation for K-14 school districts by a commensurate amount. ERAF is the fund into which redirected property taxes are deposited in each county. In FY 1996-97, cities, counties, and special districts deposited about \$3.4 billion of property taxes into ERAF. The amount of required ERAF contributions grows annually along with property tax growth rate. To mitigate the ongoing impact of the FY 1993-94 property tax shift, the Legislature proposed, and the voters approved, Proposition 172. This measure provides counties and cities with a share of a half-cent sales tax for public safety purposes.

**Enterprise Fund:** A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas, and electric utilities, airports, parking garages, or transit systems). In this case, the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. An enterprise fund can also be established when the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

**Expenditure:** Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, intergovernmental grants, entitlements, and shared revenues.

**Extra-Help:** Temporary employees of the County who are not included in the Salary Resolution. These employees do not receive benefits (i.e., medical, dental, life insurance, and paid vacation time).

**Facility Surcharge:** A 10 percent surcharge added to County-owned facility rent charges. Half of the funds assist the Department of Public Works in maintaining the Facility Condition Index for County-owned buildings and the other half is transferred to the Debt Service Fund where it is available for future bond financings.

**Fiduciary Funds:** Funds that account for resources that governments hold in a trust for individuals or other governments.

**Final Budget Change:** A common description of any change made after the Recommended Budget has been submitted to the Board of Supervisors. Changes usually include corrections and updated revenue or appropriation amounts and are brought to the Board in September for final budget approval.

**Fiscal Year (FY):** A 12-month accounting period which differs from the calendar year. At the County of San Mateo, the fiscal year runs July 1 through the following June 30. During the fiscal year, revenues are realized, obligations are incurred, encumbrances are made, and appropriations are expended.

**Fixed/Capital Assets:** Long-lived tangible assets (over the value of \$5,000) obtained or controlled as a result of past transactions, events, or circumstances. Fixed/capital assets include buildings, equipment, and improvements other than buildings and land. In the private sector, these assets are referred to most often as property, plant, and equipment. The terms fixed assets and capital assets are used interchangeably throughout the budget.

**Full-Time Equivalent (FTE):** This represents the budgeted number of full-time equivalent staffing. A full-time equivalent position is equal to 2,080 hours a year (40 hours per week times 52 weeks). For example, two full-time positions at 40 hours per week, two part-time positions at 20 hours per week, and one part-time position at 32 hours per week equals 3.8 FTEs. This example, however, would represent five authorized positions in the Salary Resolution.

FTE Example:

2 - Full-time positions (40 hours a week) = 2.0 [2 x (40/40)]

2 - Part-time position (20 hours a week) = 1.0 [2 x (20/40)]

1 - Part-time position (32 hours a week) = 0.8 [1 x (32/40)]

FTE Total = (2.0 + 1.0 + 0.8) = 3.8

**Fund:** A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance:** The resources remaining from prior years that are available to be budgeted in the current year. It is also the difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, Fund Balance represents the sum of over-realized or unanticipated revenues and unspent appropriations or reserves at the end of each fiscal year.

**Funding Adjustments:** The section of the program summary that follows the Resource Allocation Summary table and describes key changes to Total Sources and Total Requirements and the impact of those changes on a program's financial and operational performance from one budget year to the next. Types of changes include adjustments to Salaries and Benefits for negotiated increases and position changes, changes to operating levels, one-time expenditure outlays for goods or contractual services, and increased revenues from new or increased fees.

**Fungible:** When two or more things are interchangeable and can be substituted for each other since they are of equal value.

**General Fund:** The major County operating fund used to account for all financial sources and uses, except those required to be accounted for in another fund.

**Geographic Information System (GIS):** A collection of map data layers representing various geographic features such as parcels, districts, jurisdictions, streets, and landmarks, and the attributes describing the spatial features.

**Government Accounting Standards Board (GASB):** An independent, non-profit, non-governmental regulatory body charged with setting authoritative standards of accounting and financial reporting for state and local governments. GASB accounting standards are the primary source of Generally Accepted Accounting Principles (GAAP) for state and local governments. GASB issues Statements of Governmental Accounting Standards, including GASB 34 - Basic Financial Statements for State and Local Governments; GASB 45 - Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions; GASB 67 - Financial Reporting for Pension Plans; GASB 68 - Accounting and Financial Reporting for Pensions; GASB 74 - Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans; and GASB 75 - Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions.

**Governmental Funds:** Applies to all County funds except for profit and loss funds (i.e., enterprise funds, internal service funds, and trust and agency funds). Examples include the General Fund, special assessment funds, and Capital Project Funds.

**Government Finance Officers Association (GFOA):** Represents public finance officials throughout the U.S. and Canada. The organization provides best practice guidance, consulting, networking opportunities, publications, recognition programs (including its Distinguished Budget Presentation Award Program), research, and training opportunities for those in the profession.



**Gross Appropriations:** Total authorized appropriations for a budget unit. It is the sum of Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets, and Other Financing Uses.

**Headline Measures:** The two most meaningful measures to track a department's success. These measures are presented in graph form for each department presented in the County budget.

**Health Plan of San Mateo (HPSM):** A Medi-Cal countywide health system, contracted by the State of California. All clients served by the County who are determined to be eligible for Medi-Cal obtain health care services through HPSM.

**Healthy Families:** California's non-Medi-Cal health care program for children with monthly family income too high to qualify for Medi-Cal without share of cost, up to 200 percent of the Federal Poverty Level.

**Healthy Kids:** County-sponsored health care program provided through the Children's Health Initiative (CHI) for children with monthly family income too high to qualify for Medi-Cal or Healthy Families without share of cost, up to 400 percent of the Federal Poverty Level.

**Interfund Revenue:** Transfers of costs between different funds are recorded as Interfund Revenue by the organization on the receiving end of the transfer.

**Intergovernmental Revenues:** Revenues from other governmental jurisdictions in the form of grants, entitlements, shared revenues, or payments in lieu of taxes. The County receives Intergovernmental Revenue from federal, state, and other local government agencies.

**Internal Service Charge:** Annual budgetary charges from servicing departments (e.g., Information Services Department, Department of Public Works, and Human Resources Department), reimbursing costs incurred in the provision of internal County services to the departments receiving the services. For servicing organizations, the reimbursement is reflected as Intrafund Transfers offsetting their Gross Appropriation (from the same fund) or as Interfund Revenue (from a different fund). Services provided by these departments include technology support, telephone services, facilities maintenance, and insurance.

**Internal Service Funds:** One or more funds that account for the goods and services provided by one department to another within government on a cost-reimbursement basis. Departments that use internal services (e.g., vehicle/fleet maintenance) would have an amount budgeted in Other Charges for such services.

**Intrafund Transfers:** Accounting mechanism to show expenditure transfers or reimbursements between operations *within the same fund* (the most common example is the General Fund). This mechanism is used to better reflect the location of department costs. For example, the Board of Supervisors/Assessment Appeals Board receives reimbursement classified as an Intrafund Transfer from the Assessor-County Clerk-Recorder for processing assessment appeals.

**Joint Powers Authority (JPA):** An entity whereby two or more public authorities (e.g., a city and county government or a utility district and a transportation district) can operate collectively.

**LEAN:** A way of thinking and working that helps staff identify and provide value-focused services to their customers. It focuses on increasing value for the customer, reducing organizational waste, increasing employee engagement and involvement, and building a culture of continuous process improvement.

**Lease Revenue Bond (LRB):** A loan made to the County that is repaid by income ("revenue") generated by a project.

**Maintenance of Effort (MOE):** A statutory obligation to provide a minimum amount of funding or other effort toward a specific program area or budget.

**Measure K (formerly Measure A):** The half-cent general sales tax initially approved by San Mateo County voters in November 2012 and extended by voters in November 2016 for a total of thirty years. The Board of Supervisors and County staff conduct study sessions and perform community outreach efforts to inform priorities for Measure K spending.

**Mission Statement:** The purpose or mission of a specific department or agency, it consists of the department/agency name, what it does, who it serves, and why it exists (i.e., its purpose). All programs, services, objectives, and performance measures of a given department or agency are directly related to the achievement of its mission. The mission of a budget unit is described in terms of overall service to the public and, if applicable, a legal or constitutional mandate.

**Modified Accrual:** Under this method, revenues are recognized when measurable and available. Property and sales taxes, interest, certain state and federal grants, and charges for services are recognized when their receipt occurs within 60 days after the end of the accounting period. Expenditures are generally recorded when a liability is incurred, as under the accrual basis of accounting. However, expenditures related to debt service, compensated absences, and claims and judgments are recorded only when payment is due. General capital assets acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and capital leases are reported as Other Financing Sources.

**Net Appropriations:** Gross Appropriations plus Intrafund Transfers. The Net Appropriation is used when summing the County General Fund budget to eliminate double budgeting of expenditures reimbursed by other General Fund departments which are also included in Gross Appropriations.

**Net County Cost:** Total Requirements less Total Sources. This figure represents a budget unit's appropriation that is financed by General Fund revenues in Non-Departmental Services, such as property taxes, sales taxes, and interest earnings.

**Object Level (of Appropriations/Expenditures):** Major classification category of proposed or actual expenditures as defined by state regulations. Object levels include Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets, Intrafund Transfers, and Other Financing Uses. Appropriations are legally adopted at the object level within the County budget.

**OneSolution Finance and Administration System (OFAS):** Financial software that is maintained by the Controller's Office and used by the County for daily accounting purposes such as accounts payable, job costing, purchasing, deposits, and budget monitoring.

**One-Time Expenditures:** Used to describe and differentiate non-recurring expenditures from routine ongoing costs within a given budget. Typically, equipment purchases and capital improvement projects are one-time expenditures. This category may also include single-year appropriations for special purposes.

**Other Charges:** An object level of expenditure which reflects costs not directly provided by an operating department. They include certain selected expense categories (e.g., telephone, data processing, radio, rent, program service providers (PSPs), support costs for juvenile court wards, welfare recipients, jail inmates, or interagency payments).

**Other Financing Sources:** An object level of expenditures that reflects transfers from one fund to another for purposes such as capital projects and debt service. The General Fund's contribution to the San Mateo Medical Center is budgeted in Other Financing Sources of the Medical Center Enterprise Fund.

**Outcome Based Management (OBM):** County management system that integrates Shared Vision 2025 goals into a department's existing planning, priority-setting, performance measurement, and budget development or resource allocation processes so that all programs and services provided by the County continue to make progress toward goal achievement.

**Performance Measures:** Indicators used to show the workload and effort; service quality and efficiency; and the effectiveness and outcome(s) of a program.

**Program:** Operating unit(s) within a department that provide(s) services to accomplish a specific outcome or purpose under the direction of a manager who plans the activities of the program, monitors its performance, and is held accountable for its success.

**Program Outcome Statement:** The purpose or mission of a specific program; it is a clear and simple statement of what the program does and what it hopes to accomplish.

**Program Summary:** A brief summary that includes budget and performance information for each program or service that is proposed to be funded or unfunded in the County budget.

**Proposition 172:** Common name for the half-cent Public Safety Sales Tax authorized by the voters in 1993; this revenue source provides funding for criminal justice and public safety expenditures.

**Realignment Revenue:** Refers to the shift or realignment of responsibility from the state to counties in 1991 for health, mental health, and various social service programs, accompanied by a source of dedicated revenue and for supervision of low risk offenders in 2011. The revenues allocated to counties to fund these programs include a half cent sales tax, a portion of the Vehicle License Fees, and the state General Fund. The cornerstone to realignment is increased county flexibility, discretion, and effectiveness. The state's role under realignment is one of oversight, technical assistance, and assessment.

**Recommended Budget:** The Recommended Budget is submitted for approval by the County Manager to the Board of Supervisors in May/June of each year. Public hearings are held on the budget in June prior to the beginning of the new fiscal year on July 1. The Recommended Budget may include reductions to meet budget targets or address revenue changes, as well as specific additional funding for proposed projects, activities, or purchases.

**Reserves (Contingencies/Department Reserves):** Those portions of fund balance that are not appropriated for expenditure or legally segregated for a specific purpose. Reserves are not appropriated for designated expenditures and require a four-fifths vote by the Board of Supervisors to be transferred into appropriations such as Salaries and Benefits, Services and Supplies, or Fixed Assets.

**Revenue:** Source of income to an operation from any funding source other than Fund Balance.

**Revenue Class:** The revenue equivalent of an object level of expenditure. Revenue is divided into descriptive classes for budgetary classification. Major classes include Taxes; Licenses, Permits, and Franchises; Fines, Forfeitures, and Penalties; Use of Money and Property; Intergovernmental Revenues; Charges for Services; Interfund Revenues; Miscellaneous Revenue; and Other Financing Sources. Revenue estimates are adopted by the Board of Supervisors at the revenue class level. Revenue sub-accounts represent the line-item detail for specific revenue sources within a revenue class.

**Salaries and Benefits:** An object level of expenditure reflecting the County's compensation costs for employees. Salaries includes all types of cost attributable to personnel services of full-time, part-time, temporary, and extra-help employees, including overtime, vacation pay, sick leave pay, and various types of premium pay. Benefits include

the County's share of the costs for health, dental, life insurance, retirement, social security, and workers' compensation.

**Salary Resolution:** The master legal roster of all authorized positions in the County, delineated by budget unit. The Salary Resolution is maintained by the Human Resources Department. Each year, the Salary Resolution is completely updated to reflect budget changes. The Resolution, as well as all amendments to the Resolution, must be adopted by the Board of Supervisors; changes can occur during the year as required.

**Salary Resolution Amendment (SRA):** Changes to the Master Salary Resolution, which must be adopted by the Board of Supervisors.

**Service Charges:** Charges from servicing organizations for support services provided to a particular budget unit. These include, but are not limited to, radio, telephone, auto insurance, liability insurance, rent, food services (jail and hospital), information system services, and revenue collection services.

**Services and Supplies:** An object level of expenditure reflecting the purchase of goods and services. Includes a wide variety of expense categories required to support the purposes of a given activity (e.g., office supplies, travel, and contract services).

**Shared Vision 2025:** A community visioning process undertaken by the Board of Supervisors in 2000 to work in partnership with the community to achieve a citizen-developed vision for the future. The community visioning process resulted in the creation of the County's strategic plan, which reflects the goals and priorities for the San Mateo County community. The Outcome-Based Management (OBM) system has been implemented in all County programs and services to ensure alignment and progress toward the goals identified in Shared Vision 2025.

**Special Districts:** An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts include water, drainage, flood control, hospital, fire protection, and transit.

**Special Funds:** Funds used to account for proceeds from specific revenue sources that are legally restricted as to how the revenues may be spent. The Parks Acquisition Fund is an example of this type of fund; it can only be spent for acquiring park land and developing park facilities.

**Special Revenue Fund:** A fund used to account for revenues legally earmarked for a particular purpose. For example, if property tax revenues are earmarked for road services, a Road Fund would account for the revenues and expenditures associated with such purposes.

**Total Requirements:** Reflects all expenditure appropriations, Intrafund Transfers, and Reserves.

**Total Sources:** Reflects all revenues and Fund Balance utilized to finance expenditure needs.

**Trust Fund:** A fund established to receive money that the local government holds on behalf of individuals or other governments; the government may or may not have discretion over the use of the funds. Examples include employee pension funds and taxes collected for other governments.

**Use of Money and Property:** Revenue account that contains funds received from interest, rent payments, or proceeds from the sale of property.